

Adani Green Energy Limited

Investor Presentation

September 2022



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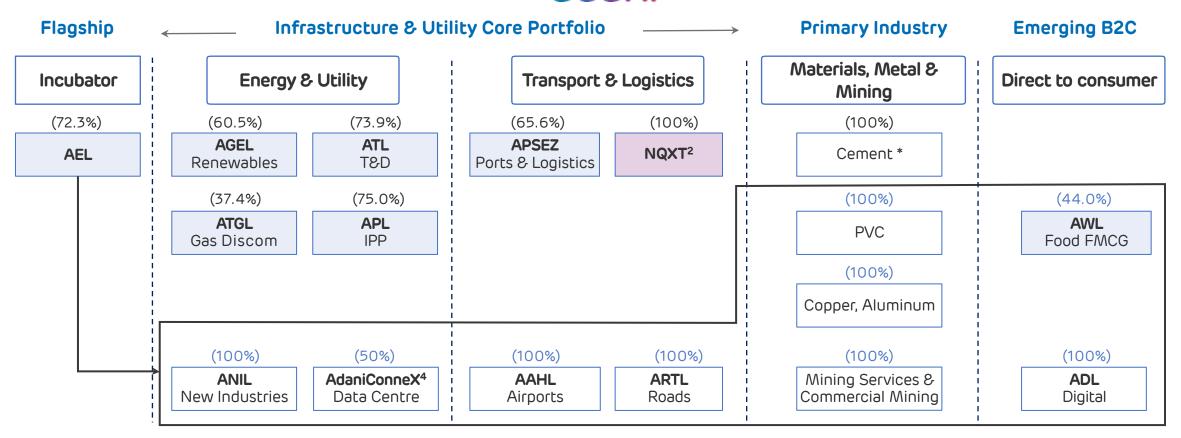


Adani Portfolio -Overview

Adani: A World Class Portfolio



adani ~USD 170 bn¹ Combined Market Cap



(%): Promoter equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries

- Represents public traded listed verticals

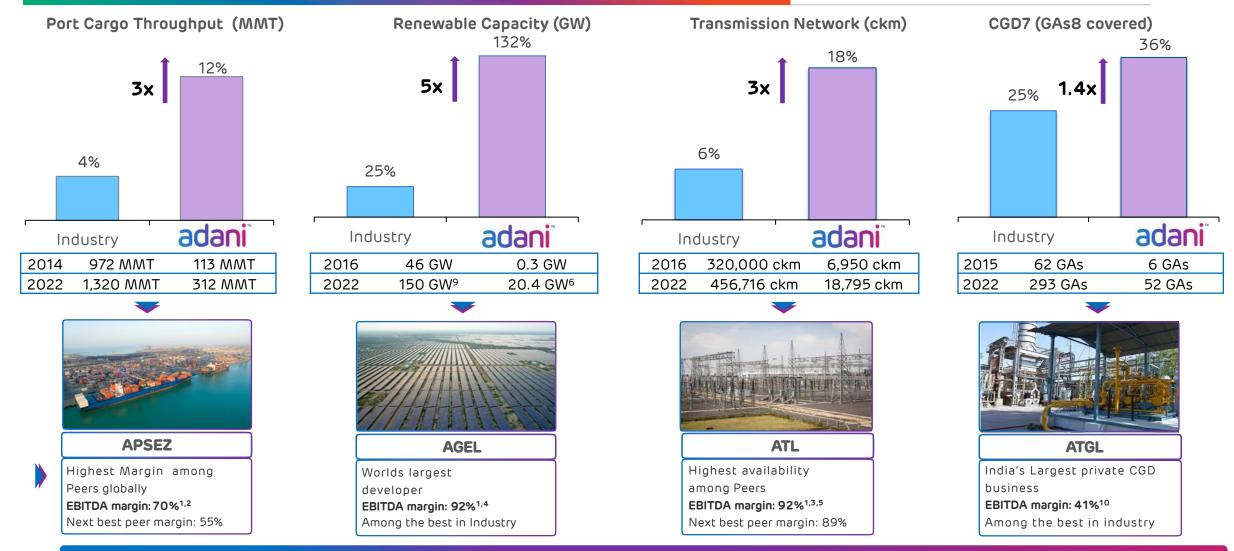
A multi-decade story of high growth centered around infrastructure & utility core

^{1.} Combined market cap of all listed entities as on June 30, 2022, USD/INR – 78.90 | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Alirport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer

^{*} Acquisition of Ambuja Cements Ltd and ACC Ltd for ~66MTPA of capacity is under regulatory approvals and with this acquisition, Adani is now India's second largest cement manufacturer

Adani: Decades long track record of industry best growth rates across sectors





Transformative model driving scale, growth and free cashflow

Adani: Repeatable, robust & proven transformative model of investment



Phase

Development



Operations



Post Operations

Activity

Performance

Site Development

Construction

Operation

Capital Mgmt

Analysis & market intelligence

Origination

- Viability analysis
- Strategic value
- Site acquisition
- Concessions & regulatory agreements
- Investment case development

- Engineering & design
- Sourcing & quality levels
- Equity & debt funding at project
- Life cycle O&M planning

Center (ENOC)

Asset Management Plan

Energy Network Operation

- Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

India's Largest Commercial Port (at Mundra)



Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, TamilNadu)





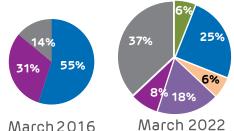
months

Centralized continuous monitoring of plants across India on a single cloud based platform



- First ever **GMTN of USD 2Bn** by an energy utility player in India - an SLB in line with COP26 goals - at AEML
- AGEL's tied up "Diversified Growth Capital" with revolving facility of USD 1.64 Bn - fully fund its entire project pipeline
- Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so
- Green bond issuance of USD 750 mn. establishes AGEL as India's leading credit in the renewable sector

Debt structure moving from PSU banks to Bonds



Highest Margin

among Peers





0&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd.

AGEL: Replicating Group's Simple yet Transformational Business Model



Secure Sites & Connectivity Resource Assessment **Construction Readiness** Geotechnical studies ~2,00,000 acres ~40 GW potential Development and detailed design planning, 85+ Wind data locations Resource rich sites in strategic locations simulations completed Solar resource assessment completed "RESOURCE AS VALUE APPROACH" 100% Contracted Capacity¹ Technology enabled O&M Utility based ESG income Fixed tariff **ENOC** Green Certificates **Operations** PPA life: 25 years Enabling high margin EBITDA (92%3) Enhancement in the utility linked revenue stream Average Portfolio tariff: INR 2.99/unit ² Construction Framework **Efficient Capital Management** Investment Grade (IG) Ratings Agreement US\$ 20 bn Access to International First IG rated Issuance - RG2 Value Creation markets Fully funded plan, AGEL has completed Largest HoldCo Issuance raising US\$ 1.64 bn Diversified sources of funding Broaden capital pools-144A, REG S, REG D Elongated maturities up to 20 years

Well positioned for industry leading growth

- . Excluding a small merchant solar capacity of 50 MW
- 2. Average tariff for locked-in growth of 20.4 GW
- EBITDA margin from power supply in FY22

Adani & TotalEnergies Renewable Partnership



Adani and TotalEnergies have a long-term partnership and commitment to expanding the renewable footprint through AGEL



- Amongst Largest infrastructure and real asset platform with deep expertise and experience in developing large scale infrastructure projects in India
- Fully integrated energy player in India
- Disciplined yet transformational capital management approach, applied across infrastructure sub sectors
- Strong supply chain integration
- Commenced renewable journey in India through AGEL in 2015 setting up the then largest solar power project in the world
- AGEL has signed UN Energy Compact committing to develop and operate Renewable Energy Generation Capacity of 25 GW by 2025 and 45 GW by 2030 and to keep average tariff below Average Power Purchase Cost at national level



- One of the largest energy players in the world with presence across
 130 countries & a leading liquefied natural gas player globally
- Net Zero ambition by 2050 and ambition to achieve 100 GW of gross installed renewable power generation capacity by 2030.
- Deep focus on new renewable energy technology R&D to reduce cost of energy and assist in grid adoption
- Adani and TotalEnergies have formed a "strategic alliance" across renewables, city gas distribution, LNG terminals.
- TotalEnergies owns 19.7% stake ¹ in AGEL and 50% Stake ² in Adani Green Energy Twenty-Three Limited (housing 2.3 GW of operating solar projects)
- TotalEnergies has board representation in AGEL and is present on Audit Committee of AGEL

Embedded Teams in plant O&M and development for exchanging ideas and best practices

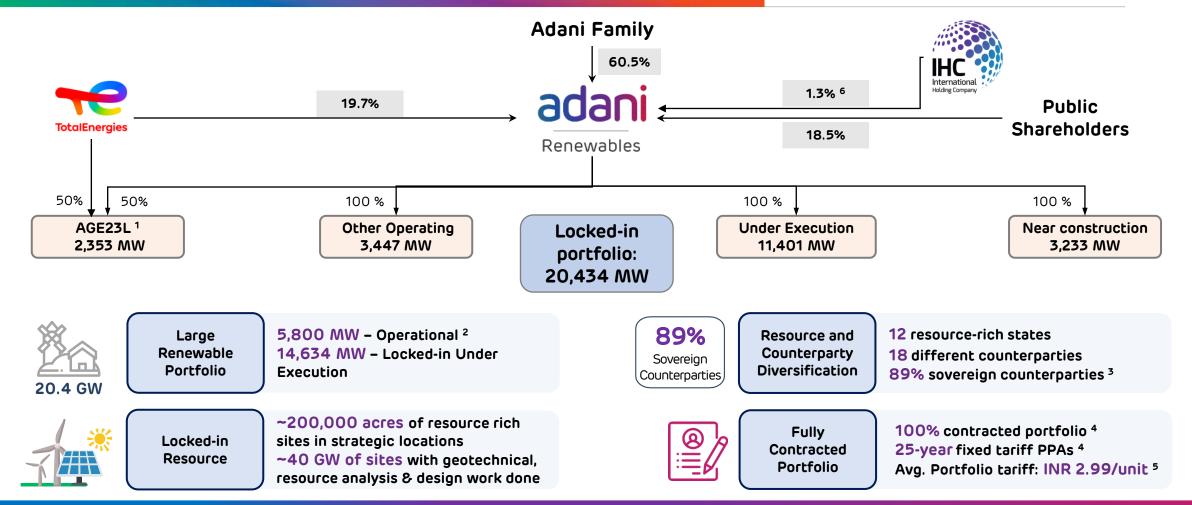
Adani and TotalEnergies jointly working to achieve global best practices of governance



Adani Green Energy Limited (AGEL): Company Profile

AGEL at a glance





Renewable capacity of 20.4 GW is fully funded and confirmed

¹ Includes RG 1 (Restricted Group 1) and RG 2 (Restricted Group 2) SPVs

² Declared operational capacity as of 30-Jun-2022

³ Includes 5% sovereign equivalent rated counterparties - Gujarat Urja Vikas Nigam Limited (GUVNL) and Adani Electricity Mumbai Limited (AEML)

 $^{^{4}}$ Excluding a small merchant solar capacity of 50 MW

⁵ Average tariff for locked-in growth of 20.4 GW

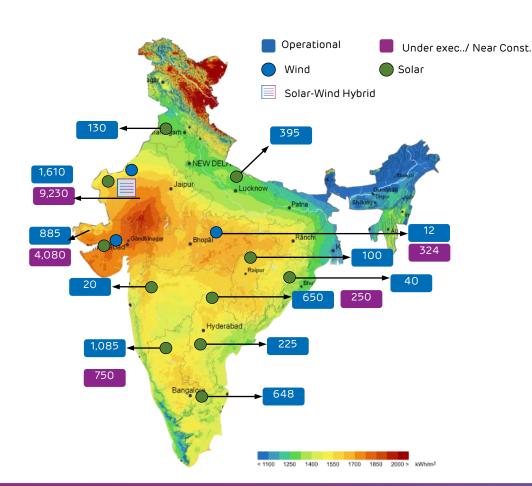
⁶ In Q1 FY23, Abu Dhabi based International Holding Company PJSC (IHC) invested ~ USD 500 mn as primary capital towards acquisition of 1.26% equity stake in AGEL Capacity in MW_{AC}; Under Execution projects include capacity where PPA is signed, Near Construction projects include capacity awarded and is pending for PPA execution.

AGEL: Leading Renewable Energy player in India

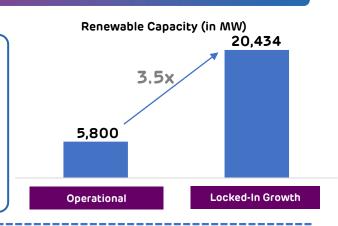




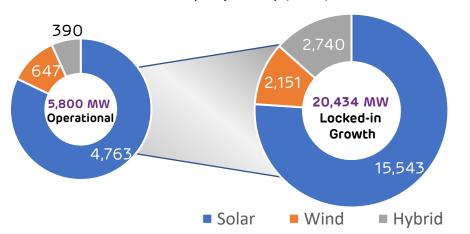
3.5x Locked-in Growth



5,800 MW - Operational
11,401 MW - Under execution
3,233 MW - Near Construction ²
20,434 MW - Locked-in Growth



Source-wise Capacity Breakup (in MW)



Signed UN Energy Compact committing to develop and operate 45 GW renewable energy capacity by 2030

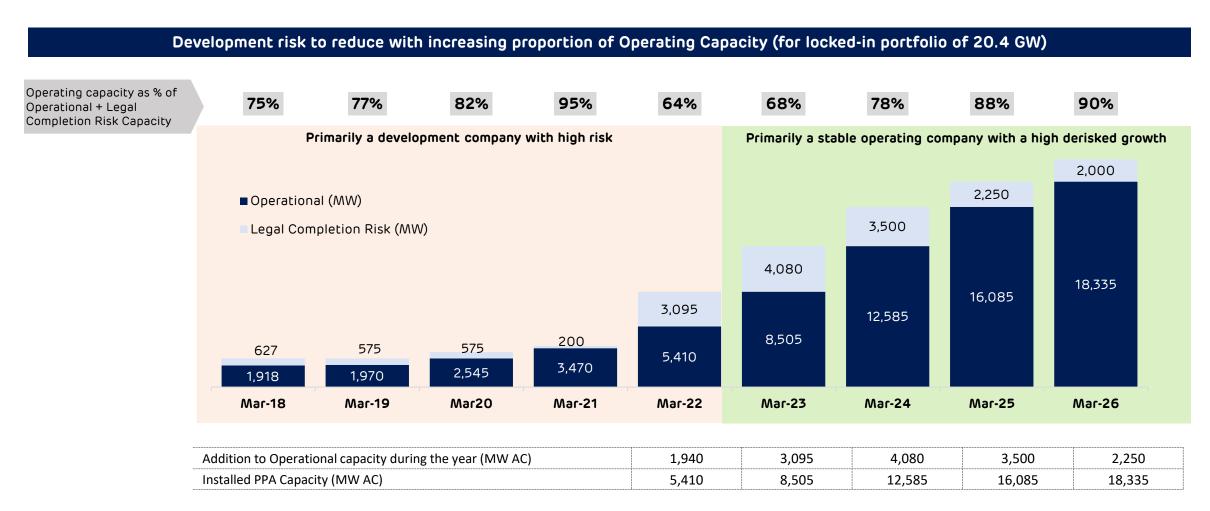
^{1.} The indicated location for projects under execution/ near construction is based on current planning and is subject to change.

^{2.} Includes projects for which Letter of Award has been received and PPA is to be signed.

Growth and Cash Generation capability Derisked



Assets contracted under 25 year PPA, **89% of contracted capacity on fully built basis is contracted to sovereign / sovereign equivalent counterparties**



Track record of high growth coupled with actual performance consistently higher than projections

2018

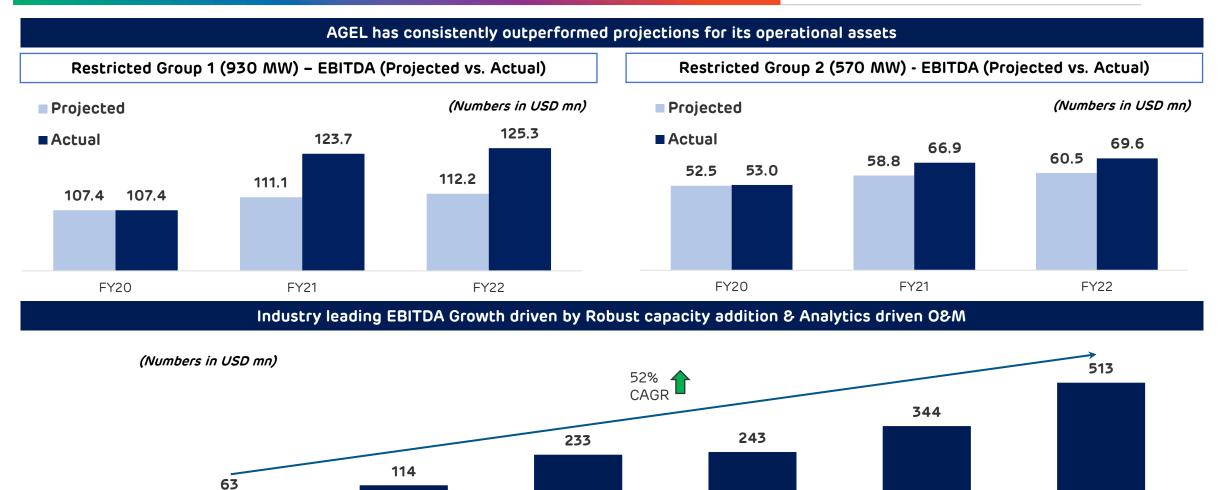
(A)

1,918

2017 (A)

808





2019

(A)

1,970

2020

(A)

2,545

2021

(A)

3,470

2022

(A)

5,410

Capacity (MW_{AC})



03

Adani Green Energy Limited (AGEL):
Business Philosophy

Business Philosophy focusing on De-risking at every stage of project lifecycle



DE-RISKING AT EVERY STAGE

Site and Evacuation

- ~40GW of strategic sites with geotechnical, resource analysis & design work done
- ~200,000 acres of land available
- Clear visibility on evacuation infrastructure
- "Resource as Value Approach"

Strong in-house Capabilities

- Execution experience over 320 sites across India
- 20,000 vendor network
- Inhouse R&D on new renewable technologies

Capital Management

- HoldCo. Sr. facility limits of USD 1.7 bn available to fully fund growth
- Takeout of construction debt post commissioning
- Maintain IG rating framework for future issuances



Project Execution

- PMAG Central team with deep experience
- Example: Execution of 648 MW Kamuthi Solar Project
- GW+ scale sites

Construction Finance

- Construction framework consistent with stage of project execution
- LC facility to finance equipment purchase
- Example: Framework Agreement of US\$ 1.64 bn with international banks fully funds pipeline

Tech Enabled Operations - ENOC

- Life cycle O&M planning
- Strong integration of technology with Energy Network Operations Center

DE-RISKING AT EVERY STAGE

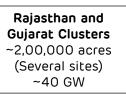


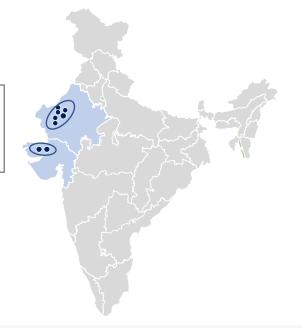
3a. Strategic Sites & Evacuation

Construction ready Strategic Sites with high resource potential (40GW)



Identified high resource potential sites of ~2,00,000 acres in Rajasthan and Gujarat







~2,00,000 Acres Of Land Predominantly Owned By Government



Team consisting of 100+ professionals¹

Connectivity granted for entire

portfolio.

For planned growth projects connectivity to be

applied on receipt of LOAs3



Average Solar DC CUF ~24%+ Wind CUF ~40%+

Above Sites Available to Deploy: Under Construction ~11.8 GW



Near Construction ~3.2 GW



Future Project
Potential

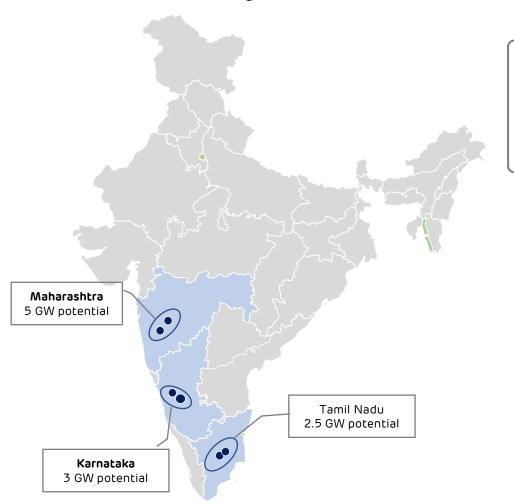
Executing projects at above sites would take AGEL portfolio to >40 GW (~20.4 GW of operational, under & near construction projects and 20 GW of future project potential)

- . Team hiring in progress
- 2. DC Direct Current; CUF Capacity Utilization Factor
- 3. LOA: Letter of award received from power purchaser on winning the bid

Additional Sites under Development (10.5 GW)



Future Readiness with High Resource Potential sites in Maharashtra, Karnataka, Tamil Nadu





Strategy to acquire Barren Non-agricultural Waste land



Focus States Maharashtra, Karnataka Tamil Nadu



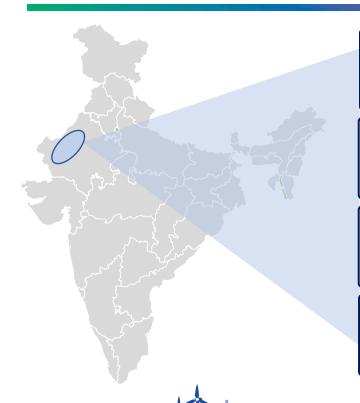
Average CUF Solar DC CUF ~19%-21% Wind CUF ~40%+

- ✓ Wind & Solar resource rich areas identified
- ✓ Engaged with stakeholders
- ✓ Project development feasibility underway

To enable site-availability for the next phase of Growth ~10.5 GW

Case Study: Renewable cluster deployment of up to 15 GW in Rajasthan





1.7 GW Hybrid projects

PPA already secured, expected commissioning by July 2022

600 MW Hybrid projects

PPA already secured, expected commissioning by December 2023

7 GW manufacturing linked generation project

PPAs secured, to be commissioned in tranches starting from December 2023

6 GW future projects



~1,25,000 acres of land Non-agricultural barren land



Cluster based approach - All Projects in a Single Cluster around Jaisalmer Enabling significant scale efficiencies

Site Development mostly de-risked

Stakeholder Management Good relations established with local administration helping smooth execution

Statutory
Approvals for
Construction

All approvals in place

Approach Road & Route survey

Completed well in advance to enable transport of materials and manpower

Site infrastructure

Common site infrastructure in place enabling significant scale efficiencies

Site team deployment

Standardized site team organization & deployment in place

Site Topographic & Geo-technical survey

Completed to enable long lasting foundation

Transmission
Line route survey

De-risked evacuation

養

Solar irradiation of ~2,000 kWh/sqm -

top 5 in India

Ideal Wind speed of 6.7 mtrs/ second

Well planned Evacuation

Connected to Central Grid through High-capacity transmission lines



3b. Project Management & Assurance Group (PMAG)

Project Management & Assurance Group (PMAG) - End to end project integration











Concept

Integrated Project Management



Strength: Team of 90 professionals having hands-on experience of above 2,000 man-years of complete project management cycle of small, medium & large projects

Bidding Stage

- Integrating & providing cross
 functional support for Bidding Process
- Site / Site Location Assessment, coordinating for field visits
- Bid stage scope finalization & technology adoption with engineering
- Ibid Stage Cost Estimates
- In case of M&A's, collaborating and assessment of M&A assets

Project Development

- Collaborates for Technology finalization & Scope
- Preparing & release of Execution
 Strategy
- Finalize Contracting Strategy
- Detailed Project Report
- Coordinating for connectivity & evacuation
- Level 1 Project Schedule
- Capex Budgets and Estimates
- Risk Assessment & plan
- Procurement Planning
- Financial Closure Plans

Project Execution

- Integrated L3 Project Schedule
- Baselining Cost and Resource plans
- Issue & Risk Management
- Supply Chain Management
- Contract Administration
- Contractor & Vendor Management
- Change Management
- Monitoring Approvals , Permits & Licenses
- Managing Lenders & LIE interface
- Cash Flow Management
- Project Monitoring & Control
- Mid Course Corrections (Catch up)

Project Close Out

- Facilitating the Handover & punch list closure
- Contract Closures
- Close Out Report
- Material Reconciliation
- Spares Handover
- Closure of LIE and Lender Reports
- Stakeholder Recognition
- Finalizing the Final Costs
- Ensuring As built drawings



Strong Project Controls



Collaborating & Convergence



Effective Project Delivery

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Project Management & Assurance Group (PMAG) - Impact & Value additions

PMAG



Managing Priorities

Effective Project Governance Structure

- Effective Project Management teams
- · Optimized Resources
- · Seamless Communication

Stakeholder Management & Interface Management

- Interfacing with lenders/ LIE
- Contract Administration (Suppliers/ Contractors)
- Monitoring Project approvals, permits & licenses

Process Implementation & Workflows turnarounds

- Establishing & adoption of process across all functions
- · Workflows for decisions/ deliverables

Establishing Synergies in teams

Smooth Handover to Operations & Project Closeout

- · Convergence for early punch list closure
- Contract Closeouts & reconciliations

Seamless Project Delivery on Time, Cost and returns

Support Decision Making

- Integrated Project Schedules (Primavera)
- Capex baselines and strong cost control (SAP)
- PPA objective tracking (IRR, LCOE etc.)

Synergizing Efforts & Team Collaboration

- Cross-functional Interfacing for issue resolutions
- Organizing internal reviews

Effective Reporting & Digitizing MIS

- · Portfolio Level Dashboard
- Regular MIS effective control & timely decisions
- Risk Management tools adopted (@risk)

Capturing Learnings & implementing in future projects

Higher Productivity

- Data repository Issues, learnings & implementation
- Analytics of project parameters for future reference



Schedule Adherence



Ensuring Targeted Margins



Timely Issue Resolutions & Quick turnaround

Demonstrated Project Execution Capability



Project Management & Assurance Group (PMAG) for control over end-to-end project execution

- Team of 90 professionals having hands-on experience of 2,000+ man-years of complete project management cycle
- Capacity addition of 925 MW in FY21 during COVID19 pandemic of which greenfield capacity of 575 MW was commissioned up-to 160 days ahead of applicable scheduled COD, balance capacity was acquired

648 MW project in Tamil Nadu in 9 months

- Developed the then world's largest solar power plant at a single location, in Kamuthi, Tamil Nadu
- Mammoth execution in **9 months**, of which 2 months featured the worst floods in recent history of Tamil Nadu





Acquired 2,930 acres of land of which **2,340 acres** is private land



2.5 mn solar modules



6,000 containers from 9 countries in 6 months



380,000 foundations

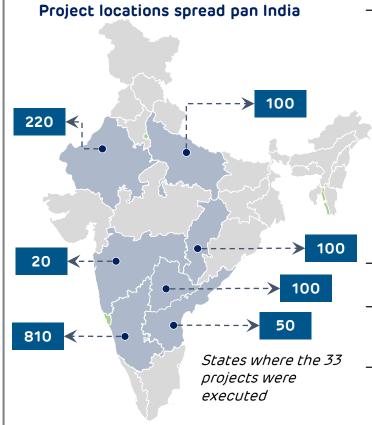


8,500 personnel



550 inverters

33 Projects under implementation (1.4 GW) concurrently in 12 months across 7 states



- Projects under implementation in the midst of two disruptive events
 - GST (July 2017):
 Uncertainty in GST
 implementation led to
 delay in dispatch of
 equipment by vendors
 - Demonetization (Nov 2016): Site acquisitions were on standstill because of uncertainty regarding transactions
- AGEL still executed projects on time
- This capacity forms part of RG1 and RG2 which was refinanced by global investors
- Part of AGE23L assets which attracted investment by TotalEnergies



3c. O&M Capabilities

Technology Enabled Operational Excellence



- AGEL operating assets currently spread across 12 states. Portfolio managed by O&M team of ~ 630 personnel
- Cluster based operating model enabling smooth governance and efficient utilization of manpower and spares: Personnel spread across Central office → Cluster teams
 (5 regional cluster teams) → Site personnel

ENOC driven Predictive Analytics leading to cost efficient O&M and high performance

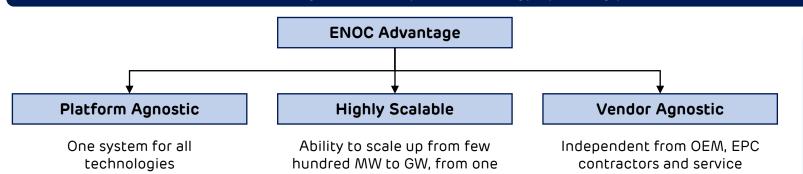


- Remote management of all sites from single location to help rapid scale-up of capacity
- Cutting-edge advanced analytics cloud-based platform
 - ✓ Provides **predictive maintenance** inputs reducing frequency of scheduled maintenance and reduced mean time between failure
 - ✓ Automatically recommends smart corrective actions in real time reducing mean time to repair
 - ✓ Detailed insights into plant and portfolio performance with access across multiple devices /locations
 - ✓ Backend machine learning and artificial Intelligence for continuously improving insights

Full Industrial Cloud under development

Integration of acquired SB Energy operating portfolio of 1.7 GW into ENOC platform

providers

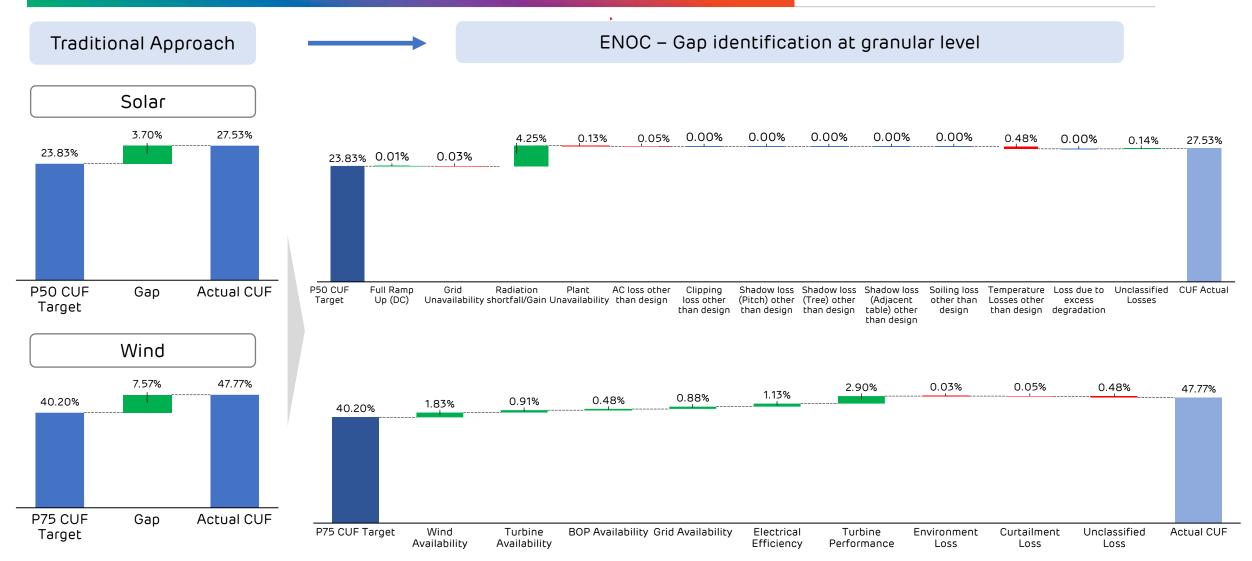


plant to thousands of plants

- ENOC is a plug-in play and scalable platform which can seamlessly integrate any new platform housing a third-party portfolio
- AGEL acquired SB Energy portfolio on 30th Sep. 2022. The target portfolio was integrated with Adani ENOC facility within 1 week of acquisition date

Granular CUF Waterfall to identify Generation losses





ENOC enables actionable insights by allowing to do granular gap analysis between achieved & targeted CUF



3d. Capital Management Philosophy

Replicating Adani Business Model: Capital Management Philosophy



De-risking integrated in Capital Mgmt. throughout Project lifecycle

Demonstrated

NFB lines to continue

at HoldCo.

INR 100.0 bn (\$1.3 bn)

De-risking of underling SPVs to generate and release surplus cashflows for AGEL Stabilization Project Financing HoldCo. Financing Post-Stabilization Phase SPV level Phase Ensure availability of LCs & short-term funds to Ensure senior debt availability Debt Capital market refinancing at lower finance equipment for Project Construction working capital interest rate, longer tenure and terms akin to stable assets **Fully-funded Growth** De-risking of Liquidity Risk Post-stabilization Phase Development Phase Stabilization Raised INR PF facility HoldCo Sr. ~INR 5,684 TN: ~INR 3.100 crs (~\$443 mn) Cr (~\$750 mn) over USD 7 bn Existing WC facility RG1: ~INR 4,572 crs (~\$658 mn) INR 3.0 bn (\$39 mn) Go to Market Facility RG2: ~ INR 2.585 crs (~\$362.5 mn) NFB Lines USD 1.64 bn revolving INR 87 bn (~\$1.1 bn) facility Hold.Co. Facility Regular Finance -Construction finance for Upto USD 1.7 bn Future USD bonds raise via. DCM other projects Working Capital Broaden capital pools - 144A / RegS

Maximising Stakeholder Value & De-risking projects with Disciplined Capital Management

facility to continue

Go to Market Facility to be upsized to fund

confirmed growth assets

and SEC Registered issuances

HoldCo Financing: Maiden HoldCo Green Bond Issuance by AGEL



Key features of the issue

- AGEL raised USD 750 mn through Holdco bond issuance under the 144A / Reg S format with flexibility to raise additional USD 950 mn to fund future growth.
- All round participation from Real Money Investors, comprising 48% from Asia, 28% from Europe, Middle East and Africa and 24% from North America.
- Vigeo Eiris provided a Second Party Opinion on AGEL's Green Financing framework. KPMG provided independent assurance for the same.
- Issuance was rated 'Ba3/Stable' by Moody's.

Rating Rationale

- Predictable cash flow backed by long-term power purchase agreements (PPAs)
- Operating projects had an average remaining life of around 20 years
- Supported by its large and diversified portfolio of solar and wind generation projects
- Demonstrated capacity to deliver on growth projects
- Experienced board members in the areas of corporate governance, business strategy, operational and financial capabilities
- Credit profile supported by its substantial shareholders Adani Group & TotalEnergies SE

Unique covenants Structure

Debt Sizing

ListCo Senior Debt Sizing criteria linked to FCFE - Lower of (a) or (b) :

- a) Discounted FCFE: next 10 years Discounted FCFE with cover of 1.6x
- b) Forecasted FCFE: next 12 months FCFE with multiple of 5x Subject to Overall Cap of ListCo Senior Debt \$1.7 bn

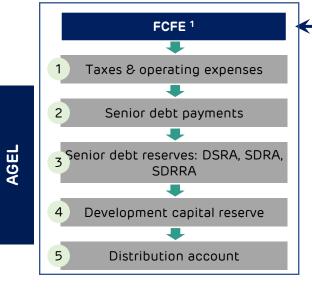
Cash Sweep

In case of breach of Debt Sizing covenant, it shall result into mandatory cash sweep into SDRA

Credit Protection Lock-up

 If consolidated Net Consolidated Debt to Run-rate EBITDA is above 7.5x, it shall result in lock-up of 50% surplus cash in SDRRA

Cash Waterfall





Construction Financing: Fully Funded Growth through Construction Framework Agreement



- AGEL has signed up Construction Framework Agreement for under construction projects for US\$1.35 bn with 12 international banks
- Revolving capex facility: 1,690 MW hybrid projects funded as first set of projects, takeout within COD + 1 year (post stabilization)
- Facility available to fund new projects post takeout through the framework, fully finance the growth of AGEL
- Banks recently completed site visit of the 1,690 MW in Jaisalmer in Apr 2022, attended by over 11 banks / financials institutions

Key Features of Construction Facility

Access to large liquidity pool

- Participation from 12 leading international banks
- Diverse funding pool (UK, Asia, Europe)
- Current participation expanded to 16 banks through syndication

Participating Banks

Standard Chartered	Mizuho	
MUFG	DBS	
SMBC	Rabobank	
BNP Paribas	Deutsche Bank	
Siemens	ING Bank	
Barclays	Intesa Sanpaolo	
BIM	BIC	
HKMC	BPI	

Framework Agreement

- Framework agreement for financing new projects
- Upfront agreement with lenders on
 - Project Parameters
 - Due Diligence protocols
 - Legal documents
 - Approved suppliers
- Pre agreed credit evaluation metrices → faster financial closure
- Go-to-Market construct built in documentation with upfront Scenario Rating from international rating agency
- Aligned with AGEL's capital management philosophy

Due Diligence (DD) readiness

- Internal processes aligned for DD of new projects
- Standardized EPC and O&M contracts based on global best practices
- Projects under this facility will be
 DD ready during takeout

Diligence conducted by reputed global agencies

Diligence Study	Agency
EYA	UL
ESIA, CHA, Bird & Bat Monitoring	ERM
ESDD	ARCADIS
LIA	Marsh
Scenario Ratings	Fitch Ratings
Green Loan Advisor	KPMG
(

Conditions aligned with business

- Framework Agreement validates the overall infrastructure model with robust diligence parameters
- Non-recourse debt with only specific Completion support requirement from AGEL
- Flexibility for raising other project level debt WC debt
- Overall Compliance protocol akin to public market offering from construction stage

Takeout Financing: Established template of financing from debt capital markets, replicable in future



Risk Mitigants in-built in RG 2

Robust Structural Protections

- Standard project finance features

- Clean first ranking security
- Unique covenants linked to EBITDA performance providing credit quality protection over project life
- Detailed reporting covenants

Refinance Risk

Counterparty Risk

Quality of Earnings Risk

Liquidity Risk

Hedging Risk

20 years (Tenor)

65%

(EBITDA from Sovereign Parties)

100%

(Bond principal + interest from Sovereign Off-taker)

Amortizing Debt Structure with tenor in line with concession period

At every roll-over of the hedge, the cash inflow as a result of depreciation in currency MTM to be transferred to SDRA, not withstanding the PLCR test

Summary cashflow waterfall of typical green bond

- 1 Taxes and operating expenses
- Senior debt payments (including hedging costs)
- **3** Senior debt service reserve
- 4 Senior debt redemption account
- **5** Senior debt restricted reserve
- **6** Capex reserve account
- Distribution account

Efficient Risk Reduction Leading To Lower Costs & Extended Maturities

RG2: Restricted Group 2



04

Adani Green Energy Limited (AGEL): ESG

AGEL: Robust ESG Assurance Framework





- ✓ Won 2021 Golden Peacock Award for Sustainability
- ✓ CSRHub (Consensus ESG Rating) ranking of 96 percentile, with consistent ranking above Alternative Energy industry average
- ✓ Scored 66/100 in DJSI-S&P Global Corporate Sustainability Assessment, 2nd best in Indian Electric Utility sector and significantly better than average World Electric Utility score of 38/100
- ✓ MSCI assigned ESG Rating of 'A'
- ✓ CDP 2021 score of 'B'
- ✓ FTSE ESG rating of 3.2 and constituent of 'FTSE4Good' index series
- ✓ CRISIL assigned ESG score of 66/100, the highest in Power sector

Guiding principles

United Nations
Global Compact
Dev

UN Sustainable Development Goals (UN SDGs)

SBTi [

India Business & Biodiversity Initiative (IBBI)

Green Bond Principles IFC E&S
Performance
Standards

Disclosure Standards

TCFD

GRI Standards

CDP disclosure

Policy Structure

- Environment & Energy as part of IMS policy
- Biodiversity Policy
 - Affirmative Action Policy (EV Support & Action)
 - Guidelines on Human Rights
- S Corporate Social Responsibility Policy
 - Occupational Health & Safety as part of IMS Policy
 - Board Diversity
- Code of Conduct
 - Related Party Transaction Policy

Focus Area - UNSDGs

- Role in climate Action through decarbonization of Grid
- Responsible Consumption and Production
- Safety & well-being
- Quality Education
- Sustainable cities & communities

Our Commitment

- To be in Top 10 companies of the world in ESG benchmarking of electric utility sector by FY25
- To develop and operate renewable energy capacity of 45 GW by 2030
- To be Single-use-Plastic-Free (SuPF) company (achieved for 100% operational capacity as of FY22)
- To become Zero-Waste-to-Landfill (ZWL) company by FY25
- To become net water neutral for plants more than 200 MW by FY25
- Committed to Health and Safety of workforce with Zero Harm and Zero Leak objective
- Inclusive growth by sustaining communities to ensure social license to operate

AGEL: Update on ESG Program



Guiding Principles

- ✓ **Signatory to United Nations Global Compact (UNGC):** Submitted first Communication on Progress (COP) for FY21
- ✓ UN Sustainable Development Goals:
 - ✓ Signatory to UN Energy Compact in line with SDG 7 (Affordable and Clean Energy)
 - ✓ AGEL becomes 1st company from India to achieve GRI South Asia Sustainability Imperatives Charter Member status in 2021
- ✓ Science Based Targets Initiative (SBTi): Signed MOU with CDP for 'The Science Based Targets Initiative Incubator Project' (SBTiIP) to advance from commitment stage to target development stage

Disclosure Standards

- ✓ TCFD: Supports TCFD and the annual ESG Report enumerates progress on Governance; Strategy; Metrics and Targets and Risk Management approach, including climate scenario analysis
- ✓ GRI Standards: Based on the Comprehensive option, publishing externally assured annual ESG Report
- ✓ CDP Disclosure: Information submitted as per CDP Climate Change Disclosure standards for FY21 and in process for FY22
- ✓ SEBI prescribed Business Responsibility and Sustainability Report (BRSR): Published as part of the Integrated Report for FY22 ahead of mandatory adoption from FY23

Key Commitments

Indicator	FY25 Target	FY23 Target	Status: Q1 FY23
Water neutral operating capacity (MW) for plants > 200 MW	100%	60%	42%
Zero waste to landfill operating capacity (MW)	100%	50%	#
Single use plastic free operating capacity (MW)	100%	100% (Already achieved in FY22)	100%*

[#] Implementation underway, external certification to follow

Published Business Responsibility and Sustainability Report (BRSR) for FY22 ahead of mandatory adoption from FY23

^{*} Certification is in process for plants commissioned in Q1 FY23

AGEL: Update on ESG Program



Key Updates on Environment & Social initiatives – Q1 FY23

- > Pollution control & GHG emission reduction
 - ✓ 4 Mn ton CO₂ emission avoided in Q1 FY23
 - √ 99.8% less emission Intensity per unit of generation (0.0018GHG tCO₂ / MWh) in Q1 FY23 v/s Indian grid average of 0.79 tCO₂ / MWh
- > Resource conservation
 - ✓ 99.5% less Fresh Water consumption per unit of generation (0.02 kl/MWh) in Q1 FY23 as against 3.5 kl / MWh, statutory limit for thermal power
 - √ 100% of AGEL's operating capacity is now single-use plastic free under CII Plastic Protocol

- > Bio-diversity management
 - ✓ Adopted a Technical Standard, developed in association with CII following IBBI Principles and IUCN Standard, to ensure 'No Net Loss' of biodiversity across all plants
- > Occupational Health & Safety
 - ✓ 'Nil' LTIFR in Q1 FY23
 - ✓ 9.77 mn continuous safe man hours in Q1 FY23
 - √ 33251 workman training hours on safety in Q1 FY23
- > Sustainable Livelihood
 - √ 939 direct/ indirect job opportunities provided in Q1 FY23
 - ✓ Employee retention rate of 95% in Q1 FY23

Governance - Revised Board of Charter implemented

- > Newly formed Board Committees
 - ✓ Corporate Responsibility Committee with 100% Independent Directors to assure implementation of ESG commitments
 - ✓ New Sub-Committees of Risk Management Committee with at least 50% Independent Directors
 - ✓ Mergers & Acquisitions Committee
 - ✓ Legal, Regulatory & Tax Committee
 - ✓ Reputation Risk Committee
 - ✓ Information Technology & Data Security Committee with at least 50% Independent Directors

- Increased percentage of Independence Directors in Existing Board Committees
 - ✓ Increased from 75% to 100% for Audit Committee and Nomination and Remuneration Committee
 - ✓ Increased from 33% to at least 75% for Corporate Social Responsibility Committee
 - ✓ Increased from 33% to at least 50% for Risk Management Committee
 - \checkmark To be at least 50% for Stakeholders Relationship Committee

AGEL- Adopted UN Sustainable Development Goals



United Nations Sustainable Development Goals 2030



















6 CLEAN WATER AND SANITATION









For Sustainable Development







Our Key Social Initiatives mapped to UNSDG

Education

4. Quality Education

Karnataka

o Armchairs, round table, water purifier, LED television provided for school children at Kappekeri village, Karnataka.

Livelihood

8. Decent Work & Economic Growth

Multiple Locations

939 direct/ indirect job opportunities provided in Q1 FY23

o First progress report on UNGC's Ten Principles incl. Human Rights submitted in September 2021

Climate Chnage

- 7. Affordable and Clean Energy
- 13. Climate Action
- 15. Life on Land

Multiple Locations

o Renewable capacity target of 45 GW by 2030

of Rs. 3.85 per unit

o AGEL's Energy Compact is accepted by United Nations and showcased at COP 26 meeting in UK

o Current average portfolio tariff of Rs. 2.99 per unit much lower than APPC

o Environmental and social risk assessment conducted by third party for 450 MW Hybrid Projects in Rajasthan and SECI-VIII project in Gujarat

Key Focus Areas









Sustainable Innovation

- 9. Industry, Innovation & Infrastructure
- 11 Sustainable Cities & Communities

Multiple Locations

- o Cost efficient operation & higher electricity generation through ENOC
- o Development of semi-automatic module cleaning system to reduce water usage by 46%
- o Cloud based ESG IT platform ProcessMAP implemented across all sites

Responsible Consumption & Production

- 12. Responsible Consumption & Production
- 14. Life below Water

Multiple Locations

- Use of Single-use-plastic reduced to 'zero' from both supply chain and internal operation at 100% AGEL's operational renewable capacity.
- o Water resource development activities for five ponds have been initiated at Nedan, Dawara, Madhopura and Rasala in Rajasthan to create extra water holding and ground water recharge capacity..

Alignment with UNSDGs with focus on renewable energy, inclusive growth & sustainable innovation



Adani Green Energy Limited (AGEL): Investment Case

AGEL: Key Investment Highlights



Excellent execution track record

- World class project execution with equipment sourced from tier 1 suppliers through strategic alliances
- Central monitoring of all project execution by **Project Management & Assurance Group**
- Track record of **executing projects ahead of schedule** vis-a-vis execution timeline

De-risked Project Development

- Locked in portfolio: 20.4 GW of which 5.8 GW is commissioned and 14.6 GW is under/ near construction
- Resource tie-up: Strategic sites with generation potential of ~40 GW with geotechnical, resource analysis & design work done
- 20,000+ vendor relationships ensuring effective and timely execution

Predictable & Stable cash-flows of OpCo's

- 25-year long term PPA's; ~89% sovereign / sovereign equivalent rated counterparties significantly reducing counterparty risk
- Technology backed O&M: ENOC driven Predictive Analytics leading to cost efficient O&M and high performance
- Rapid transition from majority development risk to primary stable operating assets

Capital Management Philosophy

- Fully funded growth ensured through Revolving Construction Framework Agreement of USD 1.64 bn
- Limits under HoldCo Financing of **USD 1.7 bn** additionally available to fund future projects
- Takeout of construction debt post commissioning templatizing the financing from debt capital markets

Strong Sponsorship

- Pedigree of Adani Group: leadership in infrastructure energy & utility and transport & logistics sectors
- Robust, reliable supply chain backed by strategic investments
- Strategic partnership with French Energy major TotalEnergies SE

Disclaimer



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Thank You

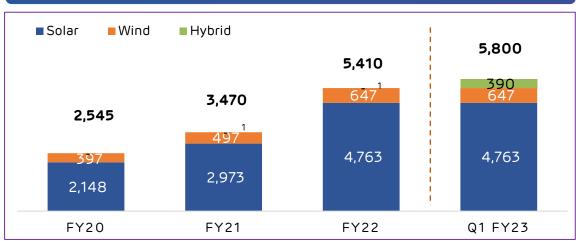
Appendix

Operational & Financial Highlights

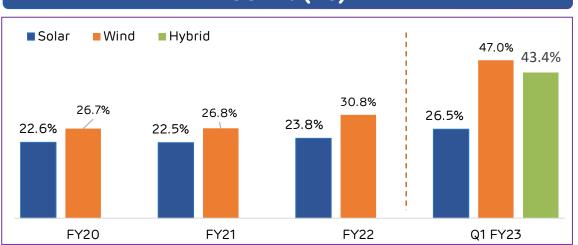
AGEL- Operational Performance



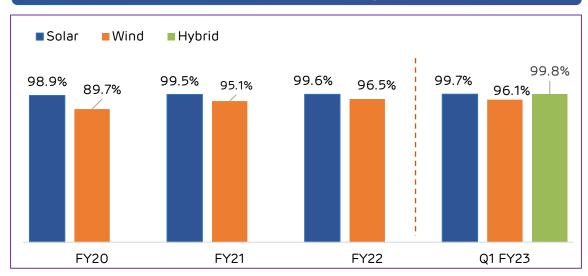
Operational Capacity (MW AC)



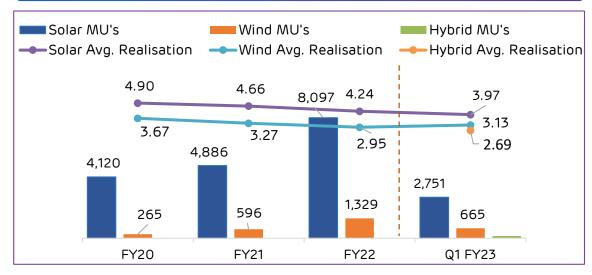
CUF % (AC)



Plant Availability



Volume (MUs) & Average Realization (Rs/kwh)

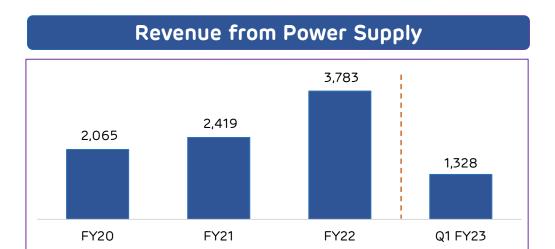


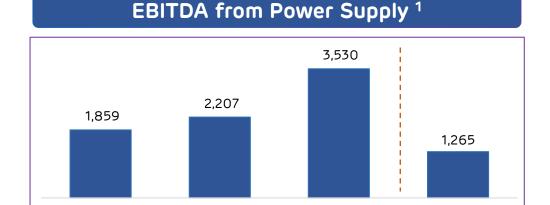
AGEL- Financial Performance



(All figures in INR Crore)

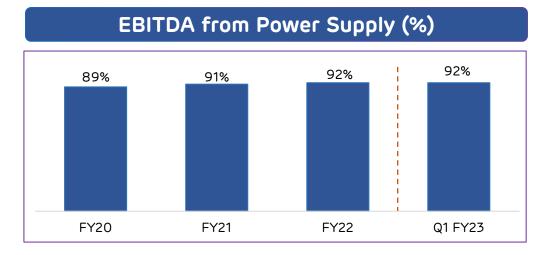
Q1 FY23

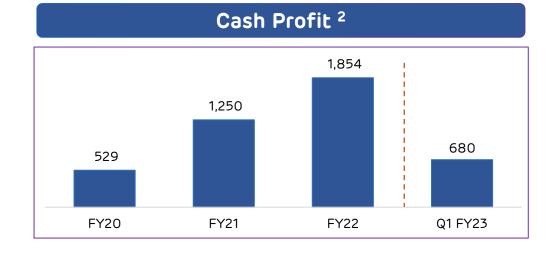




FY22

FY21





1. EBITDA from Power Supply = Revenue from Power Supply + prompt payment discount + carbon credit income (part of Other Operating Income) - Employee Benefit Expenses excluding overseas expenses - Other Expenses excluding expenses pertaining to EPC/ sale of goods & loss on sale of assets

FY20

2. Cash Profit = PAT + Depreciation + Deferred Tax + Exceptional Items + TOTAL Distribution (which is part of finance cost as per IndAS)

Appendix

Asset Level Details

Asset Level Details - Operational



SPV	Project Location	Type (AC)		Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
	Tamil Nadu (AGETNL)	Solar	216	260	7.01	Mar-16	TANGEDCO	25
	Tamil Nadu (RSPL)	Solar	72	86	7.01	Feb-16	TANGEDCO	25
AGETNL	Tamil Nadu (KREL)	Solar	72	86	5.76	Mar-16	TANGEDCO	25
	Tamil Nadu (KSPL)	Solar	216	260	5.1	Sep-16	TANGEDCO	25
	Tamil Nadu (RREL)	Solar	72	86	5.1	Sep-16	TANGEDCO	25
4051101	Karnataka	Solar	240	302	4.56	Mar-18	Karnataka ESCOMS	25
AGEUPL	Uttar Pradesh	Solar	50	60	5.07	May-19	UPPCL	25
KSPPL	Karnataka	Solar	20	23	4.36	Jan-18	BESCOM	25
	Punjab	Solar	100	105	5.88	Jan-17	PSPCL	25
2001	Uttar Pradesh	Solar	50	70	4.78	Jul-17	NTPC	Term OCO 25 OCO
PDPL	Andhra Pradesh	Solar	50	70	5.13	Oct-17	NTPC	
	Rajasthan	Solar	20	26	4.36	Nov-17	NTPC	
	Telangana	Solar	50	66	4.67	Dec-17	NTPC	
	Telangana	Solar	50	66	5.19	Dec-17	NTPC	25
	Karnataka	Solar	100	140	4.79	Jan-18	NTPC	25
DCEDI	Chhattisgarh	Solar	100	147	4.43	Mar-18	SECI	25
PSEPL	Karnataka	Solar	50	66	4.86	Feb-18	NTPC	25
	Karnataka	Solar	40	56	4.43	May-18	SECI	25
	Karnataka	Solar	10	13	5.35	Oct-17	GESCOM	25
	Maharashtra	Solar	20	29	4.16	Mar-18	SECI	25
Wardha Solar	Karnataka	Solar	350	515	4.43	May-18	SECI	25
ARERJL	Rajasthan	Solar	200	281	2.71	Aug-19	MSEDCL	25
ASEFPL	Rajasthan	Solar	50	72	2.54	Jul-20	SECI	25
EUPL	Uttar Pradesh	Solar	50	55	9.27	Oct-21	UPPCL	25
TNUPL	Uttar Pradesh	Solar	50	55	7.02	Aug-21	UPPCL	25

Solar

Wind

Hybrid

Asset Level Details - Operational (Contd.)



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
PNCEL	Punjab	Solar	20	21	8.7	Mar-21	PSPCL	25
PNREL	Punjab	Solar	10	10.5	8.65	Feb-21	PSPCL	25
KNSSEPL	Karnataka	Solar	5	6.3	4.36	Oct-21	GESCOM	25
KNIVSEPL	Karnataka	Solar	20	25	4.36	Mar-21	BESCOM	25
KNBSEPL	Karnataka	Solar	20	25	4.36	Feb-21	BESCOM	25
KNMSEPL	Karnataka	Solar	20	25	4.36	Mar-21	HESCOM	25
Gulbarga	Karnataka	Solar	5	5.5	8.37	Jul-21	HESCOM	25
Bagalkot	Karnataka	Solar	5	5.5	8.46	Oct-21	UPPCL	25
ASEJTL	Rajasthan	Solar	50	74	Merchant	Nov-20	NA	25
ASEKTPL	Gujarat	Solar	100	150	2.44	Dec-20	GUVNL	25
ASECOL	Uttar Pradesh	Solar	25	37	3.08	Jan-21	NPCL	25
ASEKOL	Gujarat	Solar	150	225	2.67	Jan-21	GUVNL	25
SEIL	Uttar Pradesh	Solar	20	23	7.54	Jan-21	UPPCL	25
ASEFPL	Uttar Pradesh	Solar	100	145	3.21	Feb-21	UPPCL	25
SRRPL	Telangana	Solar	50	57.5	5.37	Oct-17	SPDCT	25
DTTPL	Telangana	Solar	25	25.94	5.17	Sep-17	SPDCT	25
SSTPL	Telangana	Solar	50	57.5	5.26	Oct-17	SPDCT	25
ASECOL	Uttar Pradesh	Solar	50	73	3.07	Apr-21	UPPCL	25
ASEJFPL	Rajasthan	Solar	100	145	2.63	Nov-18	SECI	25
ASEJFPL	Rajasthan	Solar	200	290	2.48	Jul-19	SECI	25
ASEJTPL	Rajasthan	Solar	300	435	2.45	Oct-18	SECI	25
ASEAPSPL	Andhra Pradesh	Solar	250	375	2.73	Mar-20	NTPC	25
ASEKANPL	Karnataka	Solar	200	300	2.82	Dec-19	SECI	25
ASEAPSPL	Andhra Pradesh	Solar	350	455	4.63	Jul-17	NTPC	25
ASERJOPL	Rajasthan	Solar	300	453	2.48	Jun-21	NTPC	25
VEIPL	Odisha	Solar	40	40	4.24	Dec-19	SECI	25

Solar Wind Hybrid

Asset Level Details - Operational (Contd.)



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
AGEL – Lahori	Madhya Pradesh	Wind	12	12	5.92	Mar-16	MPPMCL	25
AWEGPL	Gujarat	Wind	30	30	4.19	Mar-17	GUVNL	25
AWEGPL	Gujarat	Wind	18	18	3.46	Mar-17	GUVNL	25
AREKAL	Gujarat	Wind	12	12	3.46	Feb-19	MUPL	25
AWEKOL - SECI 1	Gujarat	Wind	50	50	3.46	Nov-19	SECI	25
AWEKSL	Gujarat	Wind	75	75	2.85	Jan-20	MSEDCL	25
AWEKOL - SECI 2	Gujarat	Wind	50	50	2.65	Mar-20	SECI	25
WORL - INOX 1 ⁷	Gujarat	Wind	50	50	3.46	Арг-19	PTC	25
WTRL - INOX 2 ⁷	Gujarat	Wind	50	50	3.46	May-19	PTC	25
WFRL - INOX ⁷	Gujarat	Wind	50	50	3.46	Jul-19	PTC	25
AWEKTL	Gujarat	Wind	250	250	2.82	Mar-21	SECI	25

Total Solar + Wi	nd 5	5,410 7,08	7 4.01	
		•		

SPV	Project Location	Туре	Contracted Capacity	Planned Capacity	Planned Capacity	Tariff	ariff Counterparty	
	· · ·	(AC)	(AC)	(DC)		Name	Term	
AHEJOL Rajasthan		390	Solar: 360	Solar: 540	2.69 SECI	2501	0.5	
	Hybrid		Wind: 100	Wind: 100	2.69	SECI	25	
			1	T		Ι	1	
	Total Hybrid		390	460	640	2.69		
			•				•	
	Total Operation	onal	5,800 (Contracted AC)		7,727 (DC)	3.92		

Solar

Wind

Hybrid

Asset Level Details - Under execution



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	Counterparty Name	PPA Term
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	4,667	6,767	2.42	SECI	25
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	1,250	1,813	2.54	SECI	25
AREEL	Gujarat	Solar	150	225	2.22	Torrent	25
ASERJOPL	Rajasthan	Solar	300	453	2.48	NTPC	25
SPCEPL	Rajasthan	Solar	300	450	2.61	SECI	25
ASEAPEHL	Andhra Pradesh	Solar	250	375	2.7	SECI	25
ASERJTPL	Rajasthan	Solar	330	495	2.65	SECI	25
ASEBOPL	Rajasthan	Solar	600	900	2.55	NHPC	25
ASEAPTL	Rajasthan	Solar	150	218	2.34	PSPCL	25
AWEKFL - SECI 5	Gujarat	Wind	300	300	2.76	SECI	25
AWEKFL	Gujarat	Wind	130	130	2.83	SECI	25
ARESL – SECI X	Karnataka	Wind	300	300	2.77	SECI	25
SSPTPL	Madhya Pradesh	Wind	324	324	2.83	SECI	25

	i			
Total Solar + Wind	9,051	12,750	2.51	

Solar Wind Hybrid

Asset Level Details - Under execution (Contd.)



SPV	Project Location	Туре	Contracted Capacity	Planned Capacity	Planned Capacity	Tariff	Counterparty	PPA
			(AC)	(AC)	(DC)		Name	PPA Term 25 25 25
AHEJTL &	Rajasthan	Hybrid	600	Solar: 600	Solar: 840	2.69	SECI	25
AHEJET	Kojosenom	Tiyono		Wind: 150	Wind: 150	2.03	3201	
۸۵۵ ادا	Paiasthan	Hybrid	700	Solar: 600	Solar: 870	3.24	AEML	25
AHEJFL	AHEJFL Rajasthan	Нуопо		Wind: 510	Wind: 510	3.24	AEML	23
۸۱۱۲۱۲۱	Daiasthaa	Ulubaid	600	Solar: 570	Solar: 855	2.41	CECI	25
AHEJFL	Rajasthan	Hybrid		Wind: 200	Wind: 200	2.41	SECI	25
ACETORI	Deisseller		450	Solar: 420	Solar: 630	0.61	6501	25
ASEJOPL	Rajasthan	Hybrid		Wind: 105	Wind: 105	2.61	SECI	25
То	tal Hybrid		2,350	3,155	4,160	2.77		
Т	otal Under Execution		11,401 (Contracted AC)		16.692 (DC)	2.56		

Solar

Wind

Hybrid

Asset Level Details - Near Construction



SPV	Decises Leasting	Tues	Contracted Capacity	Capacity	Tariff	Counterparty	PPA
	Project Location	Туре	(AC)	(DC)	Idiliti	Name	Term
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	2,083	3,020	2.92	SECI	25
Various SPVs	Rajasthan	Solar	100	142	2.8	Ultratech	25
ASEJSPL	Rajasthan	Solar	600	900	2.5	SECI	25
AREFL	Karnataka (tentative)	Wind	450	450	2.7	SECI	25

ſ	Total Nace Construction	7 277	4 510	2.04	
	Total Near Construction	3,233	4,512	2.81	

Overall Capacity (Operational + Under Construction + Near Construction)	20,434 (Contracted AC)	29,931 (DC)	2.99		
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Solar Wind Hybrid