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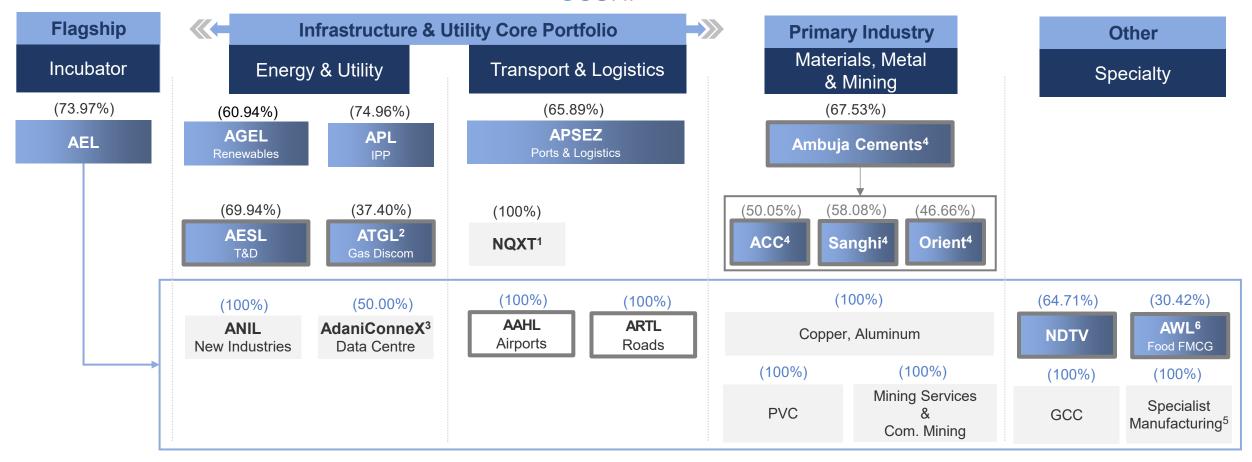
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#### Adani Portfolio: A World Class Infrastructure & Utility Portfolio



#### adani



(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries (%): Ambuja equity stake in its subsidiaries

Listed cos Direct Consumer

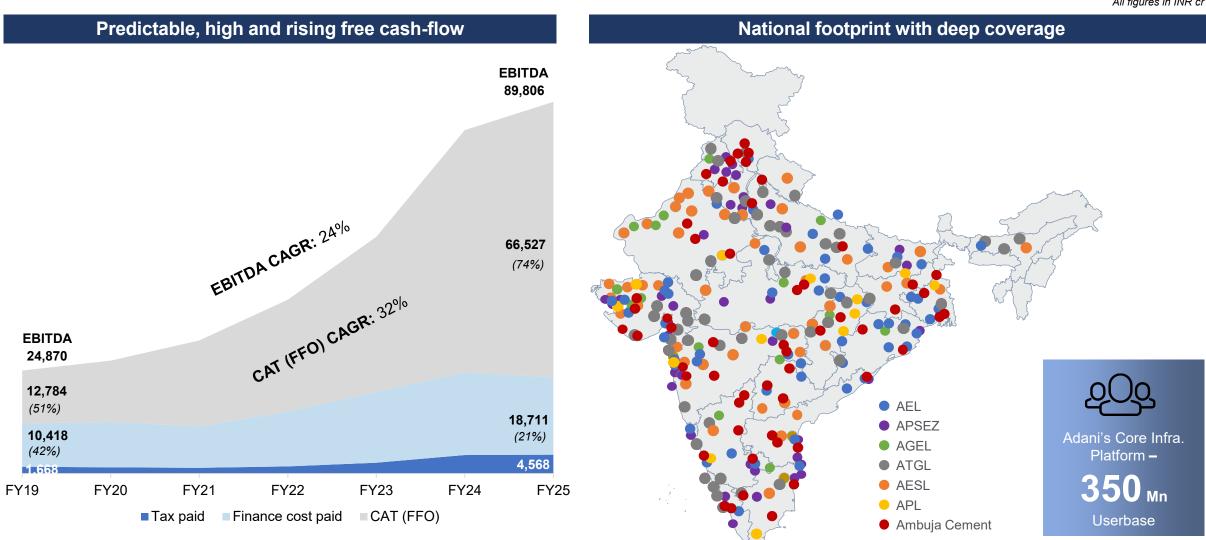
#### A multi-decade story of high growth centered around infrastructure & utility core

1. NQXT: North Queensland Export Terminal. On 17<sup>th</sup> Apr'25, Board of Directors have approved the acquisition of NQXT by APSEZ. | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Cement includes 67.53% (67.57% on Voting Rights basis) stake in Ambuja Cements Ltd. as on 31<sup>st</sup> Mar'25 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 46.66% stake in Orient Cement Ltd. w.e.f 22<sup>nd</sup> Apr'25, | 5. Includes the manufacturing of Defense and Aerospace Equipment | 6. AWL Agri Business Ltd.: AEL to exit Wilmar JV, diluted 13.50% through Offer For Sale (13<sup>th</sup>Jan'25), residual stake dilution is pursuant to agreement between Adani & Wilmar Group. | AEL: Adani Enterprises Limited | APSEZ: Adani Pover Limited | AGEL: Adani Green Energy Limited | AAHL: Adani Airport Holdings Limited | ARTL: Adani Roads Transport Limited | ANIL: Adani New Industries Limited | IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | GCC: Global Capability Centre | Promoter's holdings are as on 31<sup>st</sup> March. 2025.

#### Adani Portfolio: Best-in class growth with national footprint



All figures in INR cr



#### **Adani Portfolio:** Repeatable, robust & proven transformative model of investment



#### **DEVELOPMENT<sup>1</sup>**

#### Adani Infra (India) Limited (AIIL) | ITD Cementation Ltd. | PSP Projects Ltd.

#### Origination

- Analysis & market intelligence
- Viability analysis

#### Site Development

- Site acquisition
- · Concessions & regulatory agreements

#### Construction

- Engineering & design
- Sourcing & quality
- Project Management Consultancy (PMC)

#### **OPERATIONS**

#### Operations (AIMSL)

#### Operation

 Life cycle O&M planning

Energy Network

**Operation Center** 

(ENOC)

Asset Management plan

#### **CONSUMERS**

#### New C.E.O. Consumer | Employees | Other Stakeholders

#### **Inspired Purpose & Value Creation**

- Delivering exceptional products & services for elevated engagement
- · Differentiated and many P&Ls



**India's Largest Commercial Port** (at Mundra)

ERFORMANCE



**Longest Private HVDC** Line in Asia

(Mundra - Mohindergarh)

**Duration** Risk Matching

**Governance & Assurance** 

**Diversified Source of Capital** 

Risk Management - Rate & Currency

**Investment Case** Development



World's largest Renewable Cluster (at Khavda)

Infrastructure Financing

Growth Capital - Platform Framework

14% March 2016 Adani's Core Infra. Platform -



350 Mn

Userbase

Policy, Strategy & Risk

Strategic value

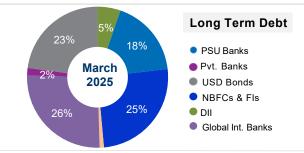
Mapping

Framework



**Human Capital** Development

- Leadership Development Initiatives
- Investment in Human Capital



#### Al enabled Digital Transformation

- · Power Utility Business ENOC
- · City Gas Distribution SOUL
- · Transportation Business AOCC

Continued Focus & Investment



Note: 1 ITD Cementation Ltd.: Acquired 20.83% shares from public through open offer. In process of complying with conditions for acquisition of 46.64% shares from existing promoters. PSP Projects Ltd.: Adami Infra (India) Limited has agreed to acquire shares from the existing promoter group of PSP Projects such that pursuant to the acquisition of shares from the public under open offer, AllL and existing promoters shall hold equal shareholding. Transaction is pending for regulatory approvals. | 2 Adani Environmental Resource Management Services Ltd. (additional company is being proposed) | O&M: Operations & Maintenance | HVDC: High voltage direct current | PSU: Public Sector Undertaking (Public Banks in India) | GMTN: Global Medium-Term Notes | SLB: Sustainability Linked Bonds | AEML: Adani Electricity Mumbai Ltd. | AlMSL: Adani Infra Mgt Services Pvt Ltd | IG: Investment Grade | LC: Letter of Credit | DII: Domestic Institutional Investors | COP26: 2021 United Nations Climate Change Conference | AGEL: Adani Green Energy Ltd. I NBFC: Non-Banking Financial Company I AllL: Adani Infra (India) Ltd. | AOCC: Airport Operations Control Center

#### AGEL: Replicating Group's Simple yet Transformational Business Model



Development

#### Secure Sites & Connectivity

~2,50,000 acres of resource rich sites for renewable in strategic locations ~5+ GW of PSP sites secured "RESOURCE AS VALUE APPROACH"

#### Resource Assessment

#### 50+ GW potential

Resource assessment completed

#### **Construction Readiness**

# Geotechnical studies & Special studies (AIIL)

Evacuation infrastructure readiness and detailed design planning completed, including simulations

#### **Operations**

#### Must Run Status

100% Must Run Portfolio

as per Electricity Act, 2003

#### Technology enabled O&M

#### **ENOC**

Analytics driven O&M with AI based technology enabling high EBITDA margin (92% (1))

#### Al Based Learning Capability

### AIMSL - Deploying cutting edge solutions

Digital twins for Solar & Wind plants
Long term resource forecasting tools

# Sustainable value creation

#### **Efficient Capital Management**

## Access to International markets

Diversified sources of funding Elongated maturities up to 20 years

#### **Construction Framework Agreement**

US\$ 3.4 bn

Revolving construction facility to ensure fully funded growth

#### IG Ratings & ESG Income

IG rated Issuance – RG1 & RG2 (2)

Green Certificates

#### Well-positioned for industry leading de-risked growth



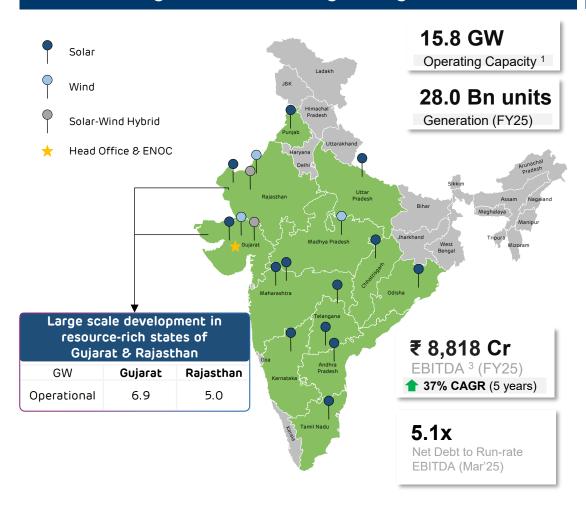
# 02

Adani Green Energy Limited (AGEL):
Company Profile

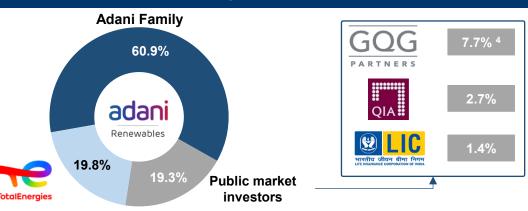
#### AGEL: Leading India's Energy Transition



#### India's largest and fastest growing RE Portfolio



#### **Holding Structure** <sup>2</sup>

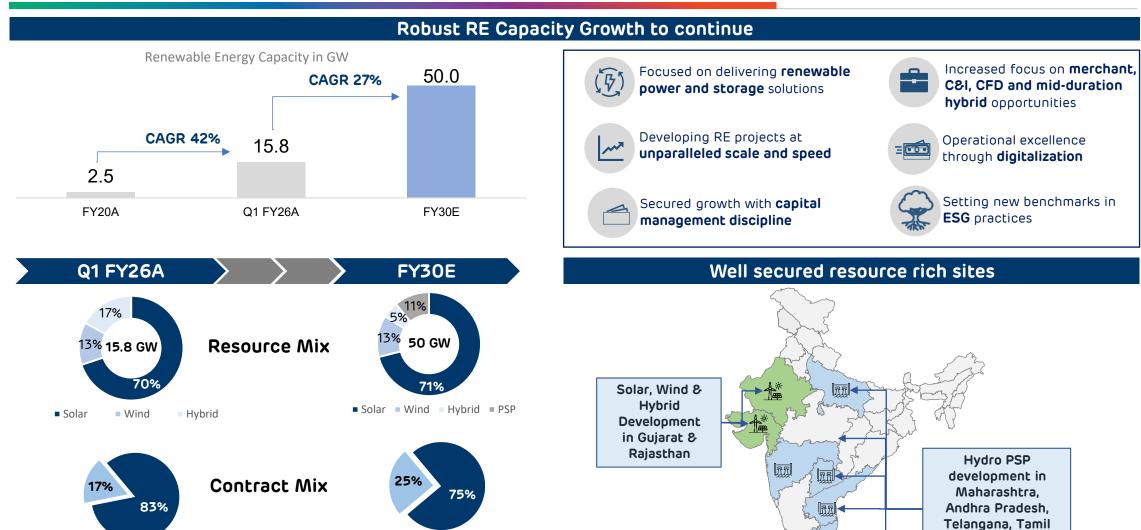


ESG Ratings				
Rating Agency	Rating/Score	RE Sector Ranking <sup>5</sup>		
		Global	India	
FTSE Russell	Score of 4.7 / 5	1	1	
ISS ESG ⊳	Score of 79.79 / 100 Prime Band (A-)	Amongst top 5	1	
SUSTAINALYTICS	ESG Risk Rating of 13.1	Amongst top 10	1	
Climate Climate	Rated 'A-' 2023 assessment	Leadership	Leadership	
Supply Chain	Rated 'A' 2023 assessment	Topmost	Topmost	
S&P Global	Score of 74 / 100	NA	2	
O NSE	Highest ESG score of 74 in Indian utilities/ power sector <sup>6</sup>	NA	1	
CRISIL An 558 P Global Company	Score of 66 / 100	NA	1	

#### Robust foundation for a sustainable growth backed by strong patronage and strategic partnerships

#### AGEL: Deploying renewable energy at unprecedent scale and speed





Secured growth path to 50 GW by 2030 with focus on higher returns while maintaining stable cashflows

Nadu & Uttar

Pradesh

77.7

■ 25-Yr Fixed Tariff PPAs

Merchant/ C&I/ CFD/ Mid-duration hybrid

■ 25-Yr Fixed Tariff PPAs ■ Merchant





Adani Green Energy Limited (AGEL):
Operational Update

#### AGEL: Operational Highlights - Q1 FY26



#### Capacity Addition

Operational capacity increased by 45% YoY to 15.8 GW, with an addition of 4.9 GW over the last one year

#### **Operational Performance**

- Sale of Energy increased by 42% YoY at 10,479 mn units in Q1 FY26, backed by robust capacity addition
- Steady growth in generation at a CAGR of 45% over last 5 years with increasing proportion of Merchant power
- Consistently generating electricity significantly above commitment under PPA
- Solar portfolio CUF at 28.0% backed by 99.3% plant availability
- Wind portfolio CUF at 42.3% backed by 95.5% plant availability
- Hybrid portfolio CUF at 43.9% backed by 98.6% plant availability

#### Other Key Recent Updates

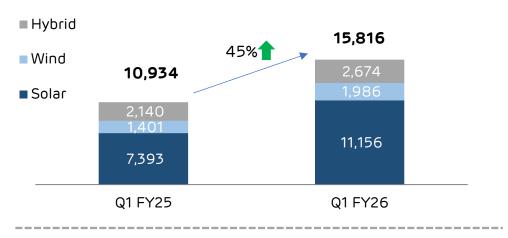
- AGEL now ranks first in FTSE Russell ESG score in the Alternative Electricity subsector globally
- AGEL won the title of 'Highly Commended Projects' in 'Low Carbon Energy Generation' category at Reuters Global Energy Transition Awards 2025
- Achieved highest ESG score in power sector in India in latest ESG assessment by NSE Sustainability Ratings and Crisil ESG Ratings
- Won prestigious CII Performance Excellence Awards 2025 for select plants reflecting our unwavering commitment to excellence, innovation and sustainability in renewable sector

Greenfield RE capacity of 1.6 GW added in Q1 FY26
AGEL's operational RE capacity now stands 15.8 GW, continuing to be the largest in India

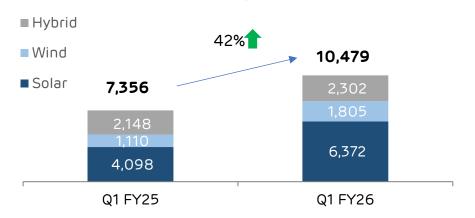
#### AGEL: Operational Capacity Addition & Sale of Energy – Q1 FY26 YoY







#### Sale of Energy (mn units)



- ✓ Operational Capacity increases by 45% to 15,816 MW with greenfield addition of 4,882 MW
  - Operationalized 3,763 MW Solar power plants
    - Greenfield addition of 2,463 MW in Khavda, Gujarat
    - o Greenfield addition of 1,050 MW in Rajasthan
    - Greenfield addition of 250 MW in Andhra Pradesh
  - Operationalized 585 MW Wind power plants
    - o Greenfield addition of 585 MW in Khavda, Gujarat
  - Operationalized 534 MW Hybrid power plants
    - Greenfield addition of 534 MW in Khavda, Gujarat
- ✓ Sale of Energy increases by 42% to 10,479 mn units backed by robust capacity addition

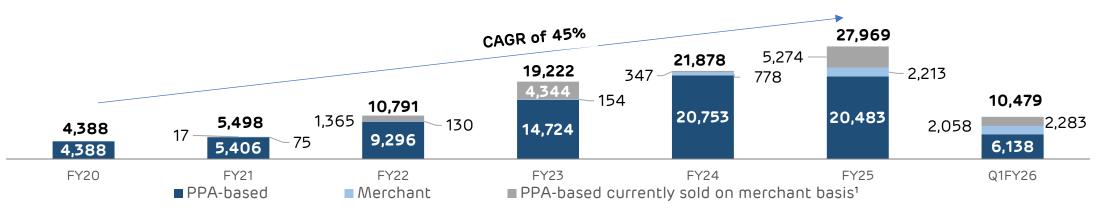
Unprecedented greenfield RE capacity addition of 4.9 GW over last one year

#### **AGEL:** Growth in overall electricity generation and PPA commitment v/s actuals

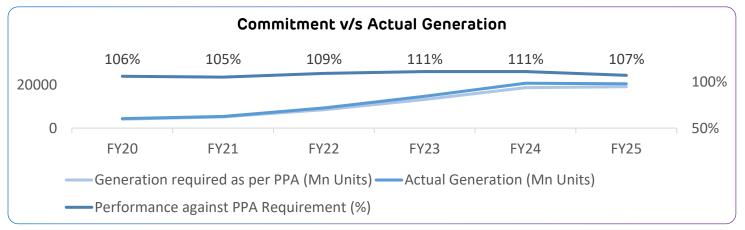


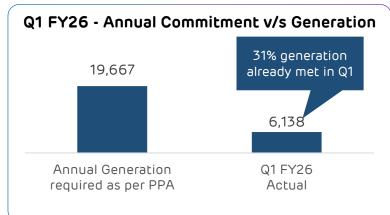
#### Steady growth in generation with increasing proportion of value accretive Merchant Power





#### Energy generation for PPA based operational capacity – commitment v/s actual performance





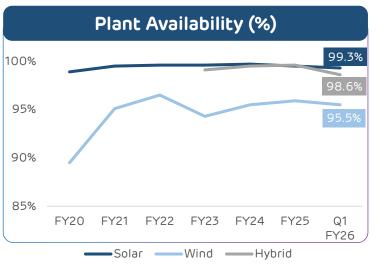
#### Consistently delivering generation that is significantly higher than PPA commitment

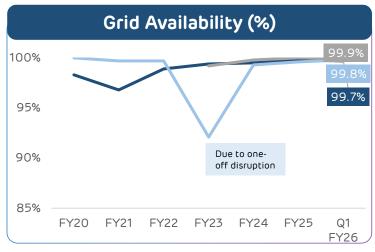
#### **AGEL:** Operational Performance Metrics

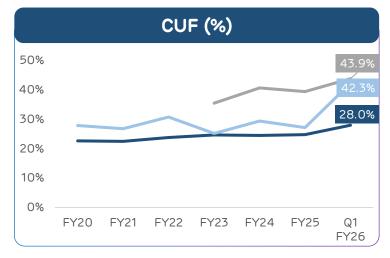




- Real time monitoring of operating assets across 12 states through Energy Network Operations Center at Ahmedabad
- Granular performance insights
- Predictive Maintenance optimizing Mean time between failure (MTBF)
- Suggests corrective actions in real time reducing Mean time to repair (MTTR)
- Industrial cloud partnership with Google for ML & Al capabilities







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**VIRAL RAVAL** 

Head - Investor Relations viral.raval@adani.com

+91 79 2555 8581

# adani Renewables

# **Thank You**