



Adani Transmission Limited

Q4 and FY20 Results Presentation

May 2020

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ATL: Manifesting Adani's Excellence in T&D busin

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AEML (Integrated Utility

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Adani Group

Adani: World class infrastructure & utility portfolio



APSEZ, ATL, AGEL & AEML- only Private sector Infrastructure IG issuers in India

• Orange colour represent public traded listed vertical | Percentages denote promoter holding

• * As on April 30, 2020, USD/INR = 75.1



Adani

Philosophical shift from B2B to B2C businesses –

AGL – Gas distribution network to serve key geographies across India

AEML – Electricity distribution network that powers the financial capital of India

Adani Airports – To operate, manage and develop six airports in the country

Locked in Growth 2020 –

Transport & Logistics -Airports and Roads

Energy & Utility – Water and Data Centre

Adani: Repeatable, robust & proven model to deliver RoE

Phase	Development		
Phase	Origination	Site Development	Constructio
Activity	 Analysis & market intelligence Viability analysis Strategic value 	 Site acquisition Concessions and regulatory agreements Investment case development 	 Engineering & Sourcing & qualevels Equity & debtarrow Equity at provide the provided the provided the provide the provided the provide the provided the provided the provide the provided the provi
	 Redefining the space e.g. Mundra Port 	 Envisaging evolution of sector e.g. Adani Transmission 	 Complex developments time & budget APL
Performance			

Low capital cost, time bound & quality completion providing long term stable





	Operations	Post Operations
ion	Operation	Capital Mgmt
& design quality bt roject	 Life cycle O&M planning Asset Management plan 	 Redesigning the capital structure of the asset Operational phase funding consistent with asset life
ts on et e.g.	 O&M optimisations e.g. Solar plants 	Successfully placed seven issuances totalling ~USD 4Bn in FY20
		All listed entities maintain liquidity cover of 1.2x- 1.8x for FY21 Focus on liquidity planning ensures remaining stress free
cashflo	w & enhanced RoE	

Adani: Repeatable, robust business model applied to drive value











Largest Single Location Private Thermal IPP

Built availability of

ATL: A platform well-positioned to leverage growth opportunities in T&D business



ada

Transmission



adani Transmission

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ATL: Manifesting Adani's Infrastructure Excellence in T&D business



Note: US\$/INR: 70; (1) Fully built estimate based on regulatory approved tariff and bid based tariff profile of operational, under-construction and under-acquisition projects of Transmission and Distribution business. This excludes HVDC project. No upsides have been assumed on account of operational efficiencies; (2) Including under-construction and under-acquisition assets on project cost basis and existing assets on book value basis; RTM – Regulated Tariff Mechanism; (3) S&P: BBB- / Fitch: BBB- / Moody's: Baa3; (4) Average residual concession life for Transmission assets is as of FY19; (5) Operational History of 93 years; TBCB: Tariff Based Competitive Bidding





Fixed Tariff (TBCB)

Fixed Return (Regulated)



Central

State



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Note: 1) Regulated Asset Base (RAB) for TBCB projects on a fully built-up basis is Rs. 137 billion, out of which Rs. 80 billion is for under-construction assets. 2) RAB for ROA assets (Sec. 62) excludes HVDC assets.

AEML (Distribution Utility) at a Glance (3/3)





Operating in Gateway City of Mumbai

Top 10 Centers of commerce in world6% of India's real GDP4x Per capita income of India

Stable and Evolved Regulatory Regime

AEML witnessed regulations since 1956

17 yrs of regulatory orders under current Electricity Act 2003

MERC focus on high quality of supply (reliability and affordability)

Focus on sustainability

~30% Targeted renewable procurement by FY23~50% Targeted renewable procurement by FY25



adani Transmission

Operational Highlights

ATL: Operational Highlights - Snapshot

ATL recorded improvement on all key performance indicators in FY20







Consumers	Distribution Losses	
3.05 million	7.37%	
3.03 million	7.85%	
ion (AEML)		
Collection Efficiency	E-payments	
99.17%	48.60%	
100.53%	39.47%	

ATL: Operational Highlights - Transmission Utility



Notes: 1) Average availability from Q1 FY20 onwards calculated as revenue weighted; 2) The Q2FY20 minimum availability is lower due to tower replacement done on acquired KEC line, at their cost;



ATL: Operational Highlights - Distribution Utility (AEML)



Notes: 1) AEML was acquired w.e.f. Aug-2018 but operational metrics for FY19 are for full-year; 2) E-payments as a % of total collection amounts.; 3) PPC – Power Purchase Cost; 4) SAIDI - System Average Interruption Index, SAIFI - System Average Interruption Frequency Index,







ATL: Financial Highlights - Snapshot

ATL recorded improvement on all key financial indicators in FY20







Distribution FY20 FY19 7,532 4,270 1805 806 24.0% 18.9% 50 71

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ATL: Revenue and EBITDA trend



Continue to deliver strong EBITDA performance

Notes: 1) AEML was acquired w.e.f. Aug-2018 so numbers are not fully comparable on yoy basis.

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ATL: Operational EBITDA Evolution





ATL: EBITDA to Free Cash Flow







Notes: EBITDA = Revenue from Operation – Cost of Material consumed - General and Admin expense including Employee benefit expense; Pre-operative expense of overseas projects have been recognized in P&L as a result of sale of projects; FCF means Cash flow available for Capex





ATL: Debt Evolution and Key Ratios

Cost of Gross Debt: reduced by 50 bps vs. FY19



Declining Debt Cost on the back to Robust Capital Management Program

- 1. Net debt does not includes unsecured sub-debt from shareholder Rs. 2,134 Crs. and working capital of Rs.1,181 Cr. in FY20 and Rs. 659 Cr. in FY19. RAUA Loan is nil in FY20 and was Rs. 770 Cr. in FY19. NCD of Rs. 375 Cr. against 100% cash margin available.
- 2. Cash & Bank includes Investment in liquid mutual fund and Balances held as Margin Money or security against borrowings and market investment. Excludes Rs. 375 Cr. cash against NCD.
- 3. Mark-to-market is an accounting entry; Forex exposure is fully hedged
- 4. Net Debt to EBITDA calculated basis entire debt on balance sheet Rs. 19,536 Crs. as on 31st March stands at 4.3x.





A Loan is nil in FY20 and was Rs. 770 Cr. in FY19. NCD of Rs. 375 Cr. against 100% cash margin available. udes Rs. 375 Cr. cash against NCD.



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Capital Management

ATL's Capital Management Program brings diversity and elongated maturity to firm's debt profile





AEML (Integrated Utility): Significant De-risking through Capital Management



Rolling capex facility of \$400mn fully-suffice capex plan for 10 years ensuring smooth execution path

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ATL: Value Creation through Capital Management Program



Value Creation through Replicability and Reinvestment Demonstrated in USPP Pool



Fixed FCFE ensuring regular cash streams



Value Creation through **Replicability of Model** (Return boost through construction efficiencies)



FCFE from Asset used for Future Growth following same Capital Churn Cycle



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Outlook

ATL: Update on Covid-19, its impact on operations and key initiatives

- Power Transmission and Electricity Distribution is classified as an 'essential service' requiring all our operations to **be fully-functional** with minimum staff required.
- As a 'must-run business' ATL ensured high line availability and AEML ensured highest supply reliability in Mumbai despite huge challenges
- Announced Force Majeure to LTTC's in order to mitigate the risks of line construction
- Implementing Govt. of India specified operating procedures at all our business units, sub-stations and customer centers with safety of the workforce as a top priority
- Operational staff quarantined at sub-stations with all arrangements for safe work environment
- Hygiene, sanitization of workplaces & sites ensured, enabled 100% thermal scanning
- Majority of our employees are working from home
- Regularly issuing updated **preventive measures, guidelines & communication** to employees
- Working closely with our associates & service partners through digital means to ensure continuity of their services and necessary supply of equipment's for minimal business-level disruption
- Undertaken multiple **CSR initiatives to lend a helping hand** to needy



ATL: Outlook

Economic Outlook

- Situation expected to improve progressively from May onwards as lockdown will be lifted in phases
- Indian annual GDP growth rate for FY21 to be flattish and various agencies are predicting a zero growth
- Power being an essential commodity may likely to see sharp rebound in demand
- GOI announcing several measures to reduce the stress in power sector
- GOI expected to announce stimulus to revive MSME and industrial production
- RBI will continue to focus on ensuring ample liquidity and flow of credit to industries

- Business



Operations Outlook

No major deviation in relation to guidance given by ATL and AEML with regards to financial and operational performance

Consistent performance across assets with ~ 99.8% availability in FY20. Focus on incentive maximization.

Distribution loss was as low as 7.4% for FY20 and we expect it to be even lower for future due to network upgradation

Maintaining Reliability of Power Supply in Mumbai Distribution business to ensure "No Supply complaints"

Continue to maintain Operational EBITDA margin of more than 91% in Transmission business and 22% in Distribution

No Capex deferment and curtailment in expansion plan

No overdue on the receivable from the counterparty and also not expecting any major delay in days ahead

ATL: Key Focus Areas FY21 and Beyond

Liquidity Management

- Focus on maintaining adequate liquidity cover to swiftly mitigate current uncertainties and any unpredictable scenario
- Fully covered in-terms of debt servicing for next 12 months by ensuring liquidity cover of >1.25x
- Sufficient cash balance and working capital lines tied-up
- CTU/STU Pooling mechanism is in place so don't see major delay in receivables on Transmission side.
- GOI has clarified in its recent order that Discoms continue to remain obligated to pay for power within 45 days of billing

Capital Management

- ATL continues to focus on freeing up its equity, reducing cost of debt and bringing in marquee partners to set global corporate practices.
- Continue to add diversity and elongated maturity to firm's debt profile
- Strong thrust on maintenance of IG rating by constantly improving liquidity ratios ensuring credit quality



- Continue to maintain ESG focus and follow defined glide path



Growth

- ATL well placed to capture future growth through multiple
 - Robust under-construction pipeline worth Rs. 15,000 Crs. (including Mumbai-HVDC project)
 - Strong growth potential through TBCB transmission projects
 - Acquisition, New License, Franchise and PPP Opportunities in T&D space
 - Capex plan of Rs. 9,523 Crs. to grow RAB at AEML by FY25

ESG Focus

- Ensure Climate Awareness, Climate Readiness & Climate Alignment
- AEML has signed a hybrid (solar + wind) 700 MW PPA which has been approved by MERC
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025 at AEML



ATL: ESG Performance



8 % ↓* **Auxiliary Power** Consumption 346.53MUs



7.5 % ↓*

Scope 1 Emission 3187008 TCo₂e

31.62 % *





6.23 % ↓*

Fresh Water Withdrawal 1816997 KL



Hazardous Waste Generation 93.10 MT





Local Procurement



ESG Standing

Engaging with S&P on extensive ESG Evaluation at ATL for Global ESG rating











Trees planted Cumulative **Terrestrial Plantation**





4.4 % **Employee Turnover**

ESG Focus Area

Efficient use of water and energy from cleaner sources **Reduction of emission levels** Zero tolerance for fatalities

ATL: Inculcating Safety Culture

Safety – Always First

Safety Initiatives in FY20

- **Training:** Over 16,500 man-hours of safety awareness and training
- **Gensuite:** Dedicated app for safety incident reporting
- **HT / LT Arc Flash suits** to protect against flashover hazards
- Cable Avoidance Tool to detect the depth of live underground cable
- Safety Audit of all places of congregation
- #SafetyCulture Initiative to raise awareness







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Safety Performance in FY20

- 1 fatalities reported
- Reported Lost Time Injury (LTI) at 43
- 57,236 man-hours of safety awareness and training



AEML: Initiatives towards reduction of carbon footprint

Renewable Power

- Targeted 30% of consumption from Renewable sources
- Committed to increasing share of renewable power procurement from current 3% to 30% by 2023 and 50% by 2025
- AEML has signed a hybrid (solar + wind) 700 MW PPA (approved by MERC)



% Power Procurement from different sources



Climate Awareness

Environmentally compliant generation at ADTPS 100% Fly ash utilization **Decarbonisation Capex at AEML in FY20** 95% 1st FGD installed in India FGD Washed Coal 100% mix of higher quality and cleaner washed coal Oil Type RMU's AEML-D's Oil Type RMU Replacement approved by MERC **Transmission and Distribution** Environment friendly Ester filled transformers Ester Oil Type Switch gears replaced by dry type Switch gears maintenance free switch gears

LED lamps for street lights reducing carbon footprint





Annexure (Detailed Financials, Asset Portfolio, Capital market Activity, Credit Rating, ESG)

AN UNE

ATL: Transmission Utility - Revenue and Operating EBITDA Bridge



FY20 – Revenue bridge YoY



FY20 – Operating EBITDA bridge YoY
ATL: Distribution Utility (AEML) - Revenue and EBITDA Bridge





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ATL: P&L FY20 vs. FY19

	r			·			I)	Rs in Crore)
Sr No.	Particulars	12M FY20	12M FY20	12M FY20	12M FY19	12M FY19	12M FY19#	% change
51 110.		Transmission	Distribution	(Consolidated)	Transmission	Distribution	(Consolidated)	70 chonge
1	Revenue							
1.1	Net Transmission & Distribution Charges	2,657	7,532	10,189	2,212	4,270	6,482	
1.1.a	Transmission & Distribution Charges	2,665	7,532	10,197	2,218	4,270	6,488	57%
1.1.b	Less: Rebate	-8	-	-8	-6	-	-6	
1.2	Incentive on availability	48	-	48	48	-	48	
2	Expenses:							
2.1	Operating Exp.							
2.1.a	Operational & Maintanance Exp.	121	1,135	1,256	129	650	778	
2.1.b	Power & Fuel Exp.	-	3,697	3,697	-	2,291	2,291	
2.1.c	Employee Exp.	79	894	973	65	523	588	
2.1.d	New SPV's Operating Exp. (STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	23	-	23	15	-	15	
3=(1-2)	EBITDA (From Operation)	2,482	1,805	4,287	2,051	806	2,857	50%
	Operational EBITDA Margin %	92%						
4	Add:							
4.1	Sale of Traded Goods/EPC	896	29	925	833	10	842	
4.2	Construction income	-	-	-	19	-	19	
4.3	Carrying Cost	-	-	-	4	-	4	
4.4	Other Income - Treasury	100	165	265	32	117	148	
4.5	Interest inc. on advance given for GTD acq.	-	-	-	107	-	107	
5	Less:							
5.1	Purchase of Traded material	895	29	924	828	11	839	
5.2	CSR Exp.	18	-	18	17	-	17	
5.3	Construction cost	-	-	-	14	-	14	
5.4	Other one-time Provision/ Write off	38	-	38	-	-	-	
6=(3+4-5)	EBITDA	2,527	1,970	4,497	2,186	922	3,107	45%
7	Finance Cost	1,120	1,118	2,238	854	537	1,391	
8	Depreciation	664	510	1,174	598	284	882	
9=(6-7-8)	PBT(before one time income)	743	342	1,085	733	101	834	
10	Arrears/Exceptional Items:	110	-89	22	-90	96	6	
10.1	Regulatory Income/(Expense)	-	-233	-233	-	96	96	
10.2	Arrear Income/(Revenue Reversal as per	110	144		00		00	
10.2	True Up Order)	110	144	254	-90	-	-90	
11=(9-10)	РВТ	854	253	1,107	643	197	840	32%
12.1	Тах	163	51	214	143	49	192	
12.2	Deferred Tax	34	152	186	13	76	89	
13=(11-12)	PAT	657	50	707	488	71	559	26%



ATL: P&L Q4FY20 vs. Q4FY19

		04 51/20	04 5420		04 5140	04 5140		Rs in Crore) I
Sr. No.	Particulars	Q4 FY20 Transmission	Q4 FY20 Distribution	Q4 FY20 (Consolidated)	Q4 FY19 Transmission	Q4 FY19 Distribution	Q4 FY19 (Consolidated)	% change
1	Revenue						,	
1.1	Net Transmission & Distribution Charges	672	1,536	2,209	575	1,696	2,271	
1.1.a	Transmission & Distribution Charges	673	1,536	2,210	576	1,696	2,272	-3%
1.1.b	Less: Rebate	-1	-	-1	-1	-	-1	
1.2	Incentive on availability	11	-	11	11	-	11	
2	Expenses:							
2.1	Operating Exp.							
2.1.a	Operational & Maintanance Exp.	40	304	344	37	306	342	
2.1.b	Power & Fuel Exp.	-	749	749	-	815	815	
2.1.c	Employee Exp.	18	207	226	20	222	242	
2.1.d	New SPV's Operating Exp.	7		7	6		6	
2.1.0	(STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	,	_	/	0	_	0	
3=(1-2)	EBITDA (From Operation)	618	275	893	523	352	876	2%
	Operational EBITDA Margin %	90%	18%	40%	89%	21%	38%	,
4	Add:							
4.1	Sale of Traded Goods/EPC	703	10	713	260	4	264	
4.2	Construction income	-	-	-	0	-	0	
4.3	Other Income - Treasury	58	72	131	2	21	24	
5	Less:							
5.1	Purchase of Traded material	703	9	712	260	4	264	
5.2	CSR Exp.	5	-	5	4	-	4	
5.3	Construction cost	-	-	-	-	-	-	
5.4	Other one-time Provision/ Write off	38	-	38			-	
6=(3+4-5)	EBITDA	634	348	982	522	373	895	10%
7	Finance Cost	337	361	698	219	217	436	
8	Depreciation	166	138	304	150	126	276	
9=(6-7-8)	PBT(before one time income)	131	-151	-20	153	30	183	
10	Arrears/Exceptional Items:	110	126	237		32	32	
10.1	Regulatory Income/(Expense)	-	-18	-18	-	32	32	
10.2	In ATIL, MEGPTCL & AEML MERC order impact	110	144	254	-	-	-	
11=(9-10)	•	242	-25	217	153	62	215	1%
12.1	Tax	49	-3	46	34	15	49	
12.1	Deferred Tax	+9 7	105	111	-5	24	19	
13=(11-12)		186	-126	59	123	23	147	-60%

Notes: Consolidated PAT of Rs. 59 crore, down 60% yoy primary decrease due to one-time write off finance sunk cost of Rs. 185 Cr (Non-Cash Item).



ATL: P&L Q4FY20 vs. Q3FY20

Sr No.	Particulars	Q4 FY20 Transmission	Q4 FY20 Distribution	Q4 FY20 (Consolidated)	Q3 FY20 Transmission	Q3 FY20 Distribution	Q3 FY20 (Consolidated)	% change
1	Revenue							
1.1	Net Transmission & Distribution Charges	672	1,536	2,209	666	1,893	2,559	
1.1.a	Transmission & Distribution Charges	673	1,536	2,210	671	1,893	2,564	-14%
1.1.b	Less: Rebate	-1	-	-1	-5	-	-5	
1.2	Incentive on availability	11	•	11	12	•	12	
2	Operating Expenses:							
2.a	Operational & Maintanance Exp.	40	304	344	30	288	318	
2.b	Power & Fuel Exp.	-	749	749	-	901	901	
2.c	Employee Exp.	18	207	226	19	217	236	
2.d	New SPV's Operating Exp. (STL,RRWTL,CWRTL,PPP 8,9,10,ATRL)	7	-	7	3	-	3	
3=(1-2)	EBITDA (From Operation)	618	275	893	627	487	1,114	-20%
	Operational EBITDA Margin %	90%	18%	40%	92%	26%	43%	
4	Add:							
4.1	Sale of Traded Goods/EPC	703	10	713	192	14	206	
4.2	Other Income - Treasury	58	72	131	23	36	58	
5	Less:							
5.1	Purchase of Traded material	703	9	712	192	14	206	
5.2	CSR Exp.	5	-	5	5	0	5	
5.3	Other one-time Provision/ Write off	38	-	38	-	-	-	
6=(3+4-5)	EBITDA	634	348	982	645	523	1,167	
7	Finance Cost	337	361	698	272	244	516	
8	Depreciation	166	138	304	168	126	294	
9=(6-7-8)	PBT(before one time income)	131	-151	-20	205	153	358	-106%
10	Arrears/Exceptional Items:	110	126	237	•	-53	-53	
10.1	Regulatory Income/(Expense)	-	-18	-18	-	-53	-53	
10.2	In ATIL, MEGPTCL & AEML MERC order impact	110	144	254	-	-	-	
11=(9-10)	PBT	242	-25	217	205	99	305	-29%
12.1	Тах	49	-3	46	39	21	60	
12.2	Deferred Tax	7	105	111	11		41	
	PAT	186	-126	59	155	48	204	-71%



ATL's Evolution and Operational Portfolio



Notes: Route length (ckt-kms) as of 31st March 2020; ATIL - Adani Transmission (India) Limited; MEGPTCL - Maharashtra Eastern Grid Power Transmission Bikaner Sikar Private Limited; STL - Sipat Transmission Limited; RRWLT - Adani Transmission Co. Limited; AEAL: Adani Transmission Co. Limited; AEAL: Adani Transmission Co. Limited; RRWLT -Raipur Rajnandgaon Warora Transmission Limited; CWTL - Chhattisgarh WR Transmission Limited; MTSCL - Maru Transmission Service Company Limited; MTSCL - Aravali Transmission Service Company Limited; MTSCL - Maru Transmission Service Company Limited; MTSCL WRSS G – Western Region System Strengthening Scheme Gujarat, (1) 74% in ATSCL with an option to acquire balance 26% in a manner consistent with Transmission Service Agreement and applicable consents; (2) Asset base for operational assets as of July-2019; Mumbai GTD / BSES – as per proposed funding plan.



ssets			Recently Commissioned Operating Assets				
397 ckms	3,063 ckms	343 ckms	278 ckms	611 ckms	434 ckms	348 ckms	413 ckms
1,360 MVA	-	-	-	-	630 MVA	-	585 MVA
c. 30 years	c. 31 years	c.41 years	c. 34 years	c. 35 years	c. 35 years	c. 35 years	c. 35 years
Fixed tariff	Fixed tariff	Fixed tariff	Fixed tariff	Fixed tariff	Fixed tariff	Fixed tariff	Fixed tariff
State	Centre	State	State	Centre	Centre	Centre	State
INR 3.9 Bn	INR 18.2 Bn	INR 2.2 Bn	INR 1.3 Bn	INR 12.1 Bn	INR 9.5 Bn	INR 5.4 Bn	INR 4.4 Bn
ation	C Residu conce	Jal ssion life	D Contr	act (Pool	F	Asset base ⁽²⁾

ATL: Locked-in Growth from Under-construction TBCB Projects



Notes: #HVDC project SPV will be 100% subsidiary of AEML (Adani Electricity)

NKTL – North Karanpura Transco Limited;, FBTL – Fategarh Bhadla Transmission Limited; 1) Asset base for under-construction assets – as per the estimated project cost; 2) SPV acquisition awaited for Kharghar-Vikroli project.







400 kV pooling station work at Fatehgarh 2 (FBTL Line)



765kV Ghatampur TPS-Agra SC line



Completion of tower foundation work at North Karanpura-Chandwa (NKTL)



160 MVA ICT-2 foundation work at Badaun Sub-station (Obra line)

ATL: Capital Management Program Demonstrating Global Excellence

Highlights	Obligor 1	Obligor 2	USPP	AEML
Asset	ATIL MEGPTCL		STL, ATRL, CWRTL, RRWTL, PPP-8,9,10	AEML
FY20 Operational EBITDA (Rs. Crs)	1,683		596	1,805
Tenor	10 year	16.5 year	30 year	10 year
Issue size (USD mn)	US\$ 500 mn	US\$ 500 mn	US\$ 400 mn	US\$ 1000 mn
Refinance Risk / Bond Structure	Bullet debt Structure	Amortizing debt structure	Amortizing debt structure	Bullet debt structure
Counterparty Risk / Quality of earnings Risk	EBITDA: 45% fro projects 55% from State		EBITDA: 78% from Central projects; 22% from State projects	End users
International Credit Rating	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (S&P, Fitch)/ Baa3 (Moody's)	BBB- (Fitch)/ Baa2 (Moody's)	BBB- (Fitch)/ Baa3 (Moody's)
Robust Structural Protections	Standard project finance features Clean first ranking security Unique covenants linked to EE Detailed reporting covenants	BITDA performance providing cre	dit quality protection over project	t life



ATL is rated Investment Grade from FY16 and beyond

International- Obligor Group

Rating Agency	Facility	Rating/Outlook
Fitch	Dollar Bond	BBB-/Stable
S&P	Dollar Bond	BBB-/Stable
Moody's	Dollar Bond	Baa3/Stable

International – USPP

Rating Agency	Facility	Rating/Outlook	Rating/Outlook
Fitch	Dollar Bond	BBB-/Stable	BBB
Moody's	Dollar Bond	Baa2/Negative	Baa2

Domestic

Rating Agency	Facility	Rating/Outlook
India Ratings	NCD	IND AA+/stable

SPV Ratings - Domestic

Company	Rating Agency	Rating	Outlook
ATL	CARE, India Rating	AA+	Stable
AEML	CARE	AA	Stable
RRWTL	Brickwork	A-	Stable
STL	CARE	A+	Positive
CWRTL	CARE	A+	Positive
ATRL	Brickwork	A-	Stable
HPTSL	CARE	A-	Stable
BPTSL	CARE	A-	Stable
TPTSL	CARE	A-	Stable
WTGL	India Ratings	AA+	Stable
WTPL	India Ratings	AA+	Stable
MTSCL	CARE	A	Stable
ATSCL	CARE	A	Stable
ATBSPL*	India Ratings	AA-	Stable
FBTL	CARE	A-	Stable
NKTL*	Brickwork	A-	Stable



ATL: Integrated ESG Framework for enhanced value creation





TARGET BY SEP 2021

12x growth in renewable power procurement (from 3% of total power mix to 30%)

Strong focus on social uplift and safety through various community programs and safety initiatives

Bankruptcy remote structure to be implemented for all SPVs

RPT policy applicable to all subsidiaries

Independent directors at all subsidiaries' board and committees The integrated ESG framework has resulted in access to larger pool of capital at reduced cost >> value accretive returns

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ATL: Key ESG Metrics and Initiatives

Environment	 CO2 emissions Scope 1 (TCO2e): 31,87,008 Scope 2 (TCO2e): 24,509 	Water Fresh Water (KL): 18,16,997 Water recycled (KL): 2,04,494 	 Waste ~40 KL Waste generated of used oil 100% fly ash utilization at Dahanu 	 Land use (AEML - Dahanu) ~148 hectares of green belt Planted 2 Cr mangroves Afforestation of ~283 hectares
	 Workforce and diversity Employee diversity 98,001 man-hours of training 	 Safety management Over 57,236 man-hours safety training Zero Accident Vision SafeEye, SafeConnect, SafeAlert 	 Customer engagement (AEML) Concessional tariff during religious festivals / community prayers 25 Payment options available Multilingual (4) service offerings 99.99% supply reliability Adoption of advanced technologies like SCADA, DMS, OMS and GIS 	 Communities Skilling for needy women through National Skill Training Institute (Women) Providing subsidized education Nurture women leaders from the community, who then become change makers
Covernance Votes: Tco2e: Ton Co2 Equivalent	 Structure and oversight Independent board Business Responsibility Policy 	 Code and values Code of conduct Whistle blower policy Anti-bribery and anti-slavery policy Remuneration policy 	 Transparency and reporting Material events policy Related Party Transactions Integrated Reporting framework 	 Cyber risks and systems Customer data protection Data privacy audit



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ATL: Environment awareness and Initiatives

Climate	ATL recognizes that below environment related factors matter to our business model						
Awareness	Carbon Emissions	Resource Management	Waste Management				
	Reduction in Carbon Footprint	Resource Management	Waste Management				
	Technology Driven :	• Water – Rainwater harvesting at	• Fly ash – 100% fly ash utilization at				
Climate Readiness	 Increase in Renewable procurement for the distribution business 	 substations Land – Compact substations in 	Dahanu plant"5S" at all locations				
Neboniess	 Promotion of Roof Top Solar at Mumbai 	distribution business (Elevated & Underground substations)					
	 Rooftop Solar power of 1.83 MW for aux consumption at all ATL substations 						
	environment and measuring GHG emission		s and targets related to Preserving				
	 Evaluating & planning for climate change driven adversities 						
Climate Alignment	Efficient Energy Solutions for 12 mn Mumbai consuming population						
Angiment	 The company has aligned its business plan and is investing in below activities for sustainable growth 						
	Research & Development for Design driven Efficiency						
	Biodiversity Management & Conservation						
	Optimization of water & energy consumption						



ATL: Governance – Journey so far and future glide path

We have charted a glide path to internalise global best practices of governance by September 2021

Corporate Behaviour Policies **Board Constitution** • Listed Co. – 3 independent directors • Subsidiaries – 5 SPVs incl. AEML have independent directors **Board Committees** • Audit committee with all 3 independent directors • 4 out of 6 committees have independent directors Senior Management Remuneration

• Industry benchmarked remuneration, optimal mix of fixed and performance linked pay for long term objectives

Journey so Far

Structure for 8 SPVs including AEML, with no cross securities nor cross guarantees

Internal Audit Framework

• Quarterly Audit conducted on 15 parameters across all subsidiaries, Key Issues highlighted, resolution timelines fixed

Compliance Framework

- IT enabled Compliance Management tool for automated monitoring and reporting to senior management
- RPT policy applicable at listed co.
- Anti Corruption for employees of all subsidiaries **monitored by Vigilance officer**

ance Corporate Governance









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Thank You

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Investor Relations:

MR. D. BALASUBRAMANYAM

Group Head - Investor Relations

- 🖂 d.balasubramanyam@adani.com
- +91 79 2555 9332

MR. VIJIL JAIN

Investor Relations

- 🔀 Vijil. Jain@adani.com
- +91 79 2555 7947

MR. MANDAR DHAVLE

Investor Relations

- 🔀 Mandar.Dhavle@adani.com
- +91 79 2555 8494