

Table of Contents



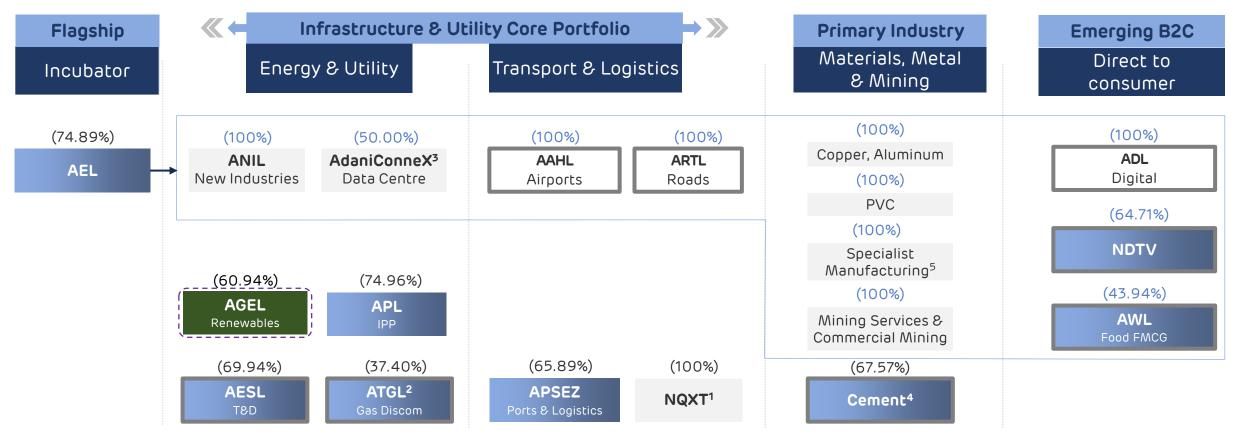
1	Adani Portfolio
2	AGEL - Company Profile
3	AGEL - Operational Update - 9M FY25



Adani Portfolio - A World class infrastructure & utility portfolio







(%): Adani Family equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidial Listed cos Direct Consumer

A multi-decade story of high growth centered around infrastructure & utility core

1. NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Adani Cement includes 67.57% stake in Ambuja Cements as on 30th September, 2024 which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited. Ambuja Cements Ltd. holds 58.08% stake in Sanghi Industries Ltd. | 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adami New Industries Limited; AWL: Adami Wilmar Limited; ADL: Adami Digital Labs Pvt. Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride | Promoter's holdings are as 4 on 30th September, 2024.

Adani Portfolio - Decades long track record of industry best growth with national footprint



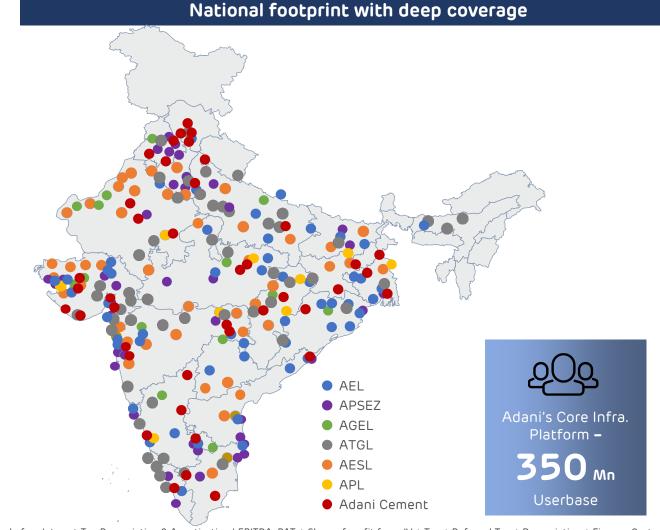
Secular growth with world leading efficiency



	dani
Growth	4x 6
EBITDA	92 % 1,3,4







Note: 1. Data for FY24; 2. Margin for Indian ports business only I Excludes forex gains/losses; 3. EBITDA: Earning before Interest Tax Depreciation 8 Amortization I EBITDA: PAT + Share of profit from JV + Tax + Deferred Tax + Depreciation + Finance Cost + Forex Loss / (Gain) + Exceptional Items 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business I 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: APSEZ's cargo volume surged from 113 MMT to 408 MMT (14%) between 2014 and 2024, outpacing the industry's growth from 972 MMT to 1539 MMT (5%). AGEL's operational capacity expanded from 0.3 GW to 10.9 GW (57%) between 2016 and 2024, surpassing the industry's growth from 46 GW to 143.6 GW (15%). AESL's transmission length increased from 6,950 ckm to 20,509 ckm (14%) between 2016 and 2024, surpassing the industry's growth from 3,41,551 ckm to 4,85,544 ckm (4%). ATGL expanded its geographical areas from 6 to 52 (27%) between 2015 and 2024, outperforming the industry's growth from 62 to 307 (19%). PBT: Profit before tax I ATGL: Adani Total Gas Limited I AEL: Adani Enterprises Limited I APSL: Adani Power Limited I AGEL: Adani Power Limited I AGEL: Adani Green Energy Limited I Growth represents the comparison with respective industry segment. Industry source: APSEZ (domestic cargo volume): https://shipmin.gov.in/division/transport-research I Renewable (operational capacity): Installed Capacity Report - Central Electricity Authority (cea.nic.in) I AESL (ckms): National Power Portal (npp.gov.in) I ATGL (GAS): Brochure petroleum.cdr (pngrb.gov.in) | ckms: circuit kilometers | GA: Geographical Areas

Adani Portfolio - Repeatable, robust & proven transformative model of investment



DEVELOPMENT

Site Development

Site acquisition

• Concessions &

regulatory

agreements

Longest Private HVDC

(Mundra - Mohindergarh)

Duration Risk Matching

Governance & Assurance

Diversified Source of Capital

Line in Asia

Investment Case

Development

Adani Infra (India) Limited (AIIL)

Origination

- Analysis & market intelligence
- Viability analysis



India's Largest Commercial Port (at Mundra)

RFORMANCE

Strategic value Mapping

> Policy, Strategy & Risk Framework

Continued Focus & Investment



Human Capital Development

Risk Management - Rate & Currency

- Leadership Development Initiatives
- Investment in Human Capital

OPERATIONS

Operations (AIMSL)

Operation

- Life cycle O&M planning
- Asset Management plan



Energy Network Operation Center (ENOC)

CONSUMERS

New C.E.O. Consumer | Employees | Other Stakeholders

Inspired Purpose & Value Creation

- Delivering exceptional products & services for elevated engagement
- Differentiated and many P&Ls



Long Term Debt 31% PSU Banks Pvt. Banks March 2024 Bonds NBFCs & FIs 2% DII Global Int. Banks 28% Capex LC

March 2016

Al enabled Digital

- Power Utility Business ENOC
- · City Gas Distribution SOUL
- Transportation Business AOCC



• Engineering & design

Sourcing & quality

World's largest Renewable Cluster

Construction

(at Khavda)

Growth Capital - Platform Infrastructure Financing

Framework

Transformation

AGEL - Replicating Group's Simple yet Transformational Business Model



Secure Sites & Connectivity

~2,50,000 acres of resource rich sites for renewable in strategic locations

~5+ GW of PSP sites secured

"RESOURCE AS VALUE APPROACH"

Resource Assessment

50+ GW potential

Resource assessment completed

Construction Readiness

Geotechnical studies & Special studies (AIIL)

Evacuation infrastructure readiness and detailed design planning completed, including simulations

Operations

Must Run Status

100% Must Run Portfolio

as per Electricity Act, 2003

Technology enabled O&M

ENOC

Analytics driven O&M with AI based technology enabling high EBITDA margin (92%(1))

Al Based Learning Capability

AIMSL – Deploying cutting edge solutions

Digital twins for Solar & Wind plants Long term resource forecasting tools

Value Creation

Efficient Capital Management

Access to International markets

Diversified sources of funding Elongated maturities up to 20 years

Construction Framework Agreement

US\$ 3.4 bn

Revolving construction facility to ensure fully funded growth

IG Ratings & ESG Income

IG rated Issuance - RG1 & RG2 (2)

Green Certificates

Well positioned for industry leading de-risked growth



02

Adani Green Energy Limited (AGEL):
Company Profile

AGEL - Leading India's Energy Transition





Focused on delivering renewable power and storage solutions



Increased focus on **C&I** and **Merchant** opportunities to maximize value creation



Fully funded growth with disciplined capital management



Developing renewable projects at an **unparalleled** scale and speed

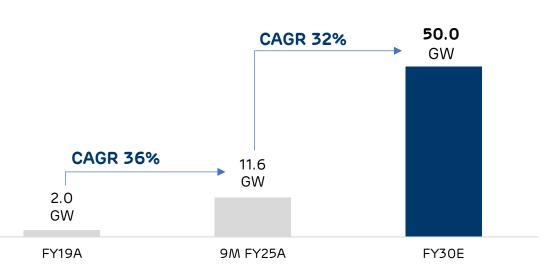


Driving operational excellence through increased **digitalization**

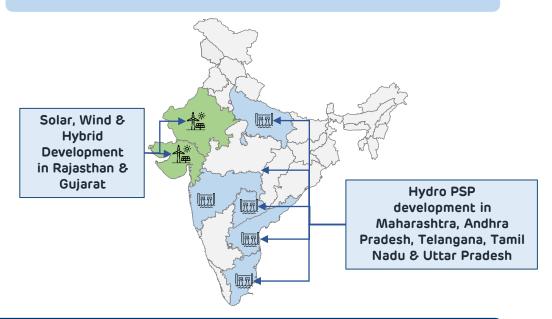


Setting new benchmarks in **ESG** practices

Growth Strategy - 2030



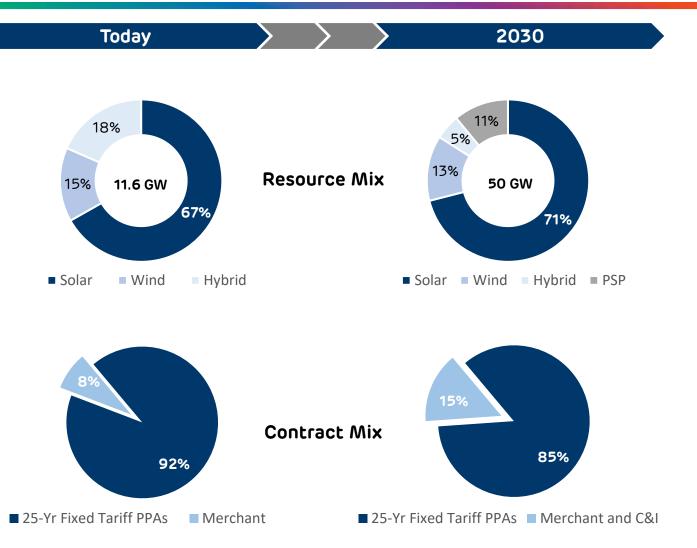
Well secured resource rich sites



Fully secured growth path to 50 GW by 2030

AGEL - Renewable energy portfolio evolution up to 2030





100% Must-run Portfolio

25-Year Fixed tariff PPAs to contribute majority of the portfolio

Attractive tariffs in merchant and C&I

Strong counterparty profile across the portfolio

High-grading renewable portfolio to deliver higher margins while maintaining a predictable cashflow profile





Adani Green Energy Limited (AGEL):
Operational Update

AGEL: Operational Highlights - 9M FY25



Capacity Addition

 Operational capacity increased by 37% YoY to 11,609 MW with greenfield addition of 2,693 MW solar and 438 MW wind power plants

Operational Performance

- Sale of Energy increased by 23% YoY at 20,108 mn units in 9M FY25, backed by robust capacity addition
- Steady growth in generation at a CAGR of 49% over the last 4 years with increasing proportion of Merchant power
- · Consistently generating electricity significantly above commitment under PPA
- Solar portfolio CUF at 23.5% backed by 99.4% plant availability
- Wind portfolio CUF at 29.2% backed by 95.0% plant availability
- Hybrid portfolio CUF at 39.8% backed by 99.7% plant availability

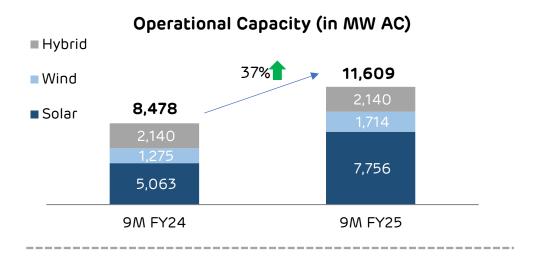
Other Key Recent Updates

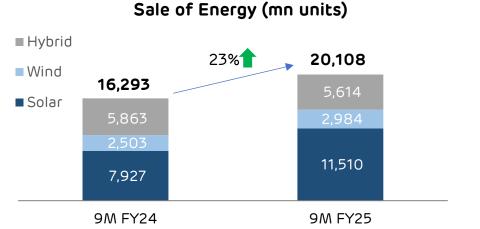
Signed PPA with MSEDCL to supply 5 GW solar power for a period of 25 years

Continued robust capacity addition and consistent operational performance

Operational Capacity Addition & Sale of Energy – 9M FY25 YoY







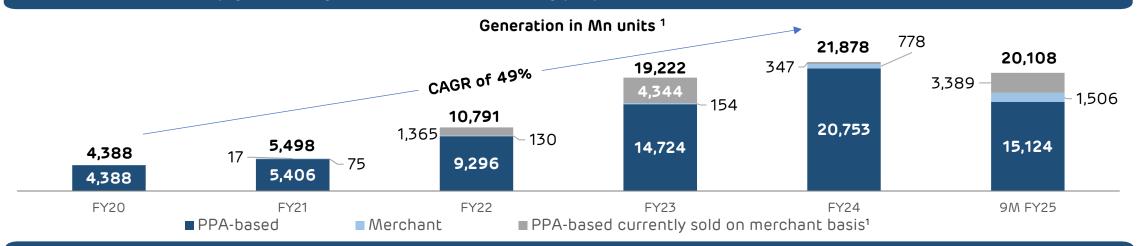
- ✓ Operational Capacity increases by 37% to 11,609 MW with greenfield addition of 3,131 MW
 - Operationalized 2,693 MW Solar power plants
 - o Greenfield addition of 2,113 MW in Khavda, Gujarat
 - o Greenfield addition of 580 MW in Rajasthan
 - Operationalized 438 MW Wind power plants
 - o Greenfield addition of 312 MW in Khavda, Gujarat
 - o Greenfield addition of 126 MW in Gujarat
- ✓ Sale of Energy increases by 23% to 20,108 mn units backed
 by robust capacity addition

Significant greenfield RE capacity addition of 3.1 GW demonstrating unprecedented speed & scale of execution

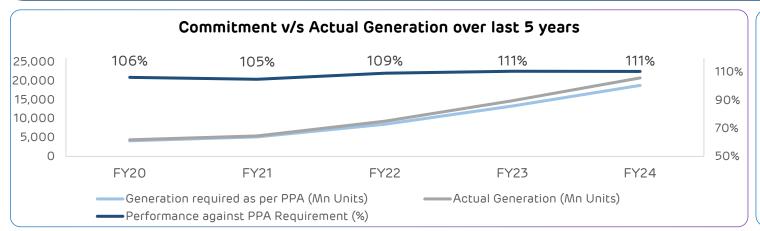
Growth in overall electricity generation and PPA commitment v/s actuals

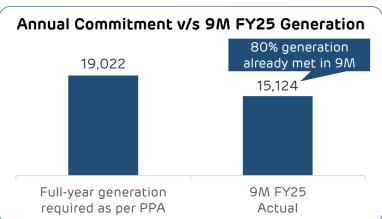


Steady growth in generation with increasing proportion of value accretive Merchant Power



Energy generation for PPA based operational capacity – commitment v/s actual performance





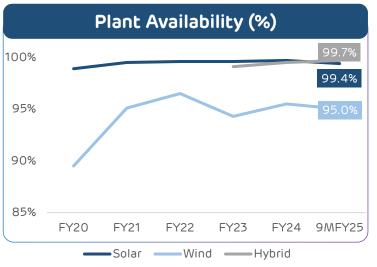
Consistently delivering generation that is significantly higher than PPA commitment

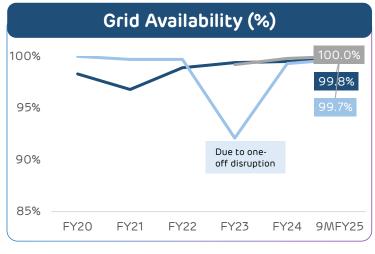
Operational Performance Metrics

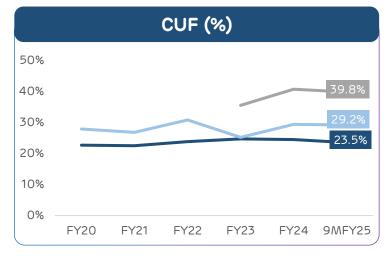




- Real time monitoring of operating assets across 12 states through Energy Network Operations Center at Ahmedabad
- Granular performance insights
- Predictive Maintenance optimizing Mean time between failure (MTBF)
- Suggests corrective actions in real time reducing Mean time to repair (MTTR)
- Industrial cloud partnership with Google for ML & AI capabilities







Delivering consistent strong operational performance through tech driven O&M

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Thank You



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