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- AGEL Another Adani Success
- AGEL Introduction

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- India Renewable Sector
- Regulatory Framework
- Sector Attributes

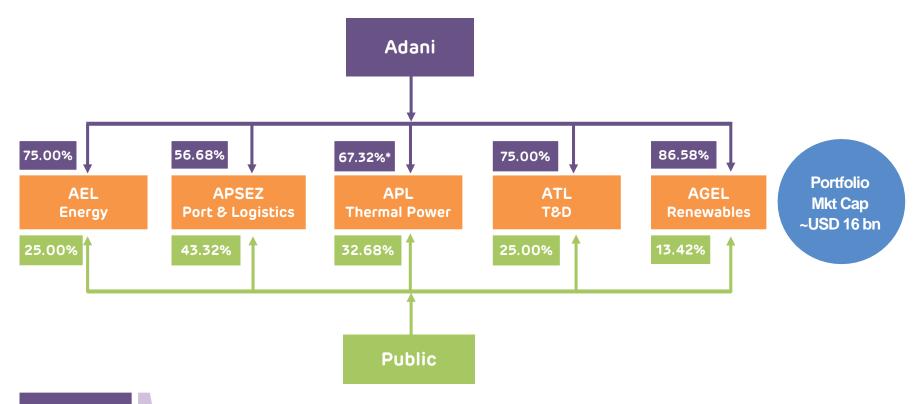
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# 3 AGEL

- Poised to benefit
  - Project Execution
  - Case Study
- Performance
- A compelling investment



### Adani Portfolio: Leading Developer, Owner, Operator in Infrastructure



Adani

- Pan India presence with leadership position in each vertical
  - No 1 in Ports, T&D and Thermal Power. Leading position in renewables
- Independent verticals with independent boards
- Multiple touch points with regulators & public utilities
- Nationwide enduring relationships with regional vendors across multiple sectors



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# AGEL - Replicating Adani Infrastructure Success Story in Renewables

#### **Accelerated Development** With High Availability & CUF 21.14% 18.55% 18.25% 22.35% 21.68% 0.33 Gw 0.81 Gw 1.96 Gw 2.16 Gw 3.15 Gw 997 99.88% 99.87% 99.53% 99.55% 99.45% 210 60 2,148 1.948 1,898 60 748 12 313 Q1FY18 Q2FY18 Q3FY18 Q4FY18 Q1FY19 FY 16 FY 17 **FY 18** FY 19 FY 20

Proven Execution

Growth

Forecast

- Added over 1.5 GW capacity in 2 years from 1 state to now in 11 states
- With same proven model of development to add ~1.2 GW in next 2 years
- Design
  validation

  High reliability ~99%+ supported
  by grid availability (site selection
  capability)
- Generation excellence
- CUF in P75 to P50 range in the ramp-up phase (CUF on AC basis ~21.68%)





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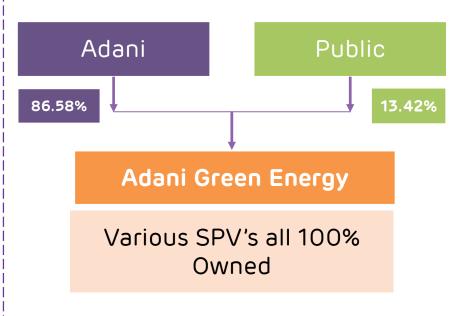


### AGEL - Business Model & Structure

#### **Business Model**

- Fully integrated developer, owner & operator
- Strongly focussed on cost of capital & ROE
- Focussed on continued value accretion
- Generate free cashflow to self funded growth
- 5 Strong business development focus

#### Structure



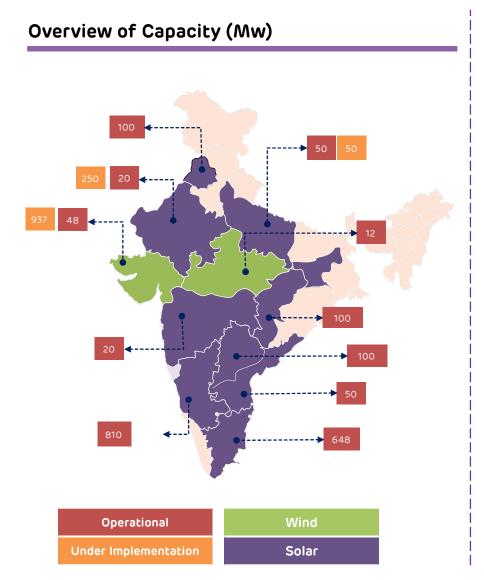
AGEL listed on BSE and NSE

Market Cap ~USD 1.1 billion

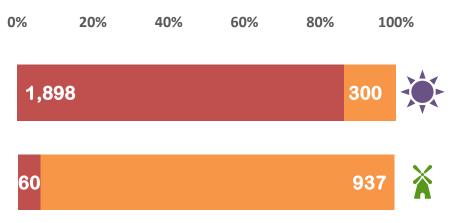




### AGEL - Operational Capacity



### Current Status - Operational MW



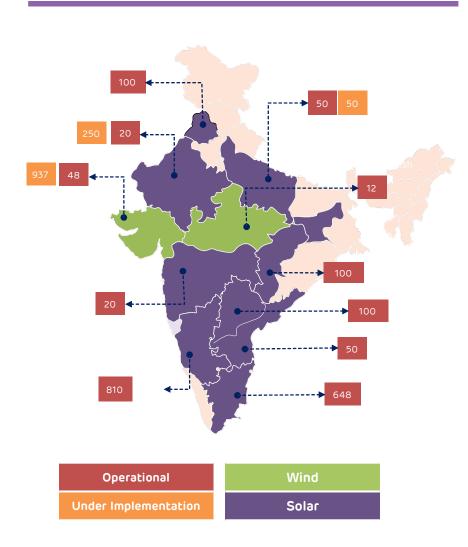
2,198

997

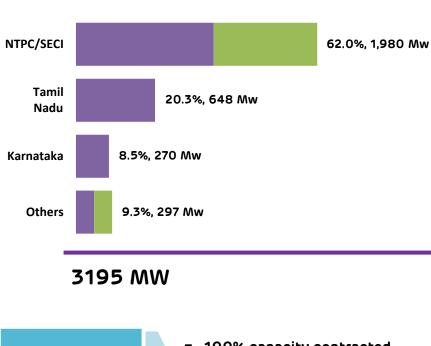
States – 1,958 MW operational

### AGEL - A ~3.2Gw Portfolio

### Overview of Capacity (Mw)



### Diversified high quality off-takers





■ 100% capacity contracted - Long term PPAs ~25 years



 ~65% contracted with investment grade entities (NTPC/SECI)



### AGEL - Management

#### **Sponsorship**

**Gautam Adani**Founder & Chairman
Adani Group





Rajesh Adani Founder & Director Adani Group



#### AGEL - Access to Group Capabilities

- Capital Strong sponsor (promoter) support
- Leadership in Infrastructure Sector
- Benchmark Cost of Capital (3 Investment Grade rated bonds)

- Long standing relationship with the procurers
- Project Execution and implementation track record
- Understanding of regulatory environment

### **Professional Management Team**

Jayant Parimal CEO



Sagar Adani Executive Director



Ashish Garg



Ajith Kannissery
Head Projects



Rakesh Shah Head Regulatory



Sunil Modi Head O&M





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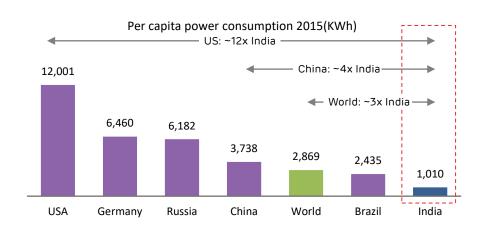
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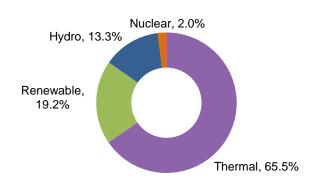


### India – Renewable Energy Sector

#### India has significant headroom for power consumption growth

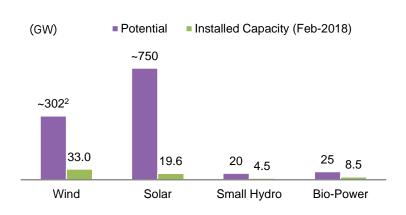


#### Renewables' overall share in power capacity remains low



Total: 340,500 MW<sup>1</sup>

#### Solar and wind resources remain untapped



#### India - Strong Commitment to Renewables

#### Nationally Determined Contribution (NDC) 2030 targets

- Stated Govt. target of 175 GW by 2022
- 33-35% below current emission intensity to GDP
- Share of non fossil based generation capacity to 40% (equivalent of 26-30% of generation)

Source: MNRE, Draft NEP, CEA, Deloitte, Crisil; Note: 1 as of 31st Mar 2018; 2 At 100m mast height

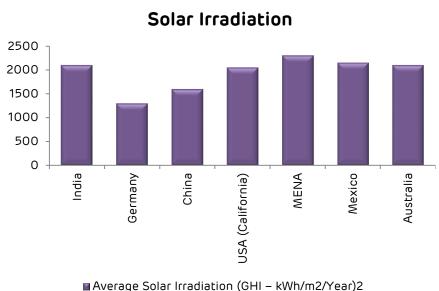


### India – Renewable Energy Sector

### India #3 on EY Global Renewable Energy Ranking

#### India – Solar Advantage





**Growth Drivers** 

- Grid Parity
- High resource availability
- Regulatory & Contractual stability
- Energy Security

Solar advantage

- Proximity to load centers
- Matching supplydemand curve
- Low resource variability



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# India – Regulatory Framework for Power Sector

Pre 1956

- Electricity Supply Act 1948
- State Electricity Boards "SEB"

To 1991

- Industrial policy resolution 1956
- Power sector under state control

To 2003

- Electricity Act 2003
- National Tariff Policy 2006

### Ministry of (conventional) Power (MoP) / Ministry of New & Renewable Energy (MNRE)

Advisory

#### Central Electricity Authority of India (CEA)

Advisory arm of MoP on matters relating to the National Electricity Policy and formulating plans for the development of the sector

Regulatory

#### Central Electricity Regulatory Commission (CERC)

State Electricity Regulatory Commission (SERC)

#### Private / PPP

- Develops Power generation plants BOOM basis
- Recovery of revenue as per PPA entered with bilateral users

Statutory

#### National Load Dispatch Center (NLDC) / Regional Load Dispatch Center (RLDC)

State Load Dispatch Center (SLDC)

Regulatory stability

- Stable and Established regulations with long history
  - Current Electricity Act, 2003
  - Grid stability by statutory bodies
- No dependence on non-utility income
- Proven contractual stability



### India – Regulatory Framework for Power Sector

#### CERC and MERC have a Long Standing History of Maintaining and Defining Tariffs

- CERC and state regulatory body (e.g., MERC) determines:
  - Return on Assets (ROA); and
  - The framework for Operations & Maintenance costs
- Built in credit support mechanism
  - Letter of Credit/Guarantee
  - Third party sale of power and recovery via statutory collection (undertaken via relevant statutory body)

CERC – 20 years track record  Regulatory determinations commenced 1998

SERC – 19 years track record Regulatory determinations commenced 1999

#### Methods for Tariff Determination

#### Building Block - Multi Year (4-5 year) reset basis

- Return on equity set by CERC / MERC
- Establishes norms for capital and operating costs, operating standards and performance indicators for the assets
- Provides that charges under the national tariff framework be determined on MWh basis for power movement across state boundary

#### Competitive Bidding - Licence Period Basis

- Annual charge for a 25-year period is set through the bidding process
- Projects are bid either on BOO basis (residual life of assets normally exceed PPA period)
- Tariff is adopted by the relevant relevant SERC

The structure, roles and constitutional validity of competitive bid tariffs and RoA tariff was reaffirmed by Supreme Court judgment of April 2017





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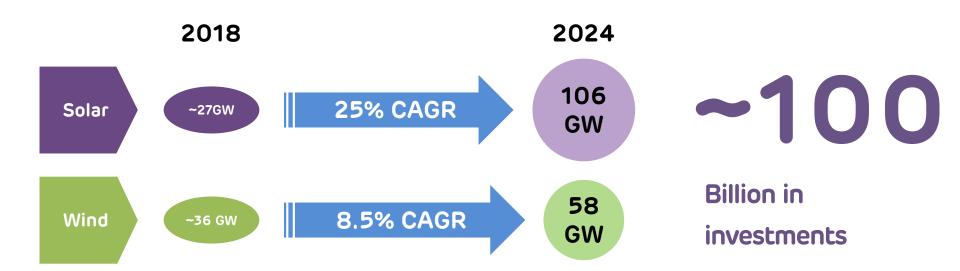
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### India - Renewables Sector Attributes

### India's Renewable Roadmap



Development reasons

- Declining project cost driven by falling equipment prices
- Enhanced design driving significantly high PLFs / generation

Policy reasons

- Target of 2x share of electricity by Mar-22
- Strong Pipeline: Plans to bid out ~9 GW in FY19

### India - Renewables Sector Attributes

### Favorable confluence of Opportunity & Policy

### India - achieves grid parity

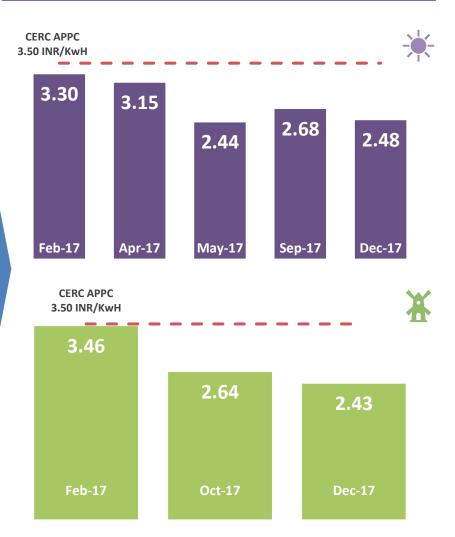


100Gw Capacity Target 2022 Stable & predictable regulations

Supported by long dated PPA ~25 years

Input Cost Declining

Module prices have declined 29% YoY





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### AGEL Majority Owned by Adani – A Leading Infrastructure Investor

### A) Strong Sponsor – Leadership in infrastructure sector

- Largest private commercial port (APSEZ)
- Largest thermal IPP (APL)
- Largest Private sector transmission company (ATL)
- Largest imported fuel (coal) trader (AEL)

### B) Strong Sponsor – Benchmark cost of capital

- APSEZ India's 1st pure play infrastructure rated Investment Grade (BBB-/Baa3/BBB-)
- ATL India's only Investment Grade (BBB-/Baa3/BBB-) private power sector company
- APCT one of the few privately held investment grade (BBB-/BBB-) port company's in Australia

India's, only, IG rated infrastructure company's

~ U S D T B N Equity exposure

### AGEL – An Integrated Business Model

### AGEL - develops owns operates and manages utility scale solar & wind power plants

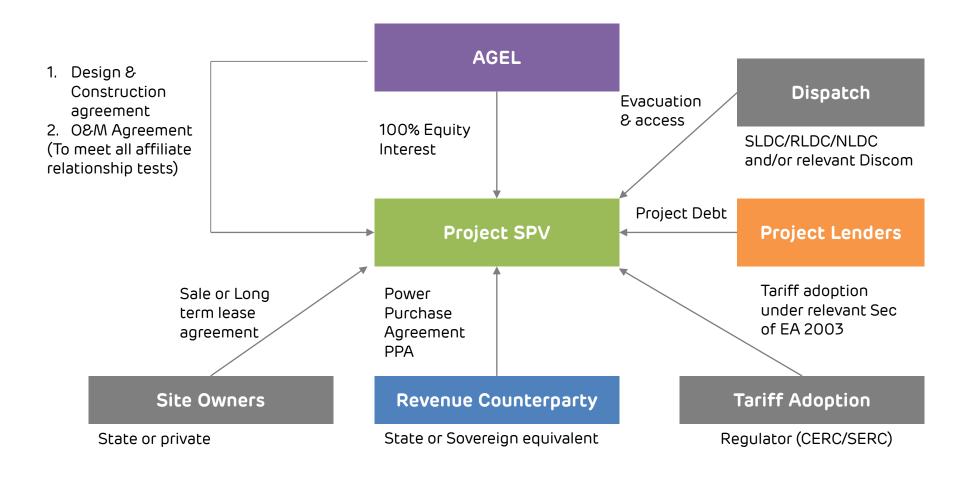
Phase	Origination	Development	Construction	Operations	Post Operations
	<ul><li>Opportunity</li></ul>	■ Pipeline	■ EPC & Funding	<ul> <li>Operation</li> </ul>	Capital     management
Activity Pre ops	<ul> <li>Analysis &amp; market intelligence</li> <li>Identify opportunity</li> <li>Vendor identification</li> <li>Viability analysis</li> </ul>	<ul> <li>Site acquisition</li> <li>PPA and         regulatory         agreements</li> <li>Investment case         development</li> <li>Approvals &amp;         permits</li> </ul>	<ul> <li>Engineering &amp; design</li> <li>Panel sourcing &amp; quality levels</li> <li>Civil &amp; ancillary designs</li> <li>Equity &amp; debt funding at project</li> </ul>	<ul> <li>Life cycle O&amp;M         planning</li> <li>Asset         Management         plan</li> </ul>	
Activity Post ops		• Learnings & feedback to origination	• Learnings & feedback to origination	<ul> <li>Ops phase refinance plan</li> <li>Asset levels optimisations</li> <li>O&amp;M optimisations</li> </ul>	<ul> <li>Ops phase         refinance plan</li> <li>Ops phase         funding         instruments         consistent with         asset life</li> </ul>

Low capital cost, timely and quality execution by AGEL teams delivering long term stable cashflow & enhanced RoE



### AGEL - An Integrated Business Model

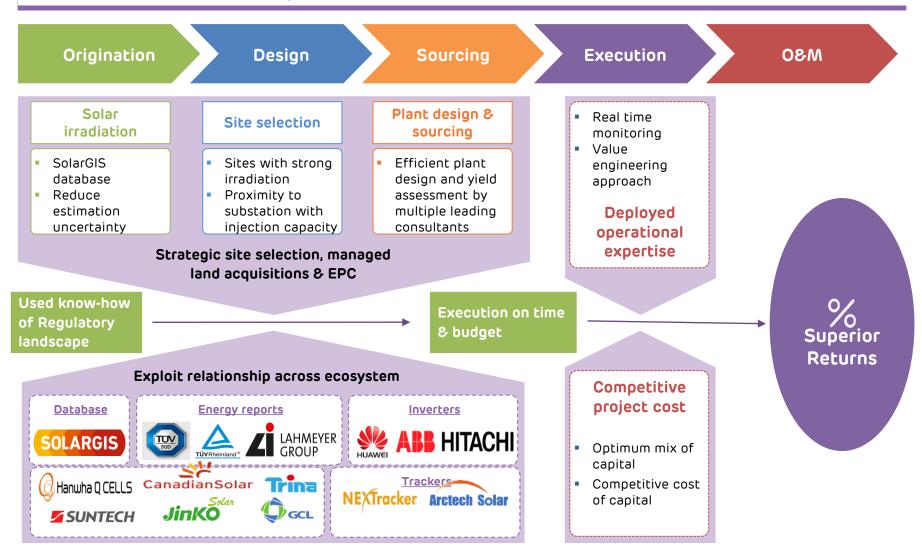
### AGEL - Typical project structure





### AGEL - An Integrated Business Model - Punjab 100 MW Case Study

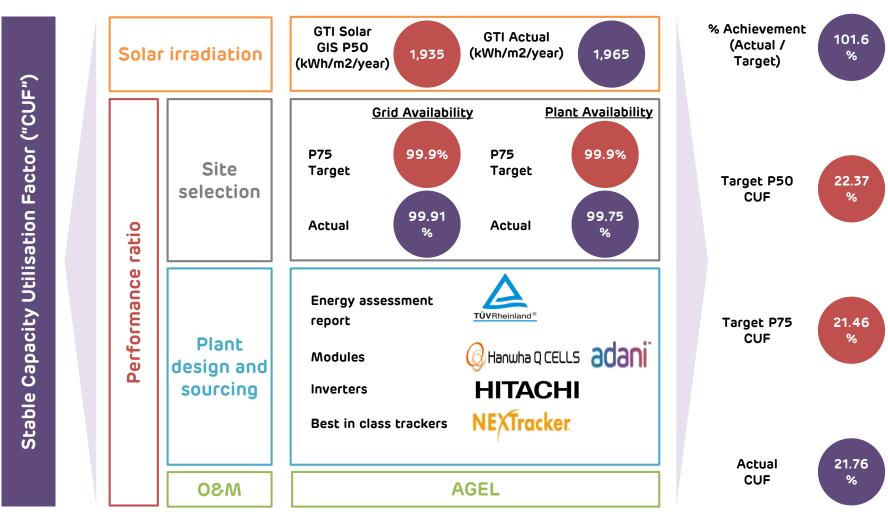
### AGEL Punjab - Project Development





# AGEL - An Integrated Business Model - Punjab 100 MW Case Study

### AGEL Punjab - Project Development



Note: Performance of plant is provided from April 2017 to March 2018





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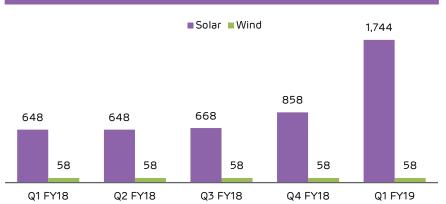
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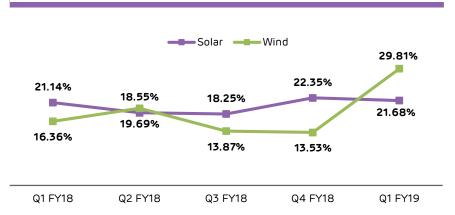


### Robust Operating Performance

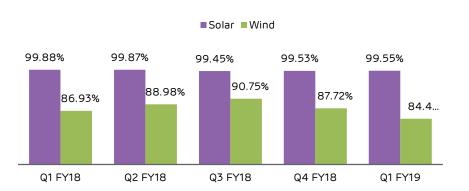




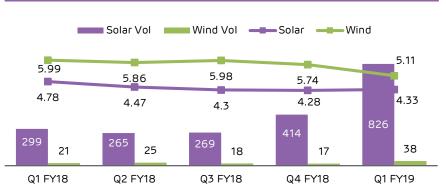
CUF (%) (AC Basis)



#### Plant Availability (%)



#### Volume (MUs) & Average Realization (Rs/kwh)

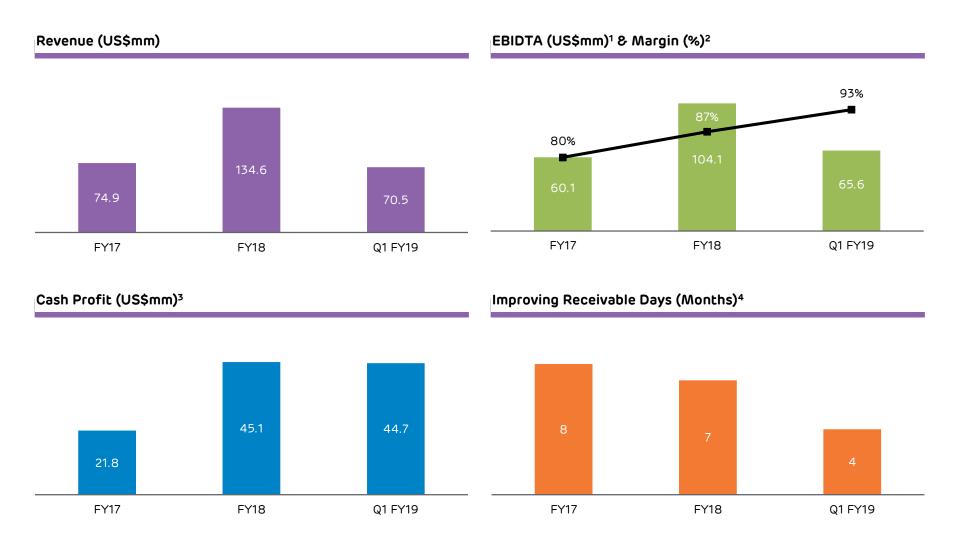


Target Solar generation for 4,130 Mu' @CUF of  $\sim$ 25% (annualized) with Avg. Realization per unit of INR 5.20 for 1,898 MW<sub>AC</sub> capacity

Target Wind generation for 135 Mu' @CUF of ~25% (annualized) with Avg. Realization per unit of INR 4.20 for 60 MW<sub>AC</sub> capacity



### Resilient Financial Performance



Notes: ¹ Calculation of EBIDTA excludes foreign exchange (gain)/ loss; ² EBIDTA margin % represents EBIDTA earned from Power Sales. Hence, it excludes cost US\$13mm and revenue US\$13.2mm for EPC business & trading of goods; ³ Cash Profit = EBIDTA + Other Income – Finance Cost – Income tax expenses; ⁴ The receivables presented are only power sales receivables.

Average USD/INR Conversion Rates: FY17: 67.027; FY18: 64.466; Q1 FY19: 66.932





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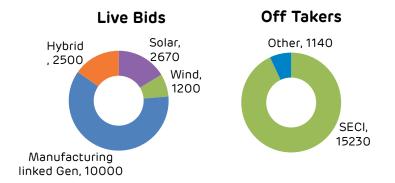


### AGEL - Growth Story Outpacing the Overall National Growth

#### Long term demand growth trajectory (in MW) 1

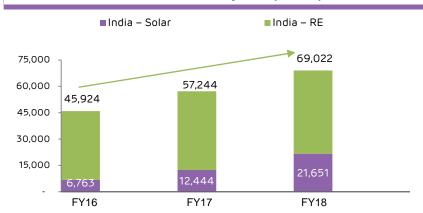
# CAGR: 5.8% CAGR: 3.9% 164,066 2012-13 2017-18 2021-22E 2026-27E

#### ~17 GW of live bids in near future

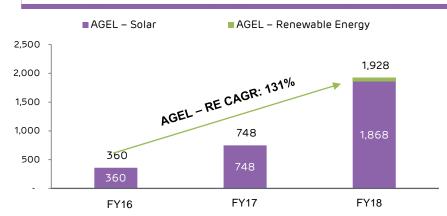


Solar - 12,670 MW, Wind - 1,200 MW, Hybrid - 2,500 MW

#### India RE CAGR of 23% over last 3 years (in MW)



#### AGEL has grown 5x much rapidly vis-à-vis India (in MW)



- Solar contributed 6.3% of total installed capacity and 31% of renewable capacity in India
- AGEL Solar grew at 128% CAGR vs India Solar CAGR of 79% in last 2 years

#### AGEL contributes ~9% of total Solar capacity in India

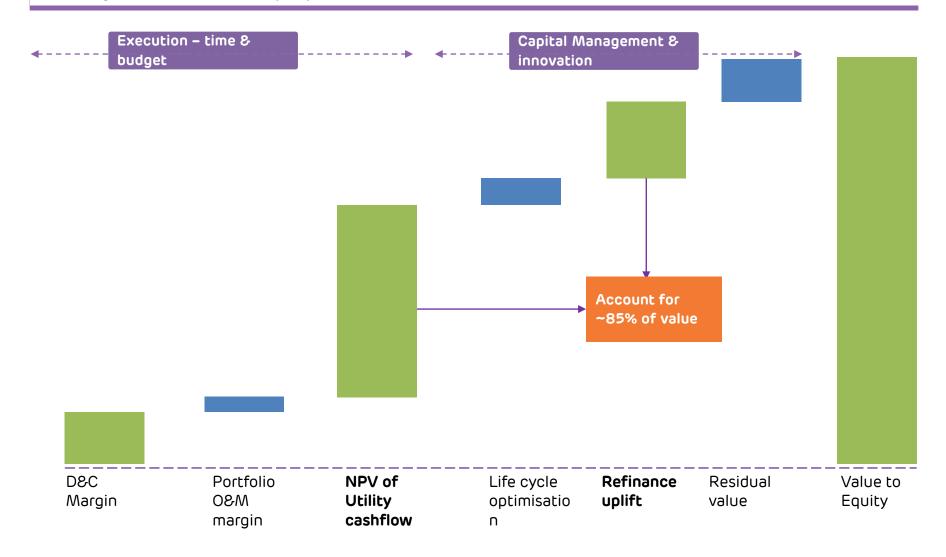
Source: CEA. RE - Renewable Energy

<sup>1</sup> All-India Actual Demand from 2012-13 to 2017-18, Projected Demand 2018-19 to 2021-22 & 2021-22 to 2026-27 (In MWp)



# AGEL – Proven Execution & Capital Management Propels Equity Returns

### AGEL – growth accretive equity returns



### AGEL - Growth Strategy

### Expected Wind growth is supported by

- 37 wind masts installed across multiple sites in India for micro-siting
- ~3 GW of wind sites under self development
- Use of leading turbine technologies to drive down the LCOE

#### Expected Solar growth is supported by



~5 GW of solar sites under self development



Long Term strategic vendor relationship in place



Transmission connectivity approval available for ~ 2.4 GW

Ideally positioned to win a significant portion of live and future bids



### AGEL – A Compelling Investment Opportunity

Infrastructure lineage



Part of Adani's India infrastructure investment – market leader in ports, T&D, Thermal power and now **AGEL**Consistent track record of creating investor value

Known & tested regulatory regime



Stable regulations applied consistently (re affirmed by Supreme Court ruling 2017)

Stable & Predictable Cash Flows



100% contracted business with **Long term PPA's (~25 years)**Over 65% (on fully completed basis) with **Sovereign equivalent counterparties** 

Cutting Edge Capital Management



Focussed capital management (accruals) to drive RoE with accretive growth (growth target over 5%)

Established pedigree to **outperform WACC** and deliver enhanced **value to AGEL's investors** 

Robust
Operational &
Financial
Performance



High margins (~90% EBITDA margin), sustained growth and strong credit (conservative with all debt retired within PPA term)

Driving high operational performance to achieve P50 generation (solar) & P75 (wind)

Track record of sustained growth & execution excellence with industry leading capital management to achieve enhanced RoE







### Payment Security Mechanism under PPA with SECI

Payment Security Funds

Covering 3 months payment. Sources of the said fund shall be money received from:

- Encashment of BGs.
- Interest earned on this fund,
- Incentives for early payment
- The grants from Government/NCEF,
- Coal Cess earned by SECI,
- Trading margin of 7 paisa / unit.

Letter of Credit

- Unconditional, revolving and irrevocable Letter of Credit (LC) available to SPDs in line with a back to back LC maintained by the Buying Utilities as per terms of SECI-Buying Utilities PSA in favor of SECI
- The LC shall have a term of 12 months and shall be renewed annually, for an amount equal to:
  - Estimated average monthly billing for 1st year and
  - Equal to average of the monthly billing of the previous contract year for all subsequent years

