

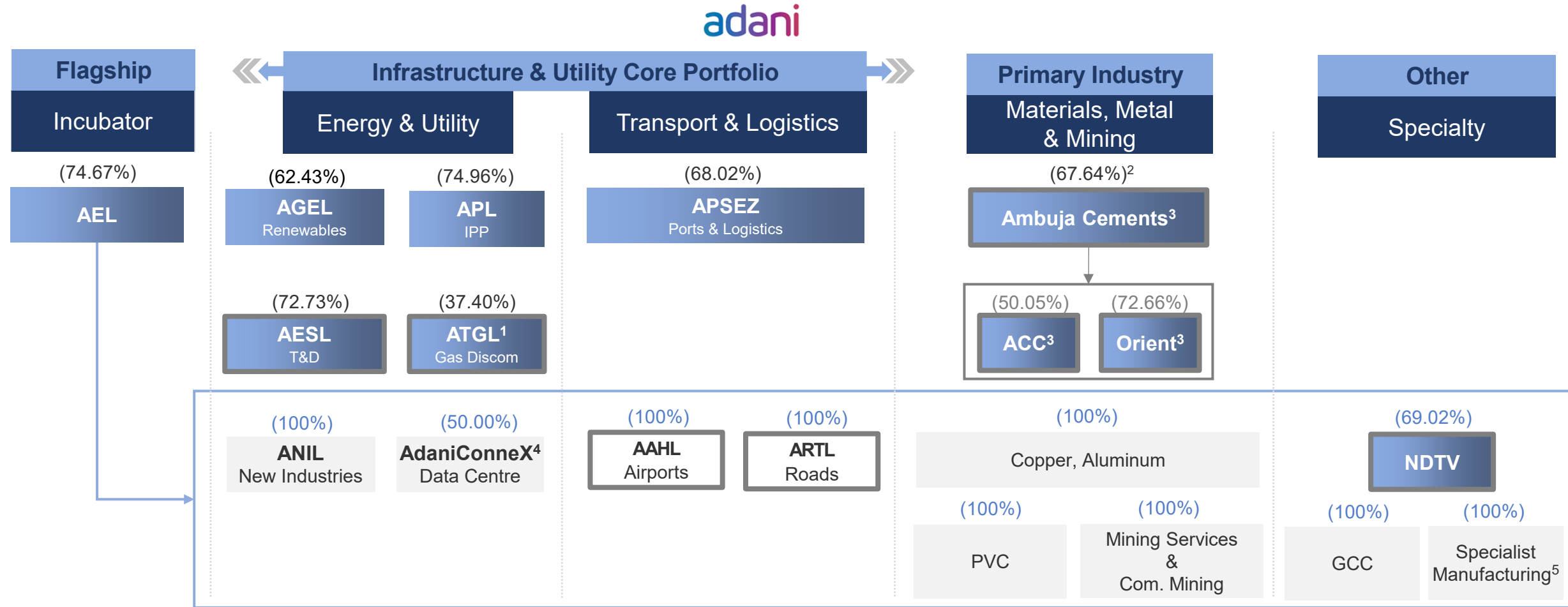
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01

Adani Portfolio: Overview

Adani Portfolio: A World Class Infrastructure & Utility Portfolio



(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries (%): Ambuja equity stake in its subsidiaries **Listed cos** **Direct Consumer**

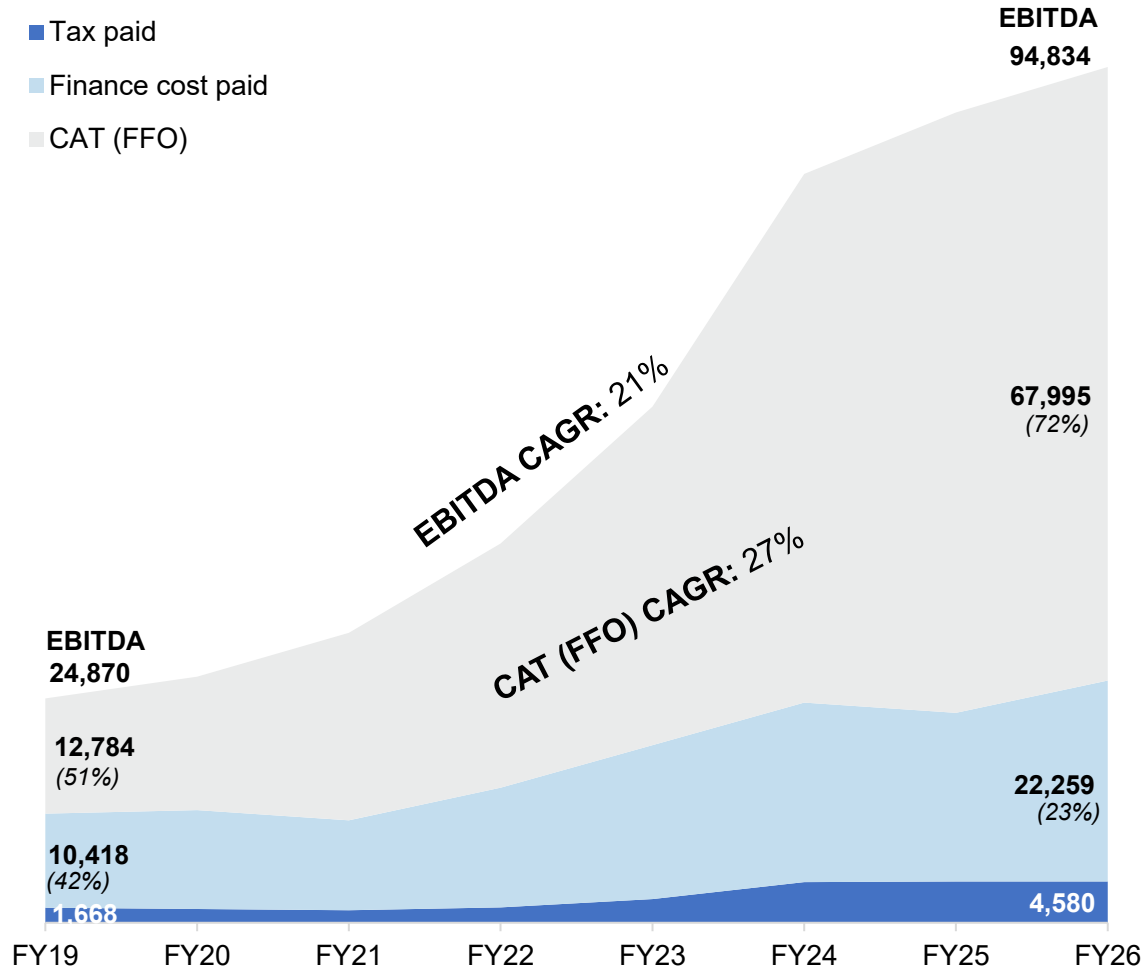
A multi-decade story of high growth centered around infrastructure & utility core

1. ATGL: Adani Total Gas Ltd, JV with Total Energies | 2. Ambuja Cement's shareholding does not include Global Depository Receipt of 0.04% but includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25 | 3. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31st March'26 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited & Ambuja Cements Ltd. holds 72.66% stake in Orient Cement Ltd. With the effect from 12th March'26, Sanghi Industries Ltd. has been merged into Ambuja Cements Ltd. as per NCLT order dated 9th February'26. On 10th April'26, Ambuja issued 1,29,93,708 equity shares to the eligible shareholders of Sanghi. Accordingly, Promoters Shareholdings in Ambuja stands revised to 67.29% (67.33% on voting rights basis) w.e.f. 10th April'26 | 4. Data center, JV with EdgeConnex | 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | T&D: Transmission & Distribution | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 31st March, 2026.

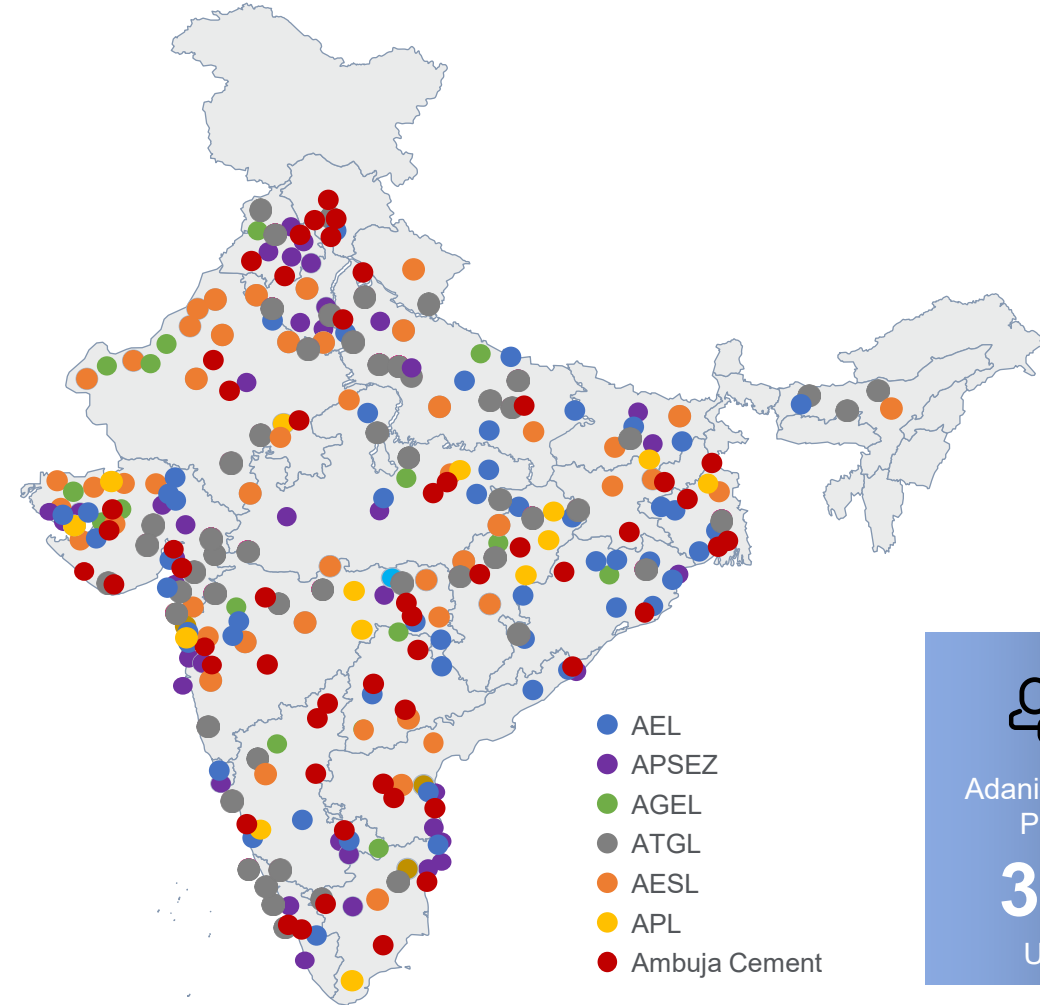
Adani Portfolio: Best-in class growth with national footprint

All figures in INR cr

Predictable, high and rising free cash flow



National footprint with deep coverage



Adani's Core Infra. Platform –

375 Mn

Userbase

EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items | FFO: Fund Flow from Operations | FFO : EBITDA – Actual Finance cost paid (excl. Capitalized Interest, incl. Int. on Lease Liabilities)– Tax Paid | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AGEL: Adani Green Energy Limited | ATGL: Adani Total Gas Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited

Adani Portfolio: Repeatable, robust & proven transformative model of investment

	DEVELOPMENT ¹			OPERATIONS	CONSUMERS
	Adani Infra (India) Limited Cemindia Projects Ltd. PSP Projects Ltd.			Operations (AIMSL) ²	New C.E.O. Consumer Employees Other Stakeholders
ACTIVITY	Origination <ul style="list-style-type: none"> Analysis & market intelligence Viability analysis 	Site Development <ul style="list-style-type: none"> Site acquisition Concessions & regulatory agreements 	Construction <ul style="list-style-type: none"> Engineering & design Sourcing & quality Project Management Consultancy (PMC) 	Operation <ul style="list-style-type: none"> Life cycle O&M planning Asset Management plan 	Inspired Purpose & Value Creation <ul style="list-style-type: none"> Delivering exceptional products & services for elevated engagement Differentiated and many P&Ls
PERFORMANCE	<p>India's Largest Commercial Port (at Mundra)</p>	<p>Longest Private HVDC Line in Asia (Mundra - Mohindergarh)</p>	<p>World's largest Renewable Cluster (at Khavda)</p>	<p>Energy Network Operation Center (ENOC)</p>	<div style="background-color: #4a7ebb; color: white; padding: 10px; text-align: center;"> <p>Adani's Core Infra. Platform –</p> <p>375 Mn</p> <p>Userbase</p> </div>
CAPITAL MANAGEMENT	Strategic value Mapping Policy, Strategy & Risk Framework	Investment Case Development Duration Risk Matching Risk Management – Rate & Currency Governance & Assurance Diversified Source of Capital	Growth Capital – Platform Infrastructure Financing Framework		Long Term Debt <ul style="list-style-type: none"> PSU Banks Pvt. Banks USD Bonds NBFCs & FIs DII Global Int. Banks Capex LC
ENABLER	Continued Focus & Investment	Human Capital Development <ul style="list-style-type: none"> Leadership Development Initiatives Investment in Human Capital 	AI enabled Digital Transformation <ul style="list-style-type: none"> Power Utility Business - ENOC City Gas Distribution - SOUL Transportation Business - AOCC 		

Note : 1. Cemindia Projects Ltd. (formerly known as ITD Cementation India Ltd.): the total shareholding stands at 67.46%. PSP Projects Ltd.: the total shareholding stands at 34.41%. | 2. Adani Environmental Resource Management Services Ltd. (additional company is being proposed) | O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AIMSL : Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. | NBFC: Non-Banking Financial Company | AILL: Adani Infra (India) Ltd. | AOCC : Airport Operations Control Center

Adani Portfolio: Broad based ESG commitment and Credentials



	adani Ports and Logistics	adani Power	adani Energy Solutions	adani Renewables	adani Gas	adani Enterprises	Ambuja Cement
TAX	✓	✓	✓	✓	✓	✓	✓
TCFD	✓	✓	✓	✓	✓	✓	✓
SCIENCE BASED TARGETS DRIVING AMBITIOUS CORPORATE CLIMATE ACTION	✓ 2040	✓ 2070	✓ 2050	✓ 2050	✓ 2070	✓ 2070	✓* 2050
United Nations Global Compact	✓	NC	✓	✓	NC	NC	✓
IBBI INDIA BUSINESS & BIODIVERSITY INITIATIVE	✓	✓	✓	✓	✓	✓	✓
S&P Dow Jones Indices A Division of S&P Global	DJSI (2025 Score) 66 (from 68)	69 (from 68)	81 (from 73)	78 (from 74)	72 (from 62)	63 (from 60)	69 (from 60)
CDP DRIVING SUSTAINABLE ECONOMIES	CDP – CC (2025 Score) A-	B	B	A- formerly- D	A- formerly- B	A formerly- A-	B
CDP DRIVING SUSTAINABLE ECONOMIES	CDP – WS (2025 Score) A formerly- A-	B	A-	A-	-	A	A formerly- B
Sustainalytics	10.50 Low Risk	32.03 High Risk	19.45 Low Risk	11.8 Low Risk	24.34 Medium Risk	35.24 High Risk	21.14 Medium Risk
CRISIL An S&P Global Company	CRISIL (2025) 61 Strong	54 Adequate	61 Strong	66 Strong	61 Strong	51 Adequate	56 Adequate
NSE Sustainability Ratings & Analytics	NSE (2025) 66 (from 69) Aspiring	65 (from 63) Aspiring	71 (from 67) Leader	78 (from 74) Leader	73 (from 64) Leader	68 (from 63) Aspiring	65 (from 63) Aspiring
CareEdge ESG RATINGS COURTESY OF CARE EDGE	CARE (2025) 81 (Leadership) I/O – 19%	80.0 (Leadership) I/O – 35%	86.8 (Leadership) I/O – 51%	87.3 (Leadership) I/O – 41%	83.3 (Leadership) I/O – 37%	83 (Leadership) I/O – 72%	80.6 (Leadership) I/O – 45%

Monitored by 100% Independent Corporate Responsibility Committee at each listed entity

Adani Portfolio: Investing in Productivity & Efficiency Improvements for 30+ Years



adani INR ~95k Cr TTM EBITDA (~USD 10 Bn)

	AEL	AGEL	AESL	APL	ATGL	APSEZ	ACL
Infrastructure Development & Operations Capabilities							
	Incubator	Renewable Energy	Energy Solutions	Conventional Power	City Gas Distribution	Ports & Logistics	Materials
	<u>Airports:</u> – 95+ Mn Pax <u>Adani New Industries:</u> – 10 GW ¹ Solar Cell & Modules	– 19.7 GW Renewable Operational Capacities – 3.4 GWh BESS Capacity	<u>Transmission:</u> – 27,949 ckm ² Network <u>Distribution:</u> – 13 Mn Customers <u>Smart Metering:</u> – 11.4 Mn Meters Installed	– 18.2 GW ³ Capacity – ~74 MMT of Coal and 22 MMT Fly Ash Handling	– 705 CNG Station – 1.1 Mn+ PNG Home Connections – 5,100 e-Mobility Charging Points	– ~653 MMT Capacity – 136 Marine Vessels – 3.1 Mn Sq Ft Warehousing Space	– 109 [^] MMT Capacity – 24 Integrated Units – 22 Grinding Units – 117 Ready Mix Plants – 120k+ Channel Partners
EBITDA (FY26)	16,643	12,075	8,726	23,321	1,254	25,228	7,586
Gross Assets	186,018	133,809	61,754	140,774	7,449	171,901	83,393
RoA (%)	10.2%	10.2%	14.8%	18.4%	18.1%	17.1%	10.2%
EBITDA (USD Mn)	1,755	1,273	920	2,459	132	2,660	800
Portfolio (%)	18%	13%	9%	24%	1%	27%	8%

A multi-decade Infrastructure development and operating history across energy, utility, transport & logistics sector

AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited | AGEL: Adani Green Energy Limited | ATGL: Adani Total Gas Ltd | ACL: Ambuja Cements Limited | Operational details and capacity are based on latest available information | GW: Gigawatt | ckm: Circuit Kilometer | MMT: Million Metric Tonnes per Annum | Exchange Rate: USD-INR = 94.8350 (31-Mar-26) | [^]Including brownfield expansion of Cement Grinding Unit in Marwar Mundwa | Figures in INR Cr, unless otherwise stated | RoA: Return on Avg. Assets.

1. 4GW capacity operational and rest 6 GW are under construction | 2. 7,926 ckm transmission network under construction | 3. Includes 40 MWp solar power plant at Bitta, Kutch (part of inorganic capacity) & 1.2 GW of Moxie Power Generation Ltd (APL holds 49% stake) 8

02

Adani Portfolio: Strong Business Performance

Adani Portfolio: Resilience, Strength and Stability



All figures in INR cr

Sector EBITDA	Q4FY26	Q4FY25	Growth	% of Total	FY26	FY25	Growth	% of Total
Utility	12,272	10,439	17.56% ▲	48.17%	45,377	43,375	4.61% ▲	47.85%
Transport	6,981	5,456	27.95% ▲	27.40%	25,228	20,471	23.24% ▲	26.60%
AEL - Infrastructure Businesses	3,163	2,359	34.08% ▲	12.41%	11,478	10,085	13.81% ▲	12.10%
A. Sub-total (Infrastructure)	22,416	18,254	22.80% ▲	87.98%	82,083	73,931	11.02% ▲	86.55%
B. Adjacencies (Cement)	1,847	2,447	(24.52%) ▼	7.25%	7,586	8,644	(12.24%) ¹ ▼	8.00%
Sub-total (Infra + Adjacencies)	24,263	20,701	17.21% ▲	95.23%	89,669	82,575	8.59% ▲	94.55%
C. AEL- Existing Businesses	1,215	2,036	(40.32%) ² ▼	4.77%	5,165	7,231	(28.57%) ² ▼	5.45%
Portfolio EBITDA (A+B+C)	25,478	22,737	12.06% ▲	100.00%	94,834	89,806	5.60% ▲	100.00%
APL prior period income or (provision)/ ACL one off income included in above ³	926	442			2,128	4,936		

- Key Highlights**
1. Listed Utility Portfolio approaches USD **5.0** Bn EBITDA
 2. Listed Transport Portfolio (APSEZ) crosses USD **2.5** Bn EBITDA
 3. Negative growth in AEL Existing Business is primarily on account of the decrease in trade volume and volatility of index prices in IRM.

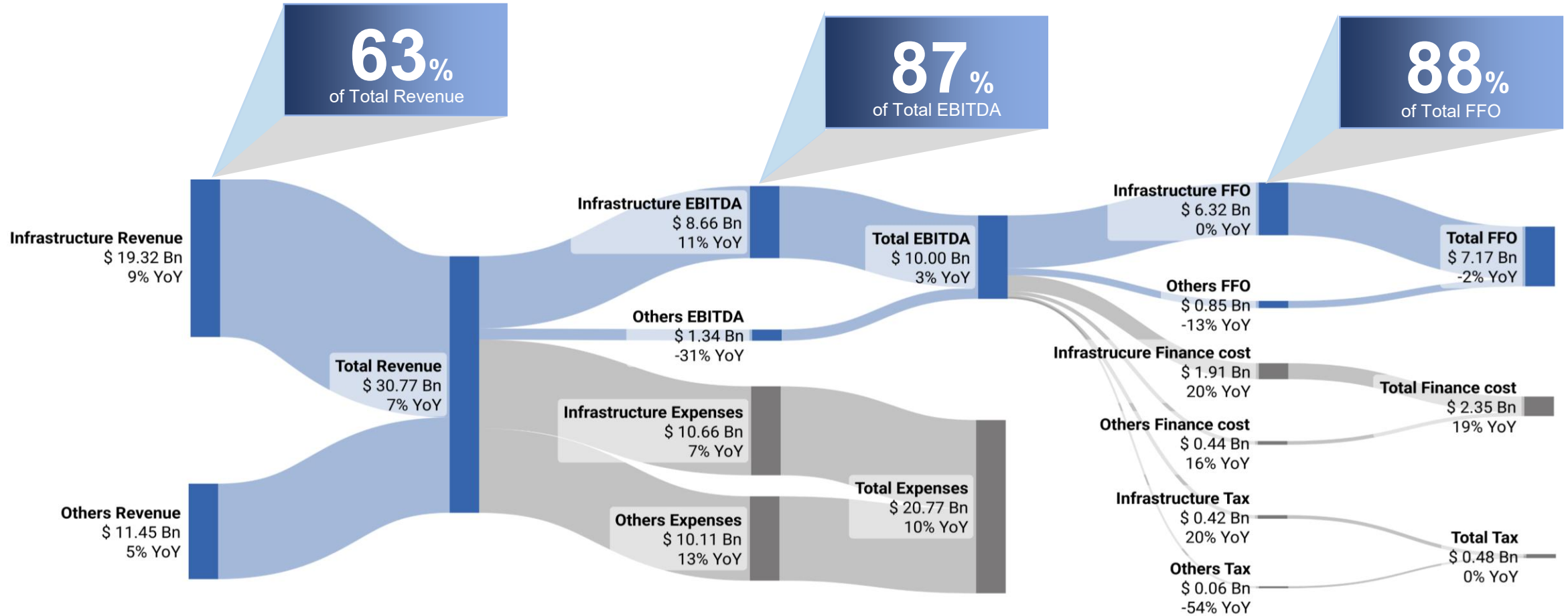
Growth powered by Core Infra supporting multi decadal predictability & stability

1. Due to net one-off income of INR 2,521 Cr arising from excise duty exemption, GST incentive and Interest on Income Tax refund. Excluding one-off, EBITDA grew by ~25% Y-o-Y. 2. Primarily on account of the decrease in trade volume and volatility of index prices in IRM and Commercial mining. 3. APL: Q4FY26: 926 Cr., Q4FY25: 13 Cr., FY26: 2,146 Cr., FY25: 2,433 Cr. | ACL: Q4FY26: NIL, Q4FY25: 429 Cr., FY26: (18) Cr., FY25: 2,503 Cr.

EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items | Utility: Adani Power Limited + Adani Green Energy Limited + Adani Total Gas Limited + Adani Energy Solutions Limited | Transport: Adani Ports And Special Economic Zone Limited | AEL: Adani Enterprises Limited | APL : Adani Power Ltd | APSEZ: Adani Ports And Special Economic Zone Limited | IRM: Integrated Resources Management | ACL: Ambuja Cement Limited

Adani Portfolio: Core infra platform is powering free cashflow

Y-o-Y FY26 Growth & Revenue-FFO Conversion



1. Infrastructure includes Adani Ports & Special Economic Zone Limited, Adani Power Limited, Adani Green Energy Limited, Adani Total Gas Limited, Adani Energy Solutions Limited, Adani Enterprises Limited infrastructure businesses

2. Others includes Ambuja Cements Limited and Adani Enterprises Limited existing business.

3. Includes Past period one-time regulatory income of Adani Power Limited and one-off income of Adani Cements Limited.

Revenue includes other income | EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items | FFO: Fund Flow from Operations | FFO : EBITDA – Actual Finance cost paid (excl. Capitalized Interest, incl. Int. on Lease Liabilities)– Tax Paid | INR/USD as on 31st March 2026: 94.8350, 31st March, 2025: 85.475

03

Adani Portfolio: Key Equity Theme

Adani Portfolio: Adani Infra Platform - Scale, Cash flow & Growth

<p>1</p> <p>Adani Infra Platform - Scale, Cash Flow & Growth</p>	<p>13.6% Rate of Return on Assets</p>	<ul style="list-style-type: none"> – Scale: Asset Base (Incl. CWIP) INR 785k+ Cr (USD 83 Bn) – Cash Flow: EBITDA INR 95k Cr (USD 10 Bn) – Growth: EBITDA CAGR 21% (7.0 Yrs)
<p>2</p> <p>Outperforming Domestic & Global Indices and Peers</p>	<p>~3x Growth rate over global indices</p>	<ul style="list-style-type: none"> – 3x of Global Indices – MSCI World Utilities, US Utilities, EU Utilities – 2x of Major Domestic Indices – Nifty50, Nifty FMCG & Nifty IT
<p>3</p> <p>Consumer Franchise</p>	<p>375 Mn Consumer Base</p>	<ul style="list-style-type: none"> – One of the largest consumer platform in the country
<p>4</p> <p>Powering AI Capex</p>	<p>38 GW¹ Base layer for compute electrons</p>	<ul style="list-style-type: none"> – 92+ GW² integrated utilities platform enabling scalable, reliable, sustainable infra powering India's AI ecosystem

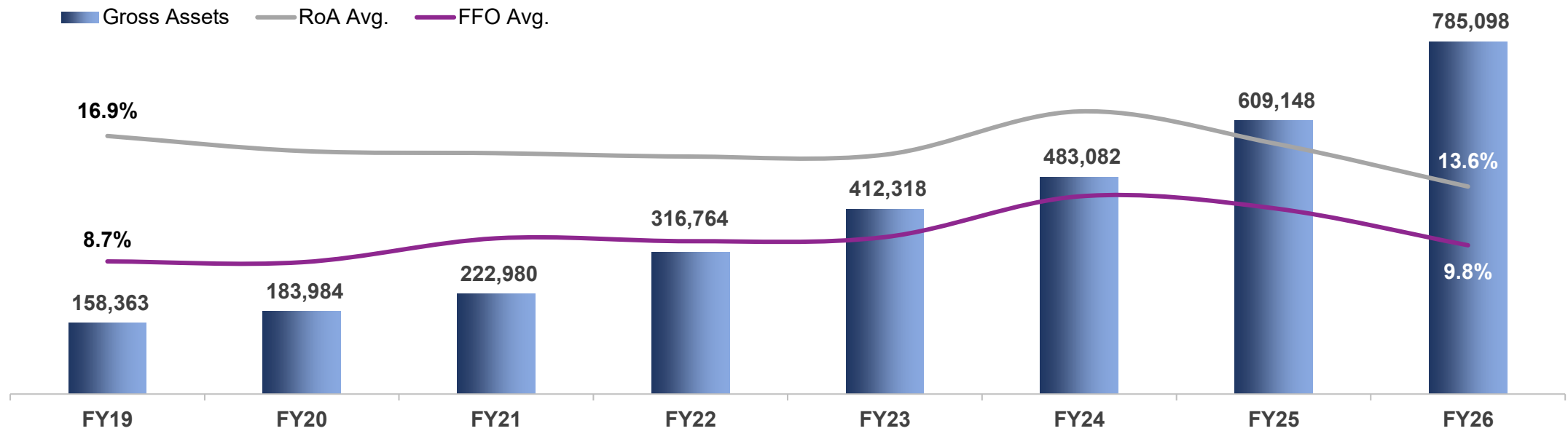
INR in Cr, unless otherwise stated | EBITDA: Earning Before Int. Depreciation Tax & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | Exchange Rate: USD-INR = 94.8350 (31-Mar-26).

1. Operational Capacity of AGEL: 19.7 GW + APL: 18.2 GW | 2. Target capacity of AGEL: 50 GW + APL: 42 GW. Additionally, AGEL plans to add over 50 GWh of battery storage capacity.

Adani Portfolio: Maintaining Returns at rapidly increasing Asset base

All figures in INR cr

Growth at scale maintaining high rate of Return on Assets

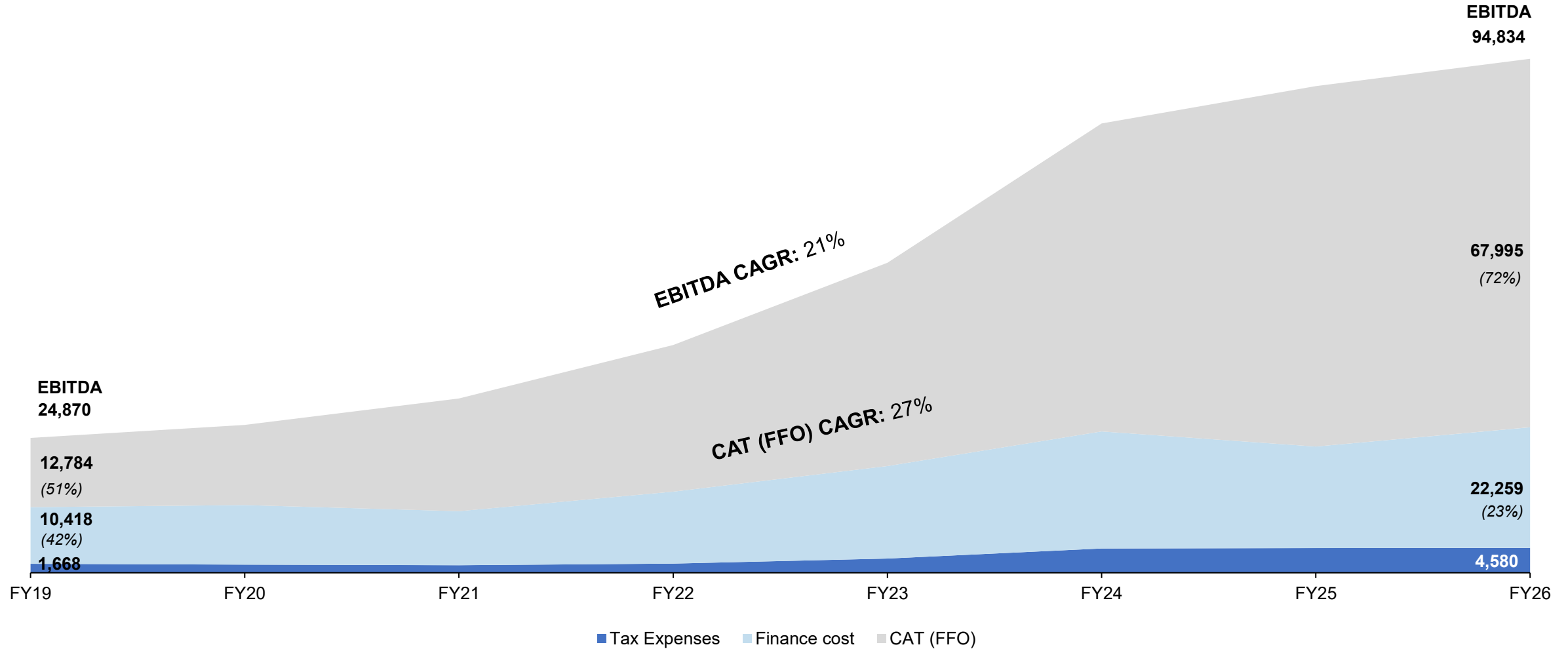


Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A ¹	FY26A
EBITDA	24,870	27,274	32,136	42,023	57,205 ²	82,915 ²	89,806 ²	94,834 ²
FFO	12,784	14,792	20,776	27,043	37,511 ²	58,020 ²	66,532 ²	67,995 ²
Gross Assets	158,363	183,984	222,980	316,764	412,318	483,082	609,148	785,098
Avg. Gross Assets	147,003	171,174	203,482	269,872	364,542	447,701	546,115	697,123
RoA Avg. (%)	16.9%	15.9%	15.8%	15.6%	15.7%	18.5%	16.4%	13.6%
FFO Avg. (%)	8.7%	8.6%	10.2%	10.0%	10.3%	13.0%	12.2%	9.8%

1st year of crossing >INR 150,000 Cr of asset addition during FY26 (almost Gross Asset base for FY19)

1. Restated Numbers 2. Includes one-time income/ regulatory receipt - APL: FY26: 2,146 Cr. FY25: 2,433 Cr FY24: INR. 9,322 Cr, FY23: INR 5,772 Cr | ACL: FY26: (18) Cr. FY25: 2,503 Cr
 EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | RoA Avg.: Return on Assets (Avg.) - EBITDA (Reported) / Average Gross Assets | Gross Assets are including CWIP.

Adani Portfolio: Growth in Surplus cash for Equity owners



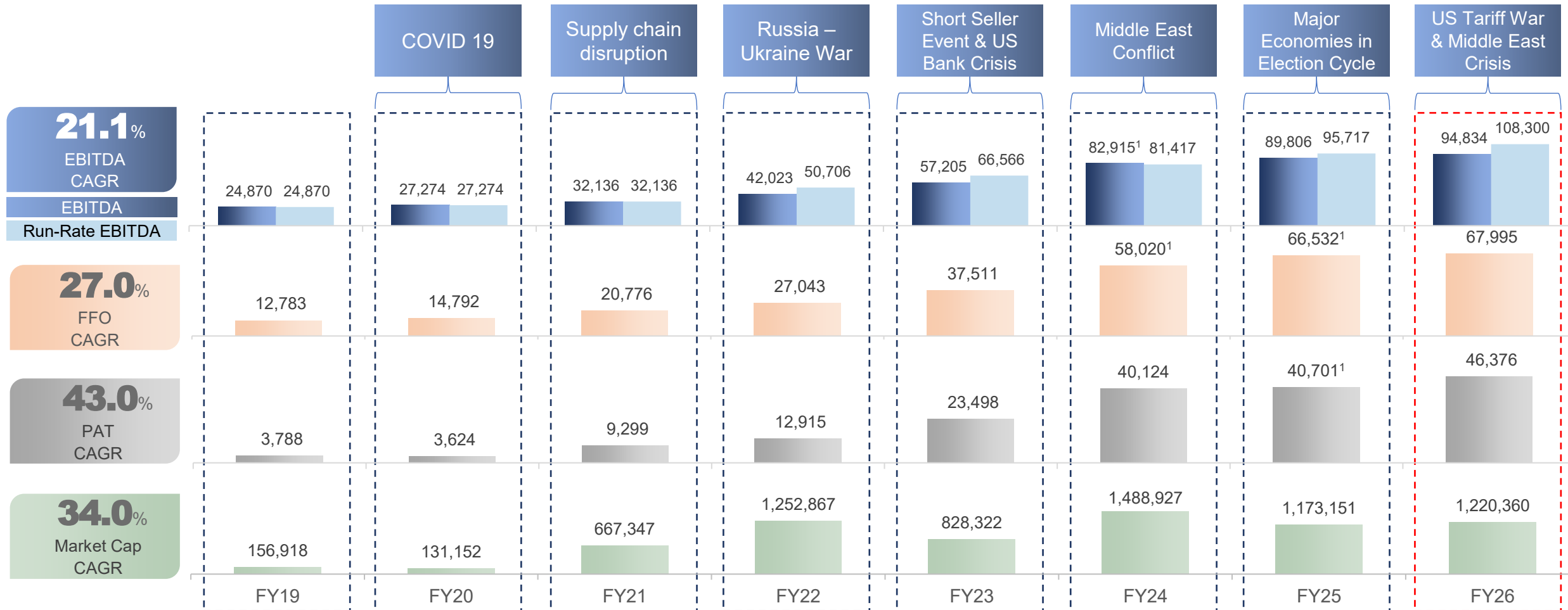
Adani Portfolio reduced the finance cost contribution in EBITDA by ~0.5x, and increased Cash after Tax (FFO) contribution ~1.5x

CAGR = FY19-26 = 7.0 Yrs | Ambuja Cement – CAT (FFO) & Finance Costs Includes Holdco Interest | Finance costs includes lease payments | CAT: Cash After Tax.

Adani Portfolio: Sustainable Financial Growth



All figures in INR cr

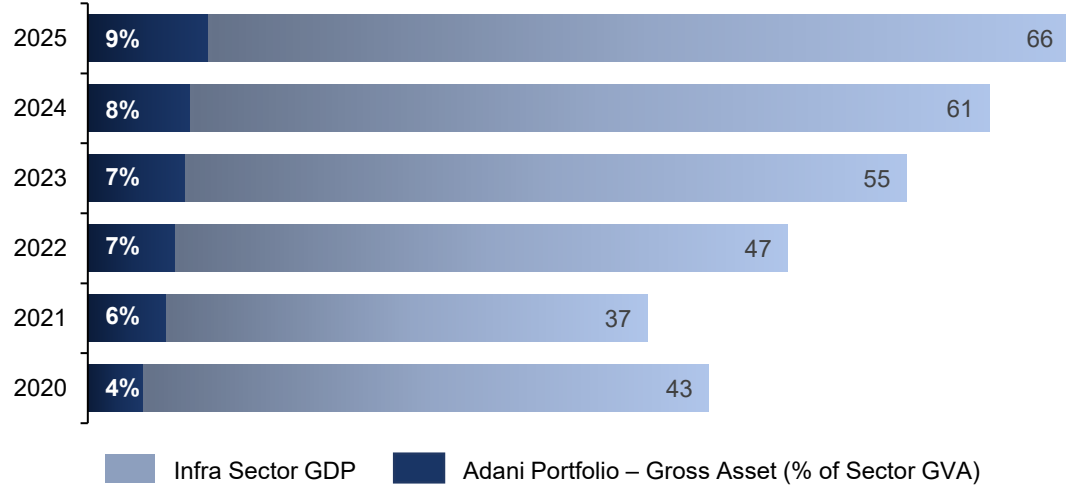


Resilient & Predictable Business Growth independent of Global & Regional headwinds – yet to fully reflect in Mkt Cap Growth

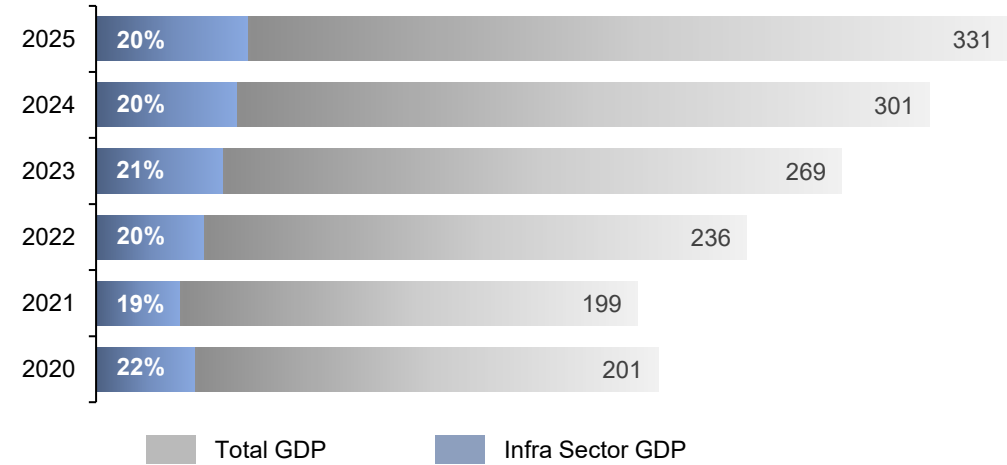
Note – 1. Restated Numbers | Ambuja Cements Ltd. Data included since FY23 (Acquisition year). EBITDA: Earning before Interest Tax Depreciation & Amortization | Run-rate EBITDA considers annualized EBITDA for assets commissioned after the start of the year. | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | PAT: Profit after tax excl share of profit from JV | CAGR: Compounded Annual Growth Rate | CAT : Cash After Tax | FFO: Fund Flow from Operations | FFO: EBITDA-Finance cost paid (excl. Capitalized Interest, incl. Int. on Lease Liabilities) -Tax paid

Adani Portfolio is 9% of India Infra GDP | FY25 Capex – INR 126k Cr

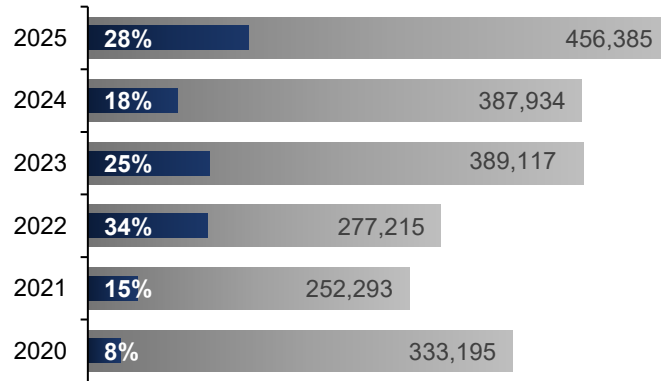
Adani Portfolio - Gross Asset as % of Infra Sector GDP (INR Tn)



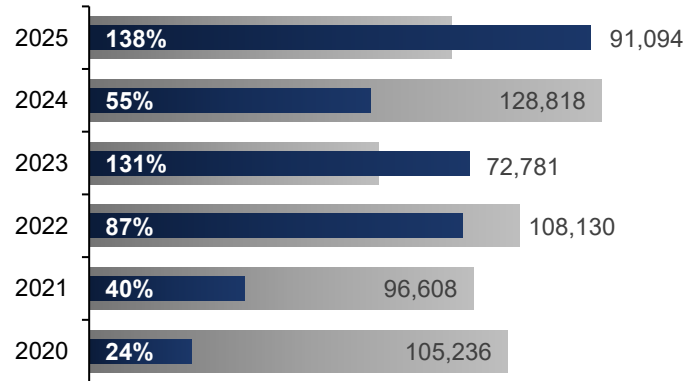
Infra Sector GDP as % of Total GDP (INR Tn)



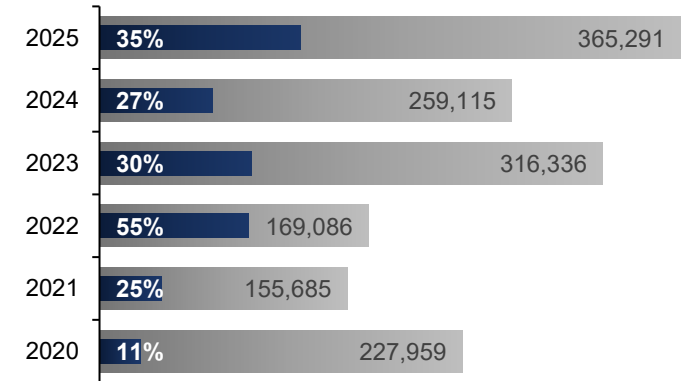
Adani Portfolio – Capex as % of Nifty50 Capex



Adani Portfolio – Capex as % of Nifty50 PSU Capex



Adani Portfolio – Capex as % of Nifty50 Private Capex

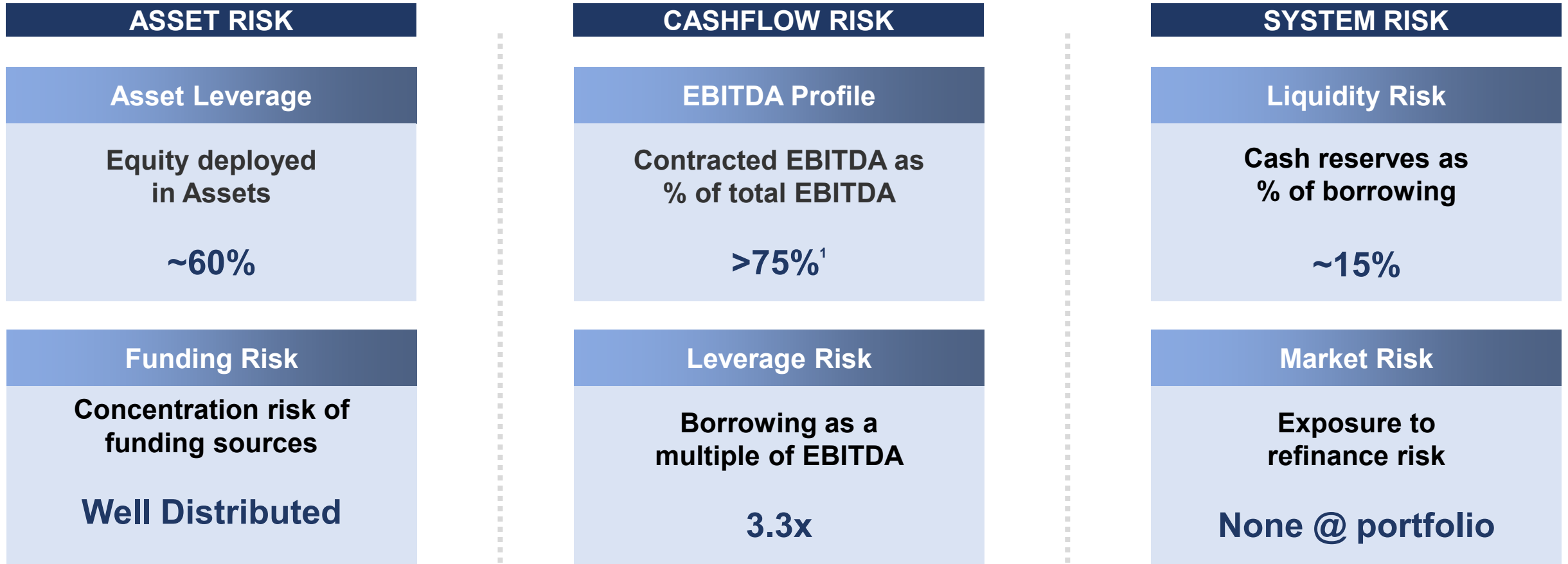


Nifty50 Capex (INR Cr) Adani Portfolio Capex (%)

Infra Sector GDP calculated as Gross value added (GVA) at current prices for FY25, includes GDP of Electricity, Gas & Water Sector, Trade, Hotel, Transport and Communication sector & Mining And Quarrying Sector | Nominal GDP | PSU: Public Sector Undertaking
 Source: Bloomberg | Note: Capex = Current FY Gross Assets – Previous FY Gross Assets | Nifty50 capex excl. banks & financial services companies.

04

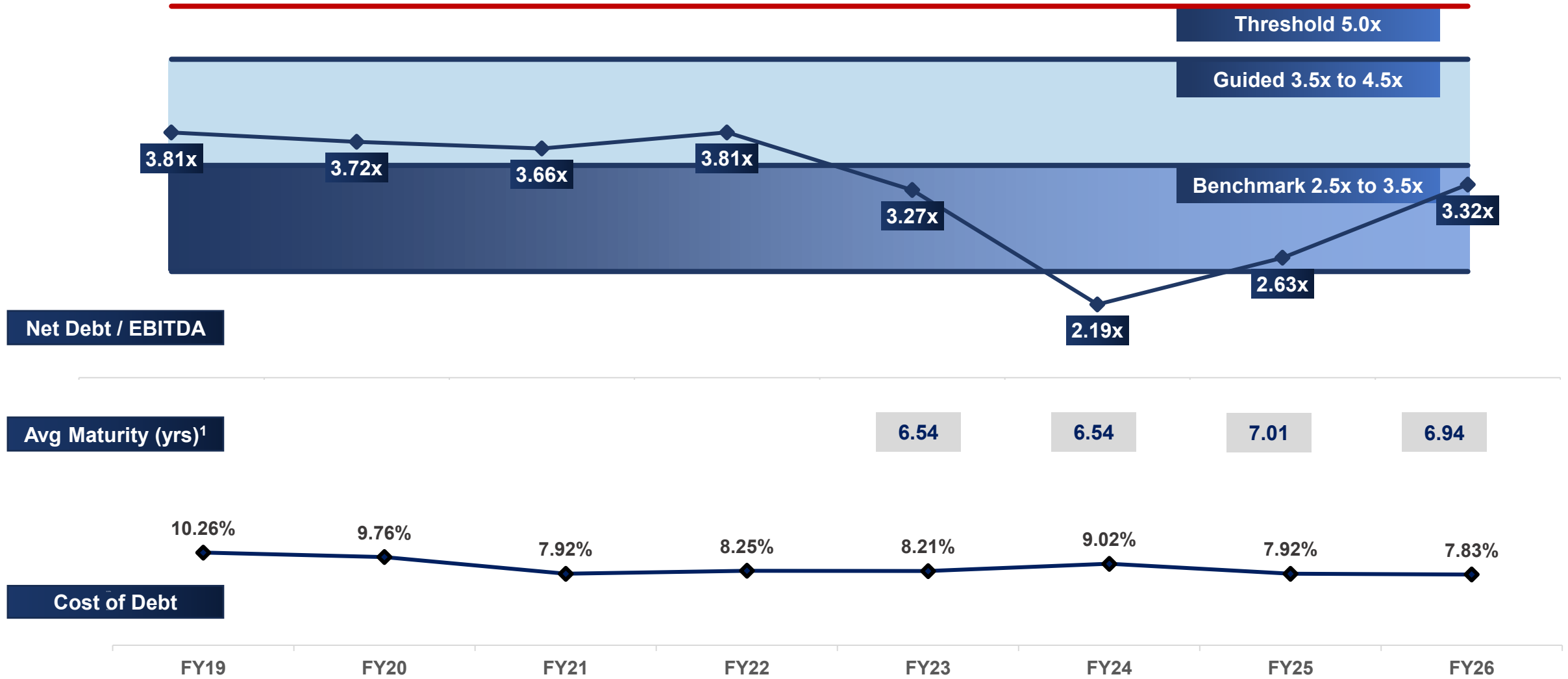
Adani Portfolio: Risk Mitigation Framework



Periodic business risk evaluation is approved by Boards of each listed Company Independently

1. Despite the increase in the share of Merchant revenue in AGEL, the full EBITDA of AGEL continues to be considered as Contractual. This is due to the must-run status of Renewable Power in India under the Electricity Act, 2003, which mandates that any generation must be fully dispatched.
• EBITDA: Earning before Interest Tax Depreciation & Amortization | Data as on 31st March 2026

Adani Portfolio: High Growth Profile & Credit Discipline



Robust Risk response framework delivered, a benchmark leverage profile while maintaining cost of debt capital.

1. Formal reporting started from FY23. | Debt includes the acquisition debt of Cement business | EBITDA for Cement business has only been included from FY23 onwards. EBITDA: Earning before Interest Tax Depreciation & Amortization | Net debt: Gross debt less Cash Balances | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities (non-current investments), balance held as margin money & deposit for more than 12 months. | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | Gross Debt excludes Ind As adjustment and shareholders subordinated debt | Cost of Debt : Finance Cost paid/ Avg. Gross Debt | Finance cost paid excludes interest paid on Lease liabilities and includes Capitalized Interest.

Adani Portfolio: Well distributed EBITDA contribution



All figures in INR cr

Adani Portfolio : EBITDA 94,834	Listed Entity	EBITDA		Major Assets	Major Assets EBITDA	% of Listed Entity EBITDA	% of Portfolio EBITDA
	AEL	16,643 18%	»	Airports ANIL Ecosystem	5,401 4,611	32% 28%	6% 5%
	AGEL	12,075 13%	»	Khavda Cluster (8,671 MW) R. Hybrid Cluster (2,140 MW)	3,558 2,026	29% 17%	4% 2%
	AESL	8,726 9%	»	AEML (573 ckms) MEGPTCL (1,217 ckms)	2,415 804	28% 9%	3% 1%
	APL ¹	23,321 24%	»	Godda (1,600 MW) Mundra (4,620 MW)	4,512 4,302	19% 18%	5% 5%
	ATGL	1,254 1%	»	Ahmd GA Fdbd GA	597 311	48% 25%	0.6% 0.3%
	APSEZ	25,228 27%	»	Mundra Port (264 MMT) Harbour Services (38 tugs)	6,909 3,709	27% 15%	7% 4%
	ACL	7,586 8%	»	Tikaria (4584 KT) Marwar (1,800 KT)	750 567	10% 7%	1% 1%

¹ Includes One-time Regulatory Income | AGEL: Adani Green Energy Limited | R. Hybrid RG – Rajasthan Hybrid Cluster includes Adani Hybrid Energy Jaisalmer One Ltd., Adani Hybrid Energy Jaisalmer Two Ltd., Adani Hybrid Energy Jaisalmer Four Ltd., Adani Solar Energy Jaisalmer One Pvt. Ltd. & Adani Hybrid Energy Jaisalmer Three Ltd. | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | ACL: Ambuja Cements Limited | ATGL: Adani Total Gas Limited | AEML: Adani Electricity Mumbai Limited | MEGPTCL: Maharashtra Eastern Grid Power Transmission Company Limited | IRM: Integrated Resource Management | ANIL: Adani New Industries Limited | Ahmddb : Ahmedabad | Fdbd : Faridabad | EBITDA: Earning before Interest Tax Depreciation & Amortization | EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items

Adani Portfolio: Distributed geographically diverse asset base



All figures in INR cr

Adani Portfolio : Gross Assets 785,098	Listed Entity	Gross Assets		Major Assets	Major Assets Gross Block	% of Entity Gross Assets	% of Portfolio Gross Assets
	AEL	186,018 24%	»	Airports Commercial Mining	65,767 40,500	35% 22%	8% 5%
	AGEL	133,809 17%	»	Khavda Cluster (8,671 MW) R. Hybrid Cluster (2,140 MW)	61,057 16,378	46% 12%	8% 2%
	AESL	61,754 7%	»	AEML (573 ckms) Mumbai HVDC	20,817 6,256	31% 10%	3% 1%
	APL	140,774 18%	»	Mundra (4,620 MW) Tiroda (3,300 MW)	26,336 21,068	19% 15%	3% 3%
	ATGL	7,449 1%	»	Ahmd GA Fdbd GA	2,108 920	28% 12%	0.3% 0.1%
	APSEZ	171,901 22%	»	NQXT Group Mundra Port (264 MMT)	31,539 19,890	18% 12%	4% 3%
	ACL	83,393 11%	»	Bhatapara (3.50 MTPA) Chittapur (3.00 MTPA)	4,560 4,471	5% 5%	1% 1%

AGEL: Adani Green Energy Limited | AESL: Adani Energy Solutions Limited | APL: Adani Power Limited | AEL: Adani Enterprises Limited | APSEZ: Adani Ports and Special Economic Zone Limited | ACL: Ambuja Cements Limited | ATGL: Adani Total Gas Limited | AEML: Adani Electricity Mumbai Limited | R. Hybrid RG – Rajasthan Hybrid Cluster includes Adani Hybrid Energy Jaisalmer One Ltd., Adani Hybrid Energy Jaisalmer Two Ltd., Adani Hybrid Energy Jaisalmer Four Ltd., Adani Solar Energy Jaisalmer One Pvt. Ltd. & Adani Hybrid Energy Jaisalmer Three Ltd. | Ahmdbd : Ahmedabad | Fdbd : Faridabad

05

Adani Portfolio: Market Comps Analytics

Adani Portfolio: Indian Indices - Comp Analysis

		adani Portfolio ¹	Nifty50 ²	Nifty FMCG ²	NiftyIT ²
EBITDA (FY26)	INR '000 Cr	95	1,657	76	182
EBITDA (FY19)	INR '000 Cr	25	843	43	97
CAGR (7.0 Yrs)	%	21%	10%	9%	9%
EV/EBITDA (as on 31-Mar-26)	x	16.2x	16.8x ³	23.3x	13.4x
Market Cap (as on 31-Mar-26)	INR '000 Cr	1,220	18,041	1,980	2,388
FY19	Adani portfolio EBITDA - as a % of respective Index EBITDA				
			3%	58%	26%
FY26	Adani portfolio EBITDA - as a % of respective Index EBITDA				
			6%	124%	52%

Adani Portfolio demonstrating superior growth with scale vis-à-vis Indian indices on sustained basis

1. Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19).
 2. Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBITDA, operating income is considered.
 3. For NIFTY 50 Index, EV/EBIT has been considered

Adani Portfolio | Re-investment of FCF, resulting higher shareholders' return



	adani Portfolio ¹	Indian Indices			Global Indices		
		Nifty50	Nifty FMCG	NiftyIT	World Utilities	USA Utilities	Europe Utilities
EBITDA Growth (7.0 Yrs)	21.1%	10.1%	8.7%	9.4%	4.7%	7.5%	4.3%
Dividend Yield (TTM)	0.2%	1.5%	2.5%	3.6%	3.0%	2.6%	3.7%
Total Shareholders' Return (TSR)	21.3%	11.6%	11.2%	13.0%	7.7%	10.1%	8.0%

Key Highlights

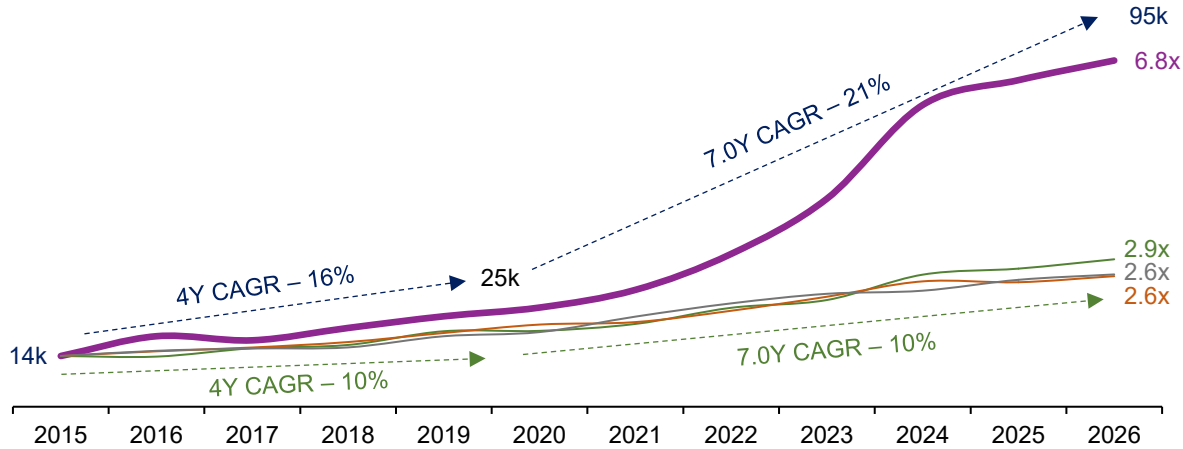
- Shareholder returns over a long period mirror **business growth rate**
- Adani Portfolio has been exhibiting higher growth compared to Indian, Global peers & indices,
 - Surplus cash is being reinvested in high growth core Infra businesses
- **India** – Double-digit business growth leads to reinvestment of surplus cash generated
 - Hence, distributions are ~15%-25% of total shareholder return (TSR)
- **Global utilities** - Mid to high single-digit business growth, Leading to distributions of surplus cash
 - Resulting ~30%-50% of TSR in form of distributions

Adani Portfolio demonstrated superior growth by re-investing FCF ~2x & 3x Excess Return vs. Indian & Global indices, resp.

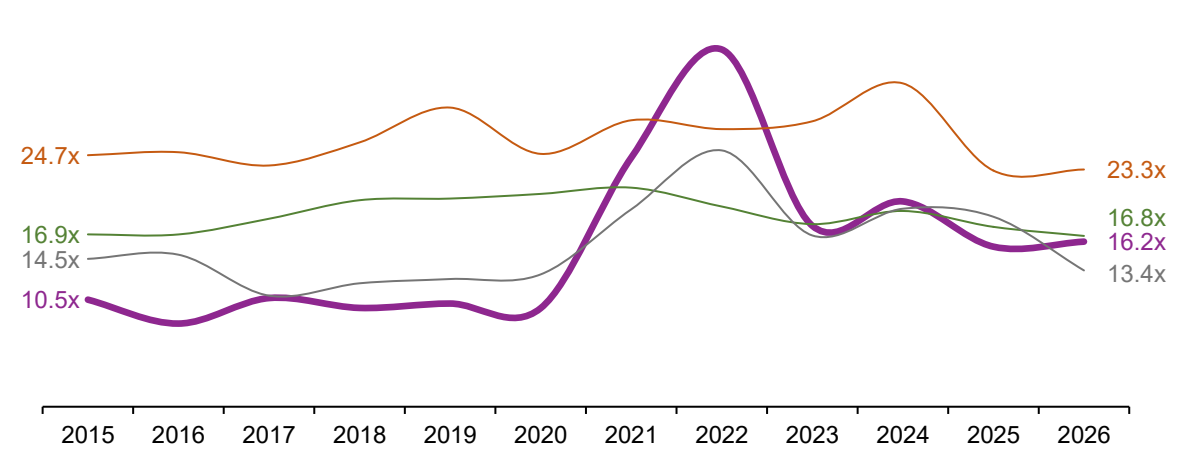
Note: Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBITDA, operating income is considered | CAGR: FY19-26 = 7.0 Yrs.
 1. For NIFTY 50 Index, EV/EBIT has been considered

Adani Portfolio & Indian Indices: Decadal Evolution

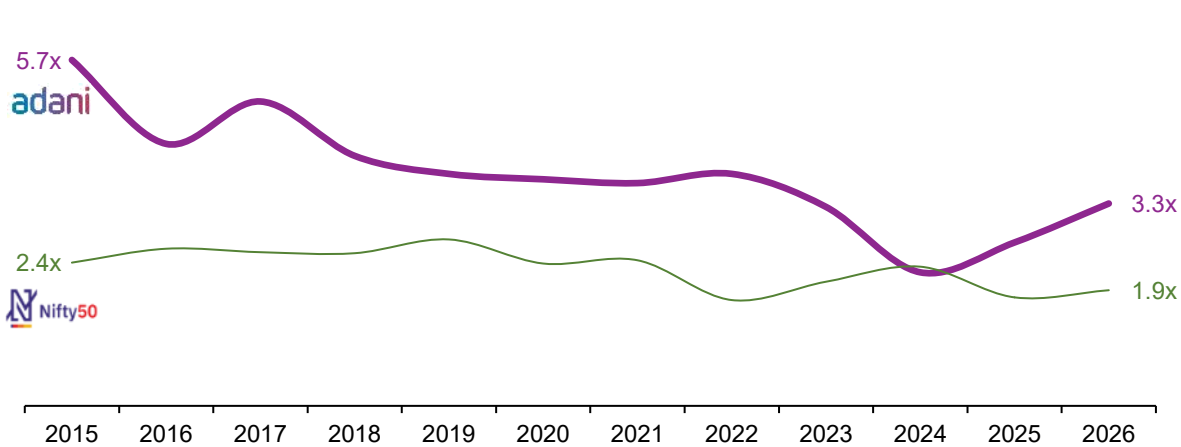
EBITDA Growth



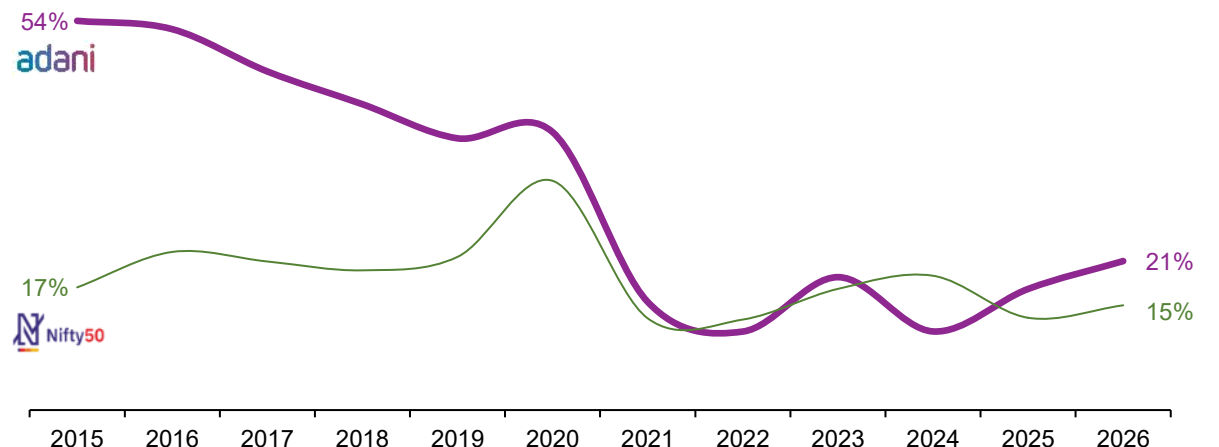
EV / EBITDA



Net Debt / EBITDA



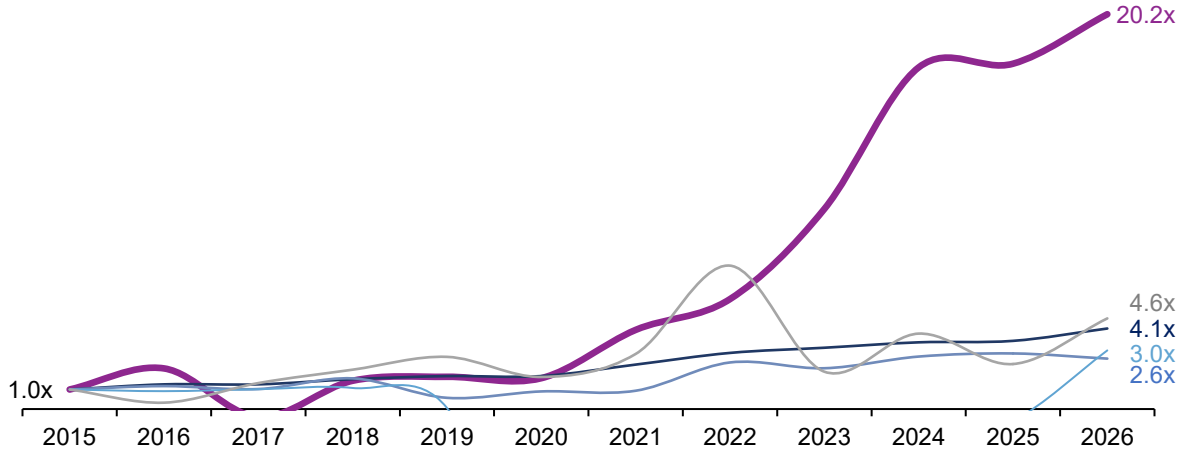
Net Debt / EV



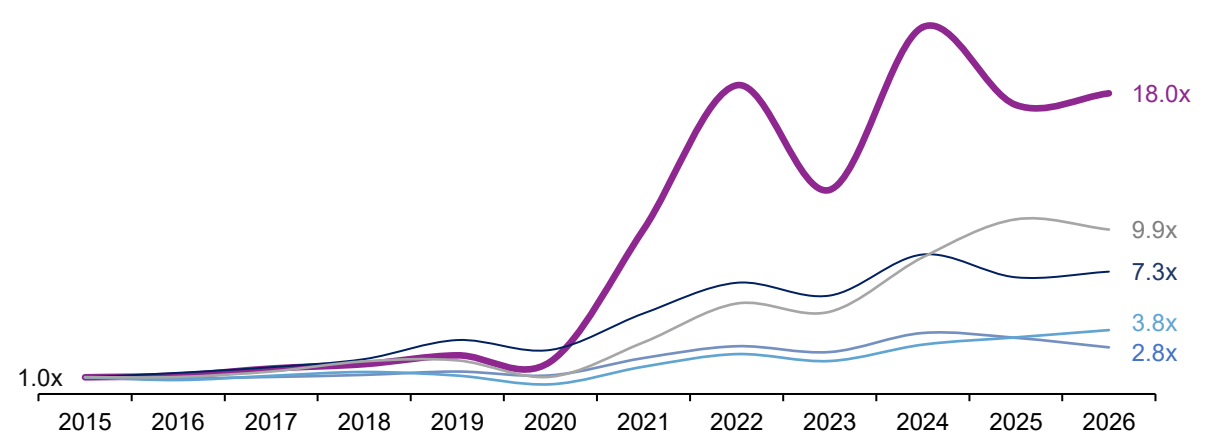
— Adani Portfolio — Nifty50 Index — Nifty FMCG — Nifty IT

Adani Portfolio & Peers: Evolution over decade

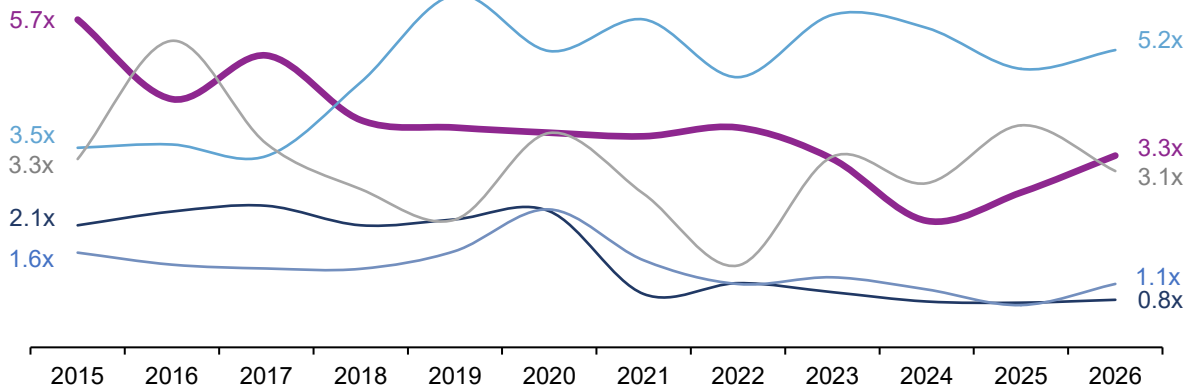
PAT Growth



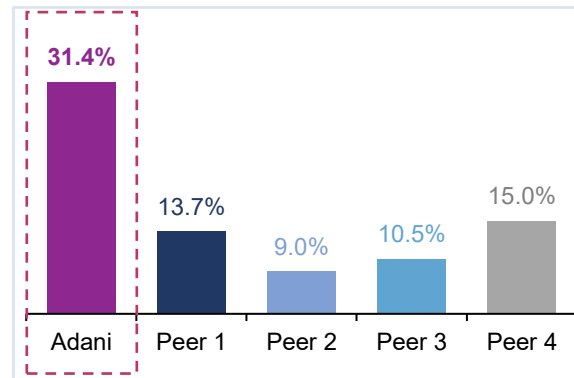
Market Cap Growth



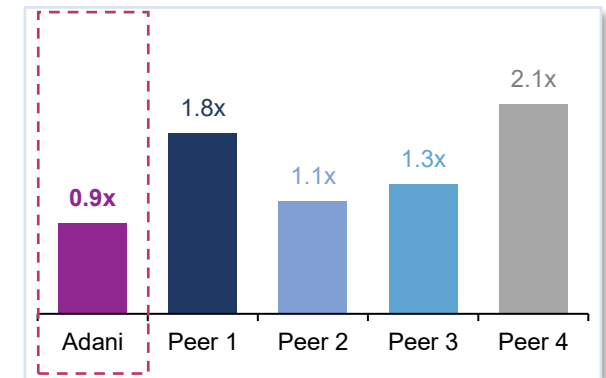
Net Debt / EBITDA



PAT CAGR



Market Cap Growth / PAT Growth



Exceptional earnings growth, valuation gap signals potential upside opportunity

— Adani Portfolio — Peer 1 — Peer 2 — Peer 3 — Peer 4

Source: Bloomberg, annual reports | Peers are comparable aggregation of companies owned by same promoter group | Considered CAGR period from FY15-26 = 11 Years.

Adani Portfolio: Building Blocks of High Growth Engine

CONSISTENT RETURN

Scalable Growth ~**5x** Asset base with consistent return ~**14%**



20%+ Growth¹ delivered in Cash-flow & Asset Creation, with consistent return ~**14%**

NON-DILUTIVE GROWTH

Demonstrated equity raise capability from long only investors



USD 21.4 Bn raised since 2019

EBITDA CAGR **21%** (7.0Y) Capital-efficient growth without material dilution (~**8%**)

Powering AI Capex

Base layer for compute electrons



92+ GW² integrated utilities platform enabling scalable, reliable, sustainable infra powering India's AI ecosystem

DE- RISKED GROWTH

FFO driving future investment



66% de-risked, for **USD 100 Bn** 5Y Investment Plan

- FFO – **USD 36 Bn**
- Rollover of bullet maturities – **USD 15 Bn**
- Equity programme – **USD 15 Bn**

Most promising wealth creation story of next 30 years is underway

Note: Data as on 31-Mar-26 | Total funds raised since FY19 includes preferential allotment and warrants.

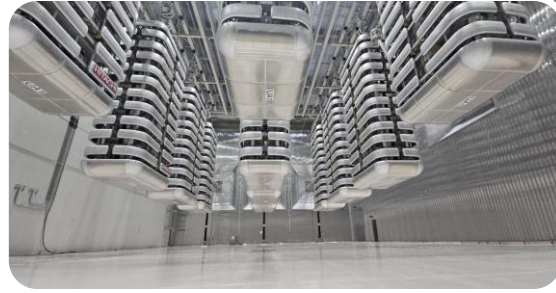
1. Last 7.0 years – EBITDA Growth – 21% and Asset Base growth – 26% | 2. Target capacity: AGEL – 50 GW; APL – 42 GW. Additionally, AGEL plans to add over 50 GWh of battery storage capacity.

Energy & Utility



AGEL

(Khavda Hybrid RE Park – 9.9 GW Operational)



AESL

(AEMIL Mumbai HVDC – 80 ckm – 2,139 MVA)



APL

(Raipur, CH Ph - II – 1.6 GW)



ANIL

(Mundra – 4 GW (Cell & Module) + 6 GW UC)



AdaniConnex

(Chennai, TN – Ph-1: 17 MW)



ATGL

(LCNG Plant, GJ)

Transport & Logistics



APSEZ

(Vizhinjam Port – 24 MMT)



Airports: AAHL

(Guwahati Airport – 13 Mn pax capacity)



Roads: ARTL

(Ganga Expressway, UP – 464 Kms)

Primary Industry



Ambuja

(Boyareddypalli, AP – 2.0 MTPA Cement)



Kutch Copper Ltd

(Mundra – 500 KTPA)



Mining Services

(PEKB, CH - 18 MMT)

adani

Thank You



Disclaimer

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06

Adani Portfolio: Annexures

ANNEXURE

A

Global & Domestic Comp Analysis

Adani Utilities: Global Utility Indices - Comp Analysis

		 Utilities Businesses¹							
		FY26	FY19	World Utilities Index ²		USA Utilities Index ²		Europe Utilities Index ²	
		FY26	FY19	FY26	FY19	FY26	FY19	FY26	FY19
EBITDA per unit of share	USD	1.8	0.7	28.7	20.8	34.0	20.5	33.6	25.1
CAGR of EBITDA/unit of share - USD (7.0 Yrs)	%	14.2%		4.7%		7.5%		4.3%	
EV / EBITDA	x	16.9x	9.6x	12.3x	11.5x	13.3x	14.2x	10.6x	8.1x
Dividend Yield (as on 31-Mar-26)	%	0.005%		3.0%		2.6%		3.7%	
Market Cap (as on 31-Mar-26)	USD Bn	62		2,648		1,436		932	
FY19 Adani utilities EBITDA - as a % of respective Index EBITDA				3.4%		3.4%		2.8%	
FY26 Adani utilities EBITDA - as a % of respective Index EBITDA				6.2%		5.3%		5.3%	

Adani Utilities demonstrating superlative growth profile vis-à-vis Global Utility Indices

1. Adani Utilities includes AESL, AGEL, ATGL & APL | CAGR has been derived using aggregate EBITDA of Adani Utilities on a per-share basis | EBITDA = PAT (excl. other income) + JV P/L + taxes + depreciation + finance costs + unrealized FX P/L + exceptional items | EV = Mkt Cap + Net Debt | Net debt = Gross debt - Cash Balances Cash balances include cash & equivalents, bank balances, investments, marketable securities, and long-term deposits/margin money | Debt excludes Ind AS adjustments & shareholder sub-debt
 2. Source: Bloomberg | EBITDA = Weighted equity EBITDA (shares × FX) + (index divisor × coverage factor) | Dividend yield is calculated using TTM data.
 3. Exchange Rates: USD-INR = 94.8350 (31-Mar-26) & 69.1550 (31-Mar-19) [Source : FEDAI] | CAGR: Compounded Annual Growth Rate (FY19-26 = 7.0 Yrs)

Adani Utilities: Global Comp Analysis

Parameters		adani Utilities ¹	Global Comp 1 ²	Global Comp 2 ²	Global Comp 3 ²	Global Comp 4 ²	Global Comp 5 ²
Consumer Base	Mn	63	12	9	9	6	8
Generation Capacity	GW	38	76	46	56	32	31
Market Cap	USD Bn	62.4	193.5	108.0	101.9	71.3	54.3
Net Debt ⁴	USD Bn	18.5	102.4	75.0	89.1	51.2	50.5
Enterprise Value (EV)	USD Bn	80.9	307.3	185.9	194.0	123.6	110.4
EBITDA TTM	USD Bn	4.8	15.5	14.0	16.9	9.0	7.3
EV/EBITDA	x	16.9x	19.9x	13.3x	11.5x	13.8x	15.1x
EBITDA Growth (7.0 yrs) ⁵	%	14%	7%	3%	6%	7%	7%
Net Debt / EBITDA	x	3.9x	6.6x	5.4x	5.3x	5.7x	6.9x
CFO / Debt ⁶	%	21%	12%	13%	13%	14%	10%
Portfolio Ratings ⁷		BBB-/Baa3/BBB- ⁸	A-/Baa1/A-	BBB+/Baa1/A-	WD /Baa2/ BBB+	BBB/Baa2/BBB+	BBB+/Baa2/BBB+
ESG Risk Ratings – Sustainalytics ⁹	Score	AGEL – 11.8 (LR) ATGL - 24.3 (MR) AESL – 19.5 (LR) APL – 32.0 (HR)	24.1 (MR)	38.6 (HR)	28.2 (MR)	24.1 (MR)	30.0 (HR)

Adani Utility Portfolio has demonstrated high growth, prudent leverage and fast-growing consumer base

- Adani Utilities includes AESL, AGEL, ATGL & APL | EBITDA = PAT (excl. other income) + JV P/L + taxes + depreciation + finance costs + unrealized FX P/L + exceptional items | Net debt = Gross debt - Cash Balances Cash balances include cash & equivalents, bank balances, investments, marketable securities, and long-term deposits/margin money | CFO = Cash Flow from Operations | Interest coverage = EBITDA / Interest (Interest incl. interest paid net of capitalized cost and related party) | Debt excludes Ind AS adjustments & shareholder sub-debt | Fx Rates: USD-INR = 94.8350 (31-Mar-26) and 69.1550 (31-Mar-2019) [Source: FEDAI] | Source: Company filings & Bloomberg | Adani Utilities consumer base includes: AEML (13 Mn), ATGL (4 Mn), and AESL Smart Metering (45 Mn).
- Source: Company filings & Bloomberg | EV = Market Cap + Net debt + Preferred shares and others
- Operational Capacity of AGEL: 19.7 GW + APL: 18.2 GW.
- Adani Utilities: 31-Mar-26 | Global Utilities : 31-Mar-26
- EBITDA CAGR for FY19-26 has been considered
- Adani Utilities : 31-Mar-26 | Global Utilities : 31-Mar-26
- F/M/S – Fitch / Moody's/ S&P
- Highest rating with ring-fenced asset structure. Global ratings of Adani Utilities include AGEL List Co - RG1 & RG2, AESL USPP, Adani Electricity Mumbai Ltd and ATSOL – Obligor Group.
- Source - Sustainalytics : [Company ESG Risk Rating – Sustainalytics](#) | LR/MR/HR: Low Risk / Medium Risk / High Risk

Adani ListCo: NIFTY 50 - Comp Analysis

		Nifty50	adani Portfolio	adani Enterprises	adani Renewables	adani Energy Solutions	adani Power	adani Gas	adani Ports and Logistics	Ambuja Cement
EBITDA (FY26)	INR '000 Cr	1,657	94.8	16.6	12.1	8.7	23.3	1.3	25.2	7.6
EBITDA (FY19)	INR '000 Cr	843	24.9	3.1	1.8	3.1	7.9	0.5	8.4	4.0
CAGR (7.0 Yrs)	%	10%	21%	27%	31%	16%	17%	13%	17%	10%
EV / EBITDA (as on 31-Mar-26)	x	16.8x³	16.2x	17.3x	18.5x	17.4x	14.4x	45.8x	13.7x	17.8x
Premium / (Discount) of Adani Listco EV / EBITDA Multiple Vs Nifty 50 ⁴			(3%)	4%	10%	4%	(14%)	173%	(18%)	6%
EBITDA Growth % (Adani Portfolio over Nifty 50) ⁵			208%	266%	310%	156%	165%	126%	167%	96%

(3%) of excess Growth priced-in in Adani Portfolio

Against **208%** excess EBITDA growth over NIFTY 50

Adani Portfolio demonstrating superior growth with scale vis-à-vis Indian indices on sustained basis

1. Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)
2. Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBITDA, operating income is considered.
3. EV/EBIT has been considered
4. Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.
5. EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

Adani ListCo: NIFTY FMCG - Comp Analysis



EBITDA (FY26)	INR '000 Cr	76	94.8	16.6	12.1	8.7	23.3	1.3	25.2	7.6
EBITDA (FY19)	INR '000 Cr	43	24.9	3.1	1.8	3.1	7.9	0.5	8.4	4.0
CAGR (7.0 Yrs)	%	9%	21%	27%	31%	16%	17%	13%	17%	10%
EV / EBITDA (as on 31-Mar-26)	x	23.3x	16.2x	17.3x	18.5x	17.4x	14.4x	45.8x	13.7x	17.8x
Premium / (Discount) of Adani Listco EV / EBITDA Multiple Vs Nifty FMCG ³			(30%)	(25%)	(21%)	(25%)	(38%)	98%	(41%)	(24%)
EBITDA Growth % (Adani Portfolio over Nifty FMCG) ⁴			242%	310%	362%	182%	193%	147%	195%	112%

Adani Portfolio serves c. **375 Mn Users** –
Current Multiple yet to reflect large consumer base

Growth to deliver Multiple re-rating

Adani Portfolio demonstrating superior growth with scale vis-à-vis Indian indices on sustained basis

1. Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)
2. Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBITDA, operating income is considered.
3. Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.
4. EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

Adani ListCo: NIFTY IT - Comp Analysis

EBITDA (FY26)	INR '000 Cr	182	94.8	16.6	12.1	8.7	23.3	1.3	25.2	7.6
EBITDA (FY19)	INR '000 Cr	97	24.9	3.1	1.8	3.1	7.9	0.5	8.4	4.0
CAGR (7.0 Yrs)	%	9%	21%	27%	31%	16%	17%	13%	17%	10%
EV / EBITDA (as on 31-Mar-26)	x	13.4x	16.2x	17.3x	18.5x	17.4x	14.4x	45.8x	13.7x	17.8x
Premium / (Discount) of Adani Listco EV / EBITDA Multiple Vs Nifty IT ³			21%	30%	38%	30%	7%	243%	2%	33%
EBITDA Growth % (Adani Portfolio over Nifty IT) ⁴			224%	287%	334%	169%	178%	136%	180%	103%

Current Multiple reflects only steady cash flow generation

Growth yet to be priced-in

Adani Portfolio demonstrating superior growth with scale vis-à-vis Indian indices on sustained basis

1. Adani Portfolio: Aggregate EBITDA = PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Unrealized Forex Loss / (Gain) + Exceptional Items | EV = Market capitalization + Net Debt | Net debt = Gross debt less Cash Balances (Debt excludes Ind AS adjustments & shareholder sub-debt) | Cash Balances includes cash & cash equivalents, bank balances, current investments, market value of marketable securities, balances held as margin money & deposit for more than 12 months | Adani Portfolio companies: AEL, APSEZ, AGEL, AESL, APL, ATGL, ACL (not considered in FY19)
2. Indices: Source: Bloomberg | EBITDA is aggregate EBITDA for all Index Member; For banks & financial services entity instead of EBITDA, operating income is considered.
3. Derived by calculating the difference between the EV/EBITDA multiple of index and EV/EBITDA multiple of portfolio divided by EV/EBITDA multiple of index.
4. EBITDA Growth times has been derived by CAGR of Adani portfolio / CAGR of Respective index

ANNEXURE

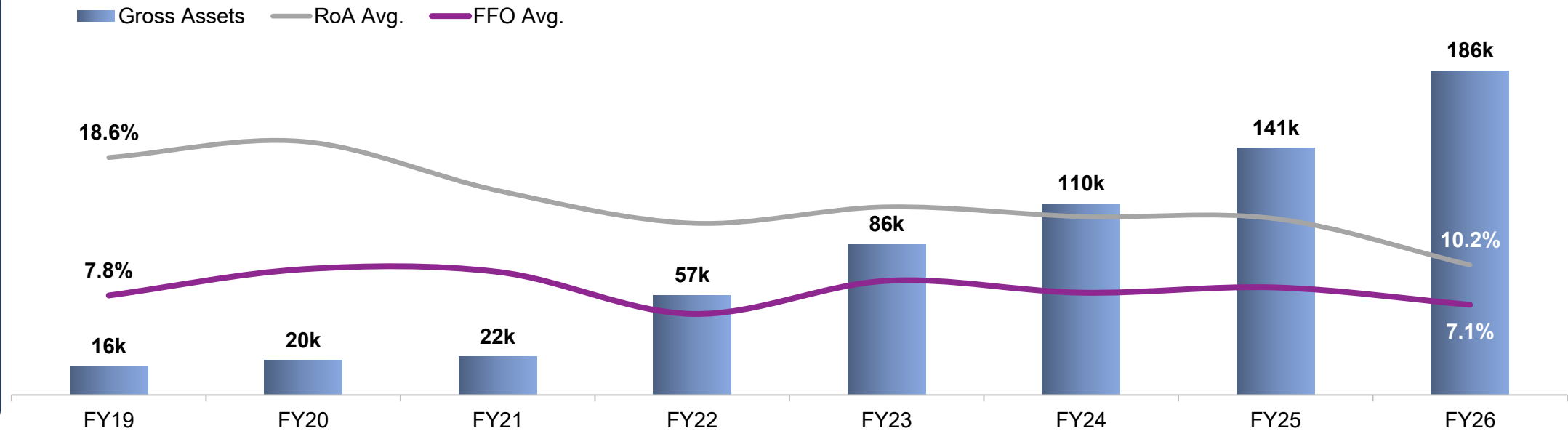
B

Adani Portfolio Companies: RoA Evolution

Adani Enterprises: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A	FY26A
EBITDA	3,127	3,571	3,329	5,312	10,562	13,681	17,315	16,643
FFO	1,310	1,772	2,005	2,507	6,410	7,843	10,558	11,545
Gross Assets	16,247	19,789	21,860	57,237	86,403	109,741	141,478	186,018
Avg. Gross Assets	16,840	18,018	20,824	39,548	71,820	98,072	125,610	163,748
RoA Avg. (%)	18.6%	19.8%	16.0%	13.4%	14.7%	13.9%	13.8%	10.2%
FFO Avg. (%)	7.8%	9.8%	9.6%	6.3%	8.9%	8.0%	8.4%	7.1%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

11x Asset base growth in 7 years; double-digit RoA sustained despite large CWIP – yet to contribute returns

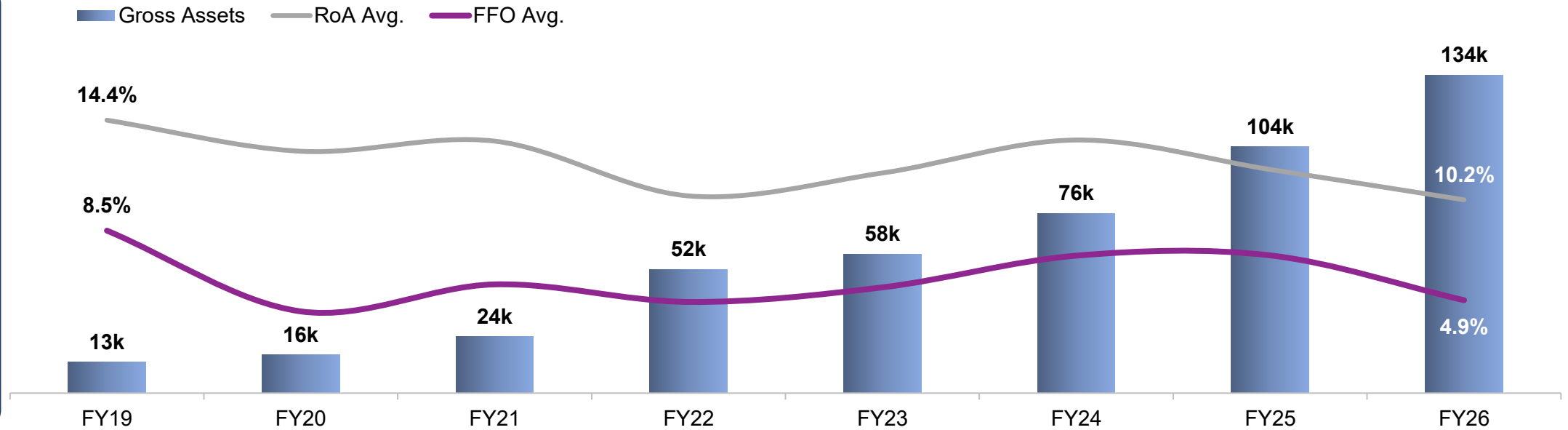
1. FY24: Restated Numbers

EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Adani Green Energy: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A	FY26A
EBITDA	1,779	1,855	2,637	3,926	6,390	8,847	10,532	12,075
FFO	1,059	627	1,138	1,815	3,070	4,842	6,490	5,803
Gross Assets	13,071	16,096	23,698	52,004	58,384	75,540	103,670	133,809
Avg. Gross Assets	12,395	14,584	19,897	37,851	55,194	66,962	89,605	118,740
RoA Avg. (%)	14.4%	12.7%	13.3%	10.4%	11.6%	13.2%	11.8%	10.2%
FFO Avg. (%)	8.5%	4.3%	5.7%	4.8%	5.6%	7.2%	7.2%	4.9%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

10x Asset base growth in 7 years; double-digit RoA sustained despite large CWIP drag amid industry headwinds

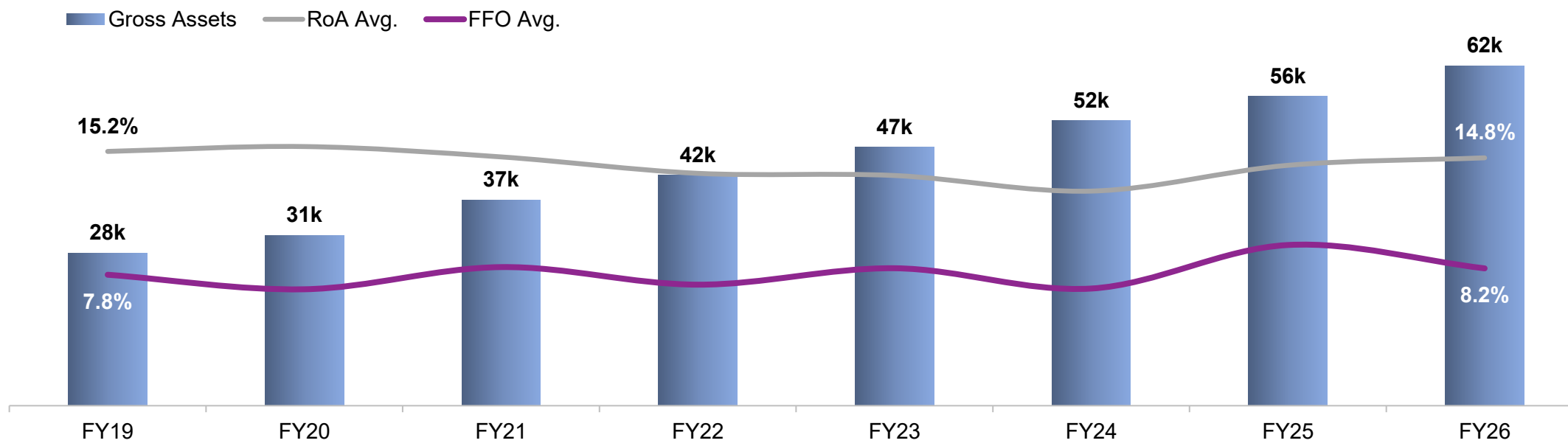
1. FY24: Restated Numbers

EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Adani Energy Solutions: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A	FY26A
EBITDA	3,115	4,532	5,066	5,493	6,101	6,323	7,747	8,726
FFO	1,604	2,036	2,822	2,861	3,644	3,452	5,179	4,834
Gross Assets	27,695	30,897	37,328	41,878	46,937	51,783	56,206	61,754
Avg. Gross Assets	20,523	29,296	34,112	39,603	44,407	49,360	53,995	58,980
RoA Avg. (%)	15.2%	15.5%	14.9%	13.9%	13.7%	12.8%	14.3%	14.8%
FFO Avg. (%)	7.8%	6.9%	8.3%	7.2%	8.2%	7.0%	9.6%	8.2%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

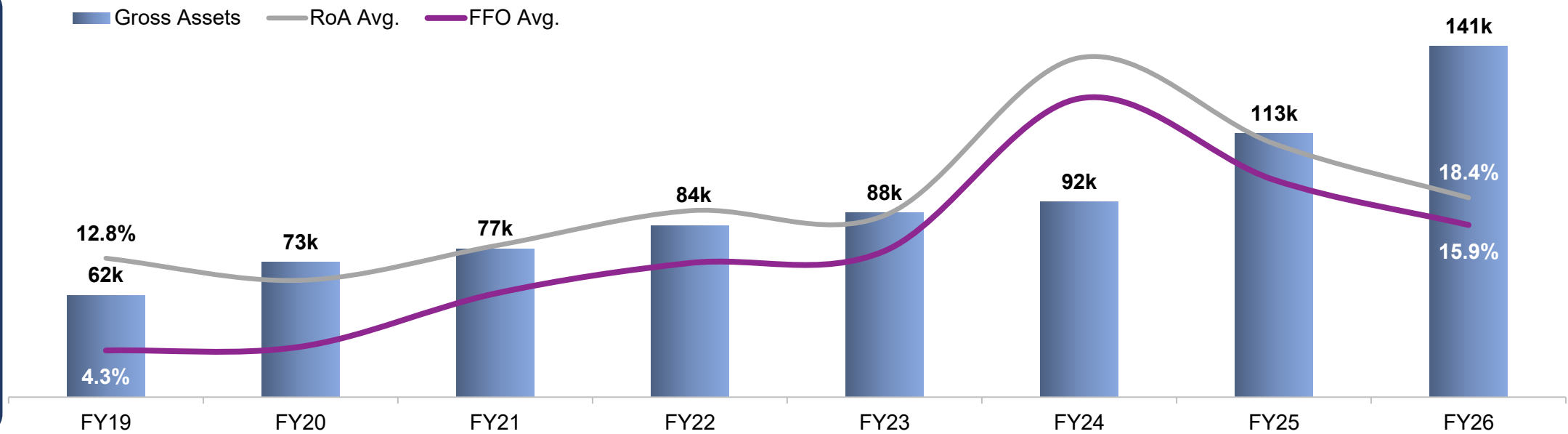
2x Asset base growth in 7 years; return profile sustained

1. FY24: Restated Numbers
EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Adani Power: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A ¹	FY26A
EBITDA	7,878	7,256	10,425	13,835	14,427 ²	28,108 ²	23,917 ²	23,321 ²
FFO	2,647	3,133	7,139	9,954	11,609 ²	24,734 ²	20,503 ²	20,138 ²
Gross Assets	62,210	72,624	76,903	84,215	88,188	91,634	113,215	140,774
Avg. Gross Assets	61,583	67,417	74,763	80,559	86,201	89,911	102,425	126,994
RoA Avg. (%)	12.8%	10.8%	13.9%	17.2%	16.7%	31.3%	23.4%	18.4%
FFO Avg. (%)	4.3%	4.6%	9.5%	12.4%	13.5%	27.5%	20.0%	15.9%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

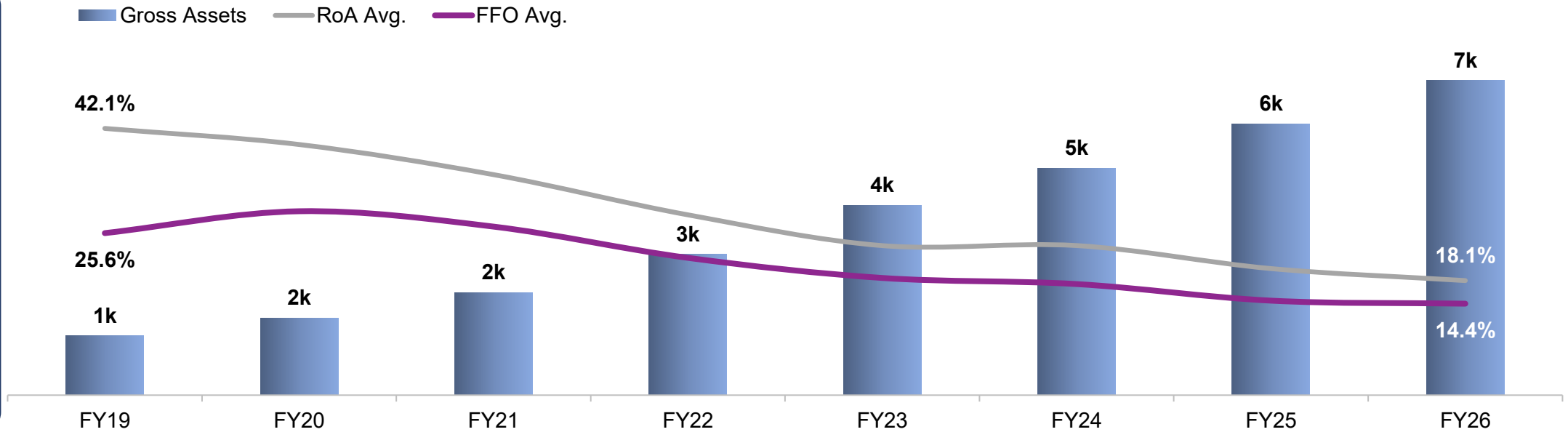
2x Asset base growth in 7 years; return profile sustained

1. FY24: Restated Numbers 2. Includes one-time regulatory receipt during FY26: INR 2,146 cr, FY25: INR 2,433 cr, FY24: INR. 9,322 cr and FY23: INR 5,772 cr
EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Adani Total Gas: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A	FY26A
EBITDA	541	639	740	819	924	1,166	1,179	1,254
FFO	329	469	565	624	724	866	880	1,002
Gross Assets	1,405	1,825	2,424	3,333	4,497	5,377	6,426	7,449
Avg. Gross Assets	1,286	1,615	2,125	2,879	3,915	4,937	5,902	6,938
RoA Avg. (%)	42.1%	39.6%	34.8%	28.5%	23.6%	23.6%	20.0%	18.1%
FFO Avg. (%)	25.6%	29.0%	26.6%	21.7%	18.5%	17.5%	14.9%	14.4%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

5x Asset base growth in 7 years; return profile sustained

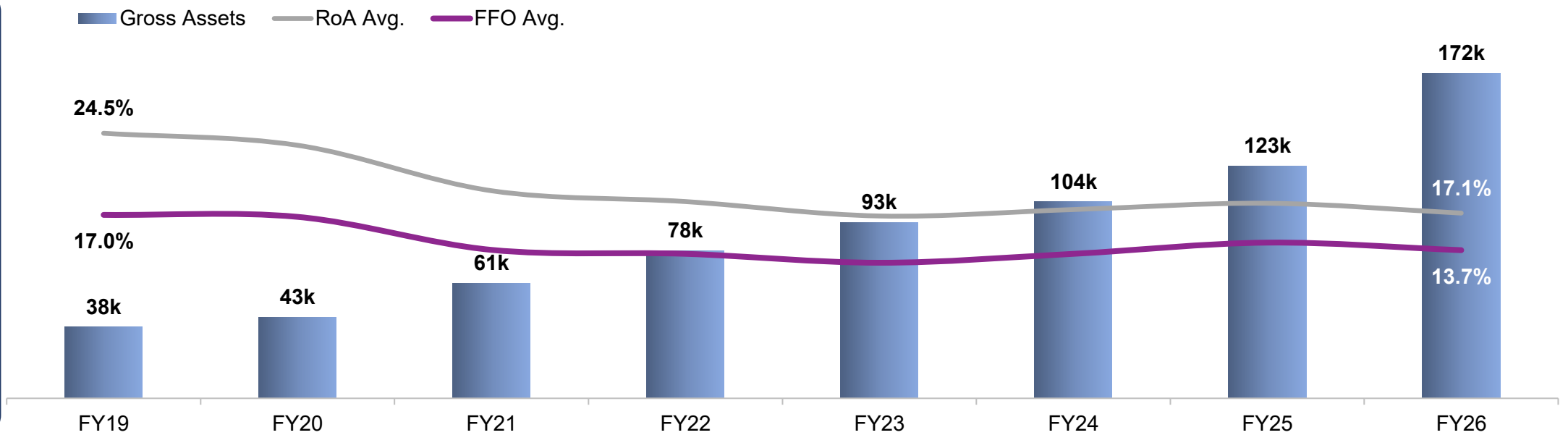
1. FY24: Restated Numbers

EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Adani Ports & SEZ: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A	FY26A
EBITDA	8,430	9,422	9,939	12,637	14,434	17,202	20,471	25,228
FFO	5,834	6,756	7,108	9,282	10,733	13,167	16,341	20,204
Gross Assets	37,736	42,754	60,767	78,098	93,049	103,942	122,921	171,901
Avg. Gross Assets	34,375	40,245	51,760	69,432	85,574	98,495	113,431	147,411
RoA Avg. (%)	24.5%	23.4%	19.2%	18.2%	16.9%	17.5%	18.0%	17.1%
FFO Avg. (%)	17.0%	16.8%	13.7%	13.4%	12.5%	13.4%	14.4%	13.7%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

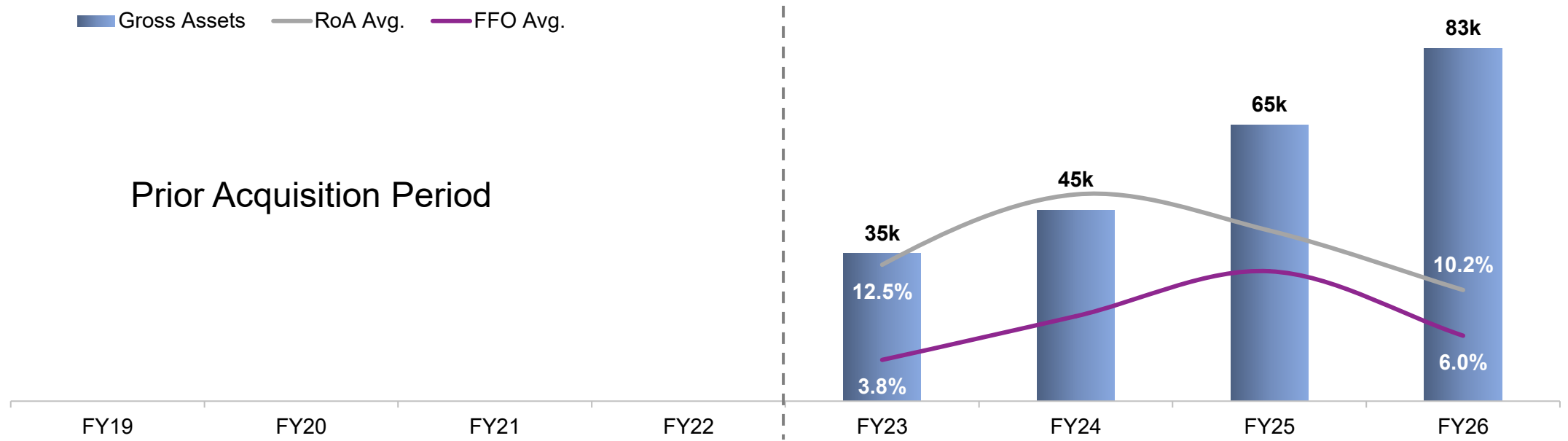
~5x Asset base growth in 7 years; return profile sustained

1. FY24: Restated Numbers
EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

Ambuja Cement: Maintaining Returns at rapidly increasing Asset base

Figures in INR Cr, unless otherwise stated

Growth at scale maintaining high rate of Return on Assets



Particulars	FY19A	FY20A	FY21A	FY22A	FY23A	FY24A ¹	FY25A ¹	FY26A
EBITDA					4,368	7,589	8,644 ²	7,586 ²
FFO					1,322	3,117	6,581 ²	4,468 ²
Gross Assets					34,862	45,065	65,232	83,393
Avg. Gross Assets					34,862	39,963	55,148	74,312
RoA Avg. (%)					12.5%	19.0%	15.7%	10.2%
FFO Avg. (%)					3.8%	7.8%	11.9%	6.0%

RoA Avg.: Return on Assets (Avg.) - EBITDA / Average Gross Assets | FFO Avg.: FFO / Average Gross Assets

2x Asset base growth in 3 years; double-digit RoA sustained despite industry headwinds

1. FY24: Restated Numbers 2. Includes one-time income/ regulatory receipt - FY26: INR (18) Cr. FY25: INR 2,503 Cr
EBITDA: Earnings Before Interest, Tax and Depreciation & Amortization | Gross Assets are including CWIP.

ANNEXURE

C

Ownership Structure

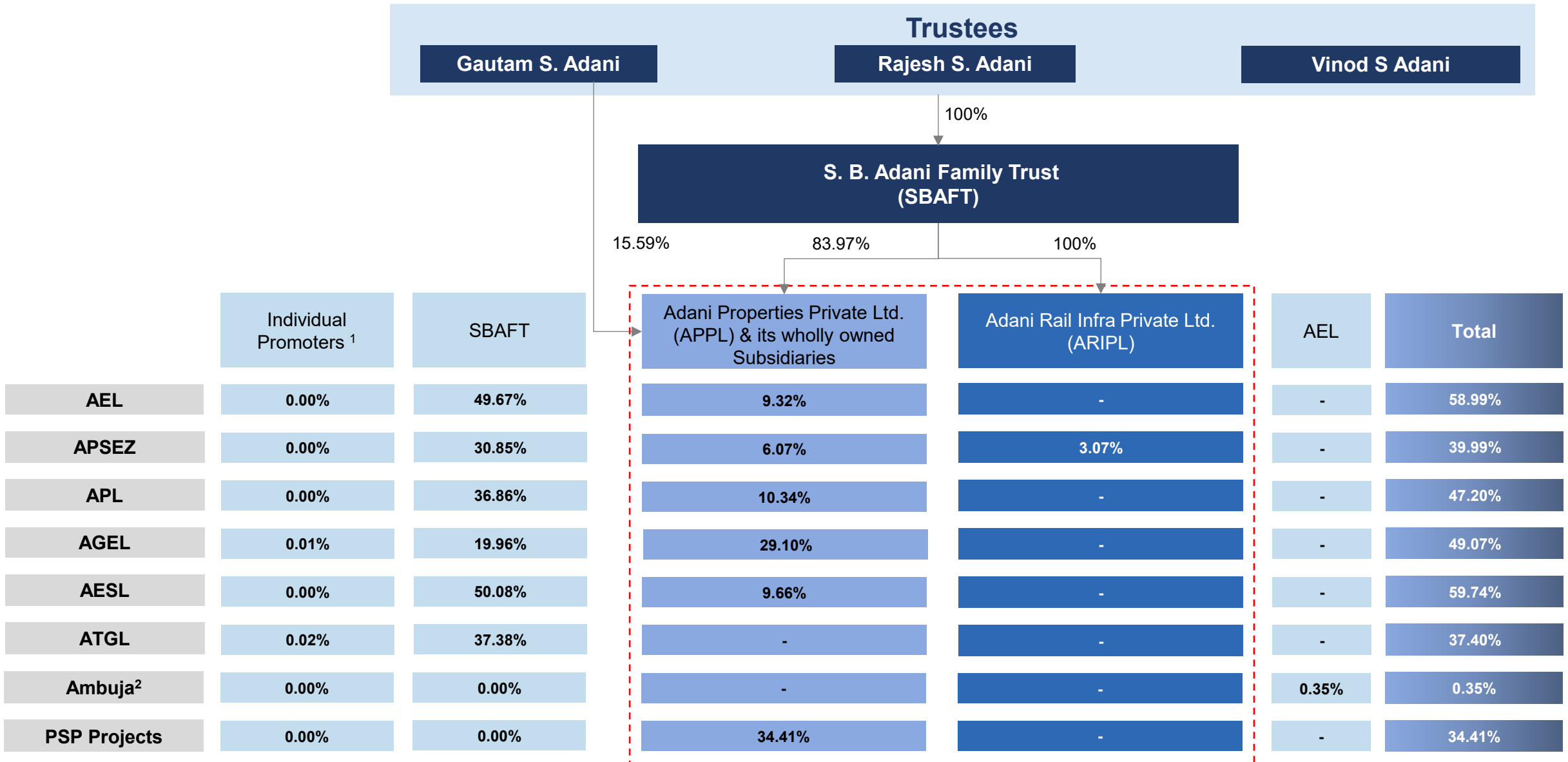
Adani Portfolio: Shareholding Summary

Listed Entity	Total Onshore	Total Offshore	Total Promoter Holding	Others	Total Public Holding
AEL	58.99%	15.68%	74.67%	-	25.33%
APSEZ	39.99%	28.03%	68.02%	-	31.98%
APL	47.20%	27.76%	74.96%	-	25.04%
AGEL	49.07%	13.37%	62.43%	-	37.57%
AESL	59.74%	12.98%	72.73%	-	27.27%
ATGL	37.40%	-	37.40%	37.40%	25.20%
Ambuja ¹	0.35%	67.29%	67.64%	0.04%	32.32%
ACC ¹	50.05%	6.64%	56.69%	-	43.31%
PSP Projects	34.41%	-	34.41%	-	65.59%
Cemindia Projects Ltd ²	-	67.46%	67.46%	-	32.54%

Holding structure are as on 31st March 2026

- Ambuja Cement's shareholding includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31st March'26 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. & 72.66% stake in Orient Cement Ltd. With the effect from 12th March'26, Sanghi Industries Ltd. has been merged into Ambuja Cements Ltd. as per NCLT order dated 9th February'26. On 10th April'26, Ambuja issued 1,29,93,708 equity shares to the eligible shareholders of Sanghi. Accordingly, Promoters Shareholdings in Ambuja stands revised to 67.29% (67.33% on voting rights basis) w.e.f. 10th April'26
- Cemindia Projects Ltd. - formerly known as ITD Cementation India Ltd.

Adani Portfolio: UBO (Onshore)

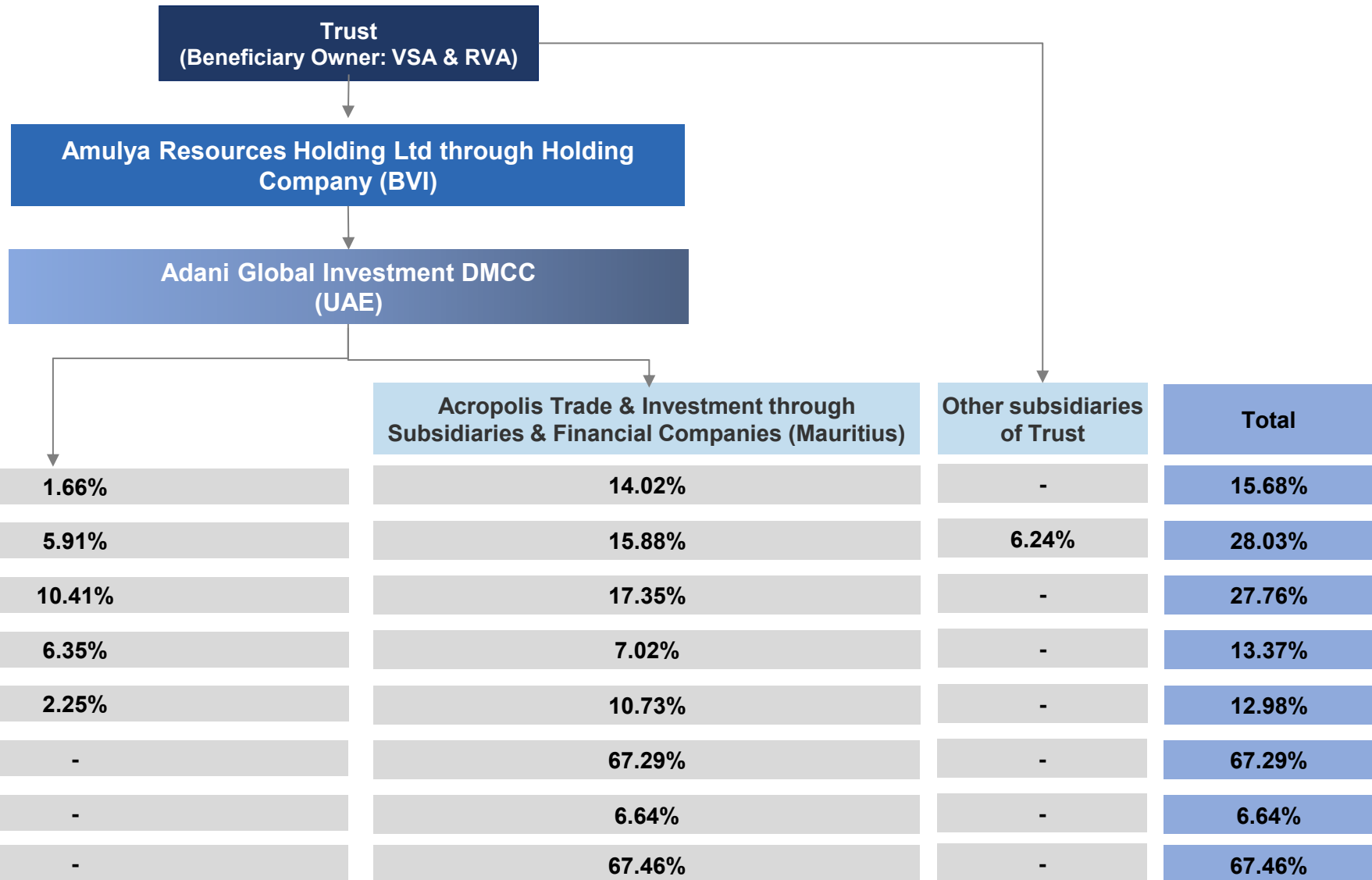


Holding structure are as on 31st March 2026 | UBO: Ultimate Beneficial Owner

1. Individual Promoters - GSA: Gautam S Adani, RSA: Rajesh S Adani, RRA: Rahi Rajesh Adani and VRA: Vanshi Rajesh Adani

2. Ambuja Cement's shareholding includes AEL shareholding of 0.35% received as part of the consideration against transfer of Adani Cementation Limited as per NCLT order dated 18th July'25

Adani Portfolio: UBO (Offshore)



Holding structure are as on 31st March 2026

1. Cement includes 67.64% (67.68% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31st March'26 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. & 72.66% stake in Orient Cement Ltd. With the effect from 12th March'26, Sanghi Industries Ltd. has been merged into Ambuja Cements Ltd. as per NCTL order dated 9th February'26. On 10th April'26, Ambuja issued 1,29,93,708 equity shares to the eligible shareholders of Sanghi. Accordingly, Promoters Shareholdings in Ambuja stands revised to 67.29% (67.33% on voting rights basis) w.e.f. 10th April'26 | 2. Cemindia Projects Ltd. - formerly known as ITD Cementation India Ltd. VSA: Vinod S Adani | RVA: Ranjana V Adani | UBO: Ultimate Beneficial Owner

ANNEXURE

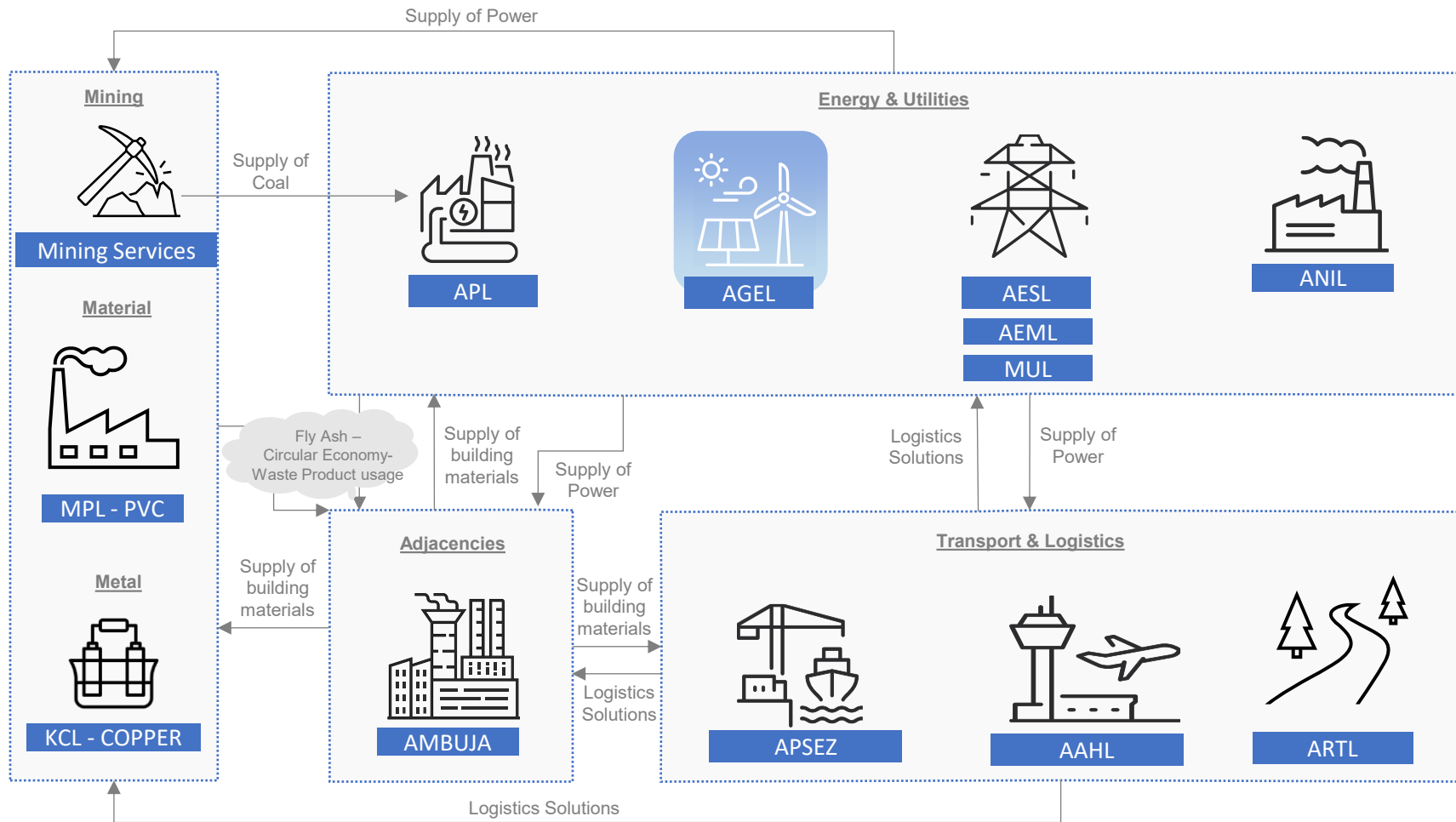
D

Synergy

Operational Synergies accruing to each business in Portfolio

Adani Portfolio Ecosystem

AILL¹		EPC & PMC Centre of Excellence	AIMSL		O&M Centre of Excellence	GCC		Human Resource Centre of Excellence
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- ⌚ Synergy benefits between entities providing assurance on Supply chain and off take.
- ⌚ Further bringing in linkage through Centre of Excellences which provides the assurance on execution of projects within budget and time.
- ⌚ Demonstrated Support and arm's length synergy benefits in the past.
- ⌚ Infrastructure EBITDA is ~86% of FY26 Portfolio EBITDA.

¹ Along with AILL, centre of excellence includes Cemindia Projects Ltd. (formerly known as ITD Cementation India Ltd.) and PSP Projects Ltd.

The above is not a comprehensive list but rather an illustrative list | AGEL : Adani Green Energy Limited | AESL : Adani Energy Solutions Limited | APSEZ : Adani Ports and Special Economic Zone | APL : Adani Power Limited | ACL : Ambuja Cements Limited | ACC : ACC Limited | ANIL : Adani New Industries Limited | AEML : Adani Electricity Mumbai Limited | MUL : MPSEZ Utilities Limited | NQXT : North Queensland Export Terminal | AIMSL : Adani Infra Management Services Limited | AILL : Adani Infra India Limited | MPL : Mundra Petrochem Limited | KCL : Kutch Copper Limited | AAHL : Adani Airport Holdings Limited | ARTL : Adani Road Transport Limited | O&M : Operations and Maintenance | EPC : Engineering Procurement Construction | PMC : Project Management Consultancy | WTG : Wind Turbine Generator | IRM : Integrated Resource Management

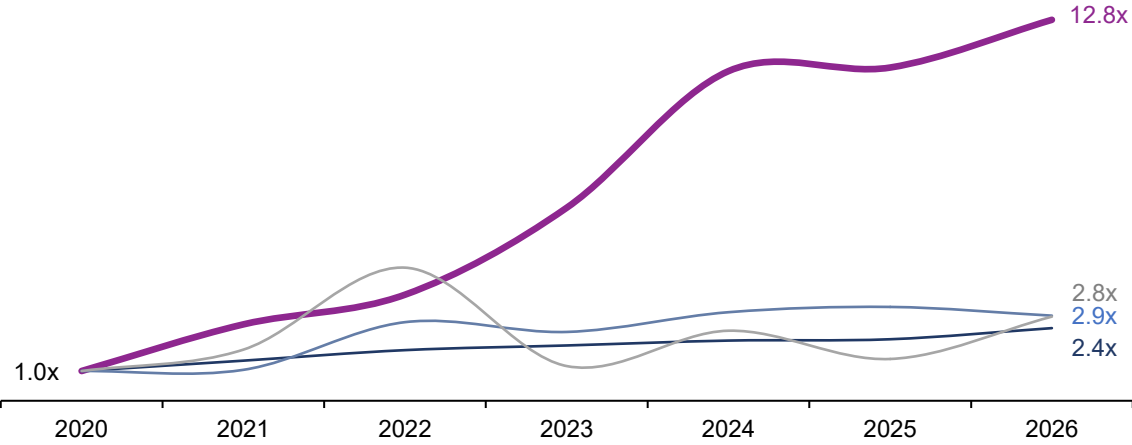
ANNEXURE

E

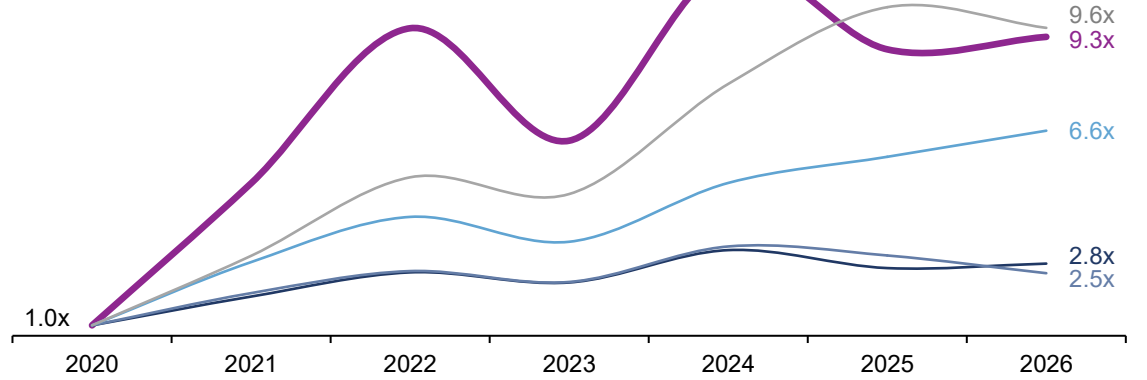
Miscellaneous

Adani Portfolio & Peers: Evolution over half-decade

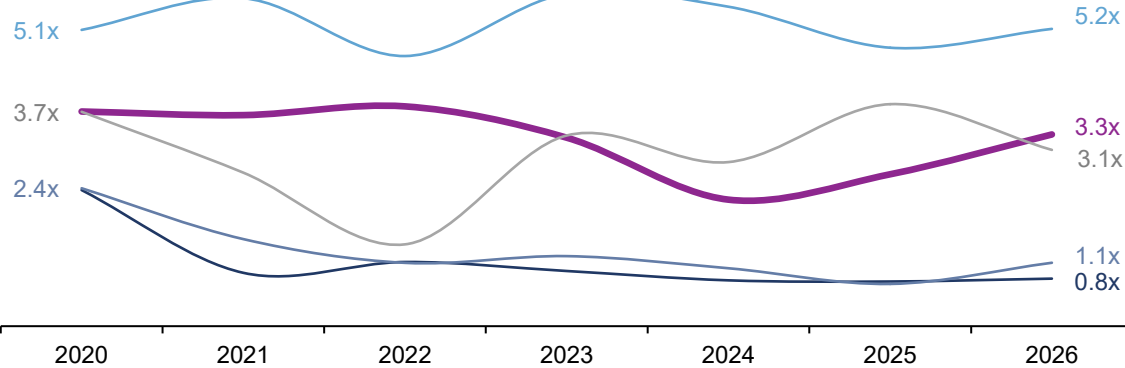
PAT Growth



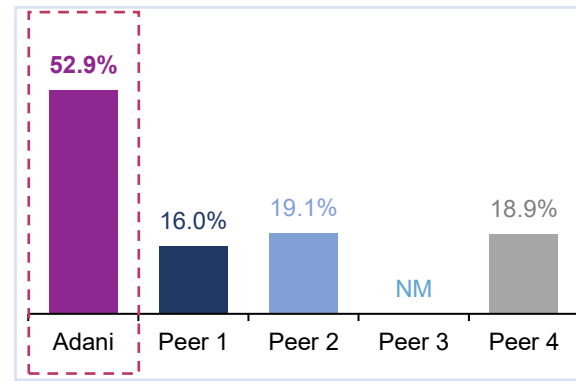
Market Cap Growth



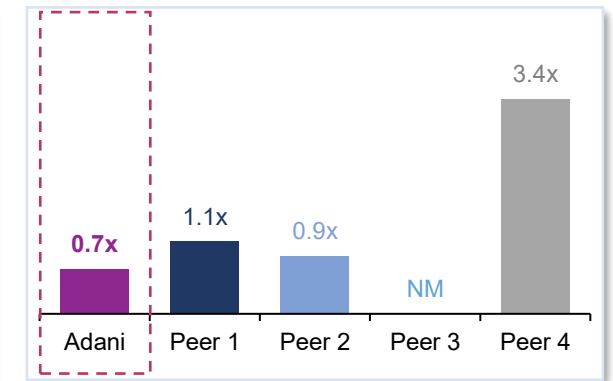
Net Debt / EBITDA



PAT CAGR



Market Cap Growth / PAT Growth

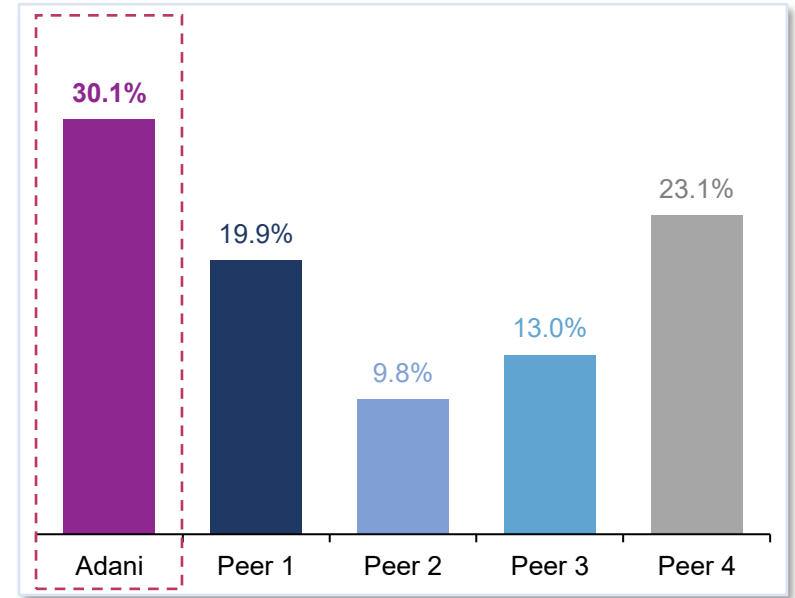
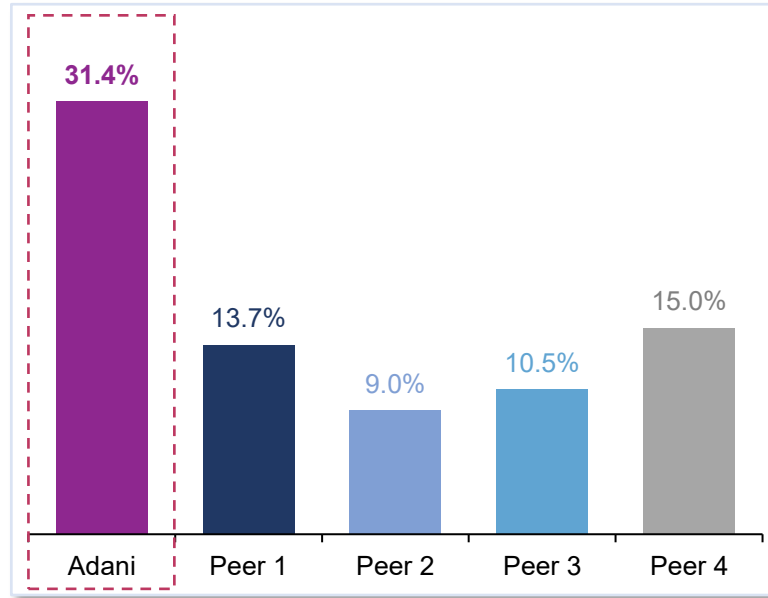
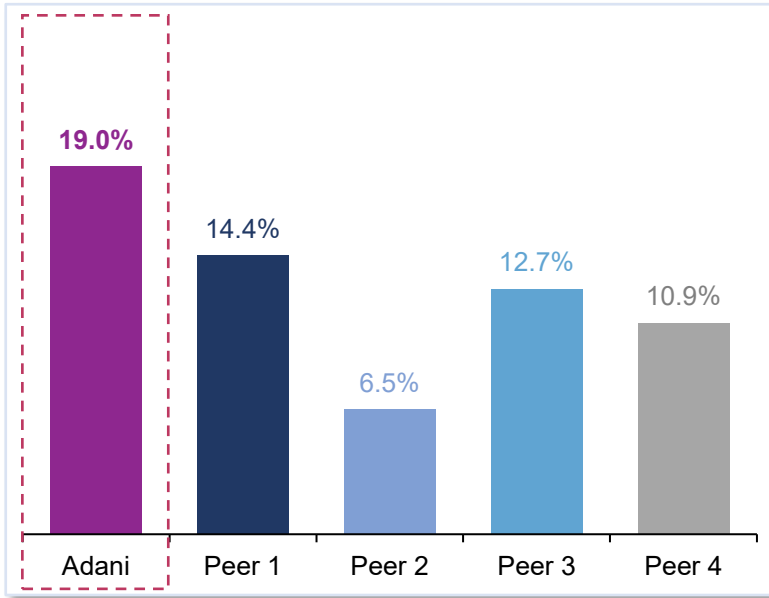


Exceptional Earnings, Valuation gap signals potential upside opportunity

— Adani Portfolio — Peer 1 — Peer 2 — Peer 3 — Peer 4

Adani Portfolio & Peer Comps: Decadal Evolution

EBITDA (L11Y CAGR)	PAT (L11Y CAGR)	Market Cap (L11Y CAGR)
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Key Highlights

- Adani Portfolio has outperformed all other peers in last 6 years **EBTDA growth – 3x+ & PAT Growth – 12x+**
- Over last decade highest cash-flow growth delivered by both metrics – **EBITDA & PAT ~2x & 3x of peers**
- Outperformance in financial growth, has not resulted into corresponding multiple premium

Adani Portfolio demonstrated superior growth for 11 years – >2x vs. Indian Peers

Source: Bloomberg and Company filings | Peer 3 – PAT is negative, hence NM mentioned PAT CAGR | Peers are comparable aggregation of companies owned by same promoter group

adani