

# Adani Green Energy Limited

**Investor Presentation** 

March 2023



# Table of Contents



1	Adani Portfolio – Overview
2	Adani Green Energy Limited – Company Profile
3	Adani Green Energy Limited - Business Philosophy
4	AGEL - ESG
5	AGEL - Investment Case
6	Appendix

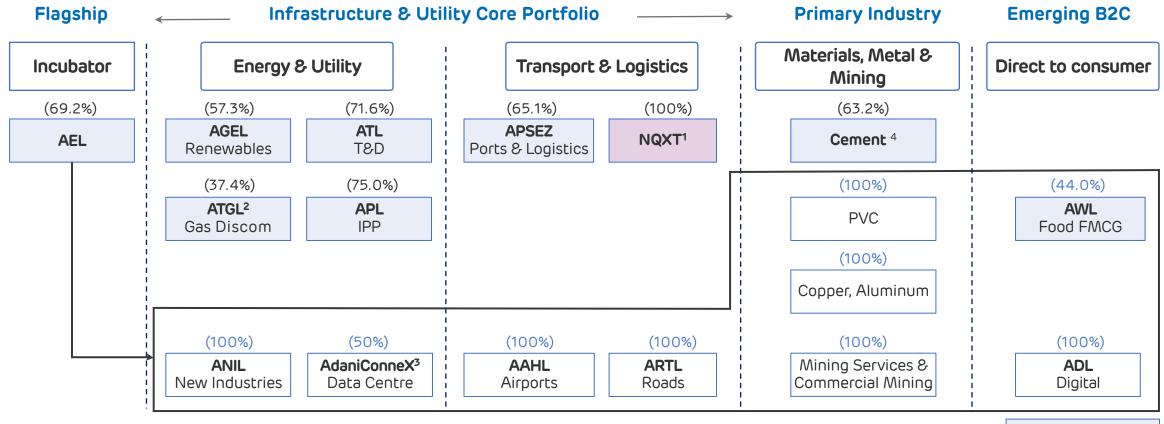


Adani Portfolio -Overview

# Adani: A World Class Infrastructure & Utility Portfolio







(%): Promoter equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries

Adani Portfolio's Listed Entities

### A multi-decade story of high growth centered around infrastructure & utility core

<sup>1.</sup> NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer

<sup>4.</sup> Cement business includes 63.15% stake in Ambuja Cement which in turn owns 50.05% in ACC Limited. Adami directly owns 6.64% stake in ACC Limited

# Adani Portfolio: Decades long track record of industry best growth with national footprint



### Secular growth with world leading efficiency

# National footprint with deep coverage



adani

Growth 3x

EBITDA 70% 1,2

Growth 5x

EBITDA 92% 1,4



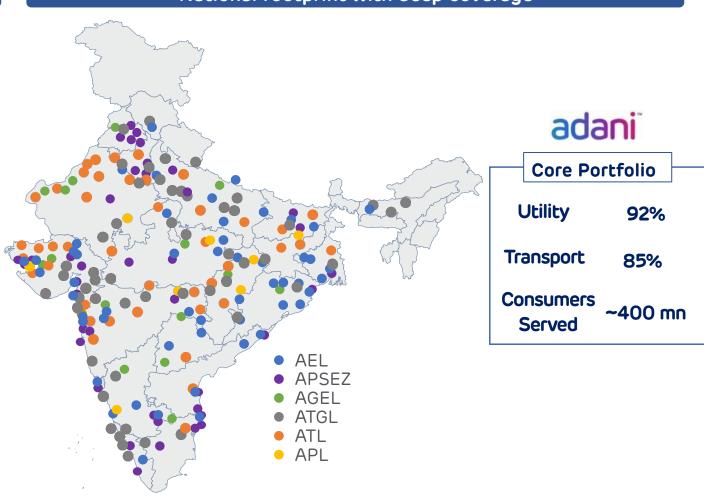
adani Gas

Growth 3x

EBITDA 92% 1,3,5

Growth 1.4x

**EBITDA 25% 1,3** 



# Adani: Repeatable, robust & proven transformative model of investment



### **Phase**

### **Development**



### **Operations**



### **Post Operations**

# Activity

Performanc

### Site Development

### Construction

### Operation

### Capital Mgmt

Analysis & market intelligence

Origination

- Viability analysis
- Strategic value
- Site acquisition
- Concessions & regulatory agreements
- Investment case development

- Engineering & design
- Sourcing & quality levels
- · Equity & debt funding at project
- Life cycle O&M planning

Center (ENOC)

Asset Management Plan

**Energy Network Operation** 

- Redesigning the capital structure of the asset
- Operational phase funding consistent with asset life

• First ever GMTN of USD 2 bn by an energy utility player in India - an SLB in line with

AGEL's tied up "Diversified Growth Capital"

with revolving facility of USD 1.64 Bn will fully fund its entire project pipeline

COP26 goals - at AEML

India's Largest Commercial Port (at Mundra)





Highest Margin among Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, TamilNadu)



Constructed and Commissioned in nine months



Centralized continuous monitoring of plants across India on a single cloud based platform



- Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so
  - Green bond issuance of USD 750 mn establishes AGEL as India's leading credit in the renewable sector



0&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd. IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adami Green Energy Ltd.

March 202 20 37% 31% 55% 8%/ 18% Pvt. Banks 
Bonds DIIGlobal Int. BanksPSU – Capex LC

# AGEL: Replicating Group's Simple yet Transformational Business Model



Secure Sites & Connectivity Resource Assessment **Construction Readiness** Geotechnical studies ~2,00,000 acres ~40 GW potential Development and detailed design planning, 85+ Wind data locations Resource rich sites in strategic locations simulations completed Solar resource assessment completed "RESOURCE AS VALUE APPROACH" 100% Contracted Capacity<sup>1</sup> Technology enabled O&M Utility based ESG income Fixed tariff **ENOC** Green Certificates **Operations** Enabling high margin EBITDA (92%3) PPA life: 25 years Enhancement in the utility linked revenue stream Average Portfolio tariff: INR 2.99/unit <sup>2</sup> Construction Framework **Efficient Capital Management** Investment Grade (IG) Ratings Agreement US\$ 20 bn Access to International First IG rated Issuance - RG2 Value Creation markets Fully funded plan, AGEL has completed Largest HoldCo Issuance raising US\$ 1.64 bn Diversified sources of funding Broaden capital pools-144A, REG S, REG D Elongated maturities up to 20 years

### Well positioned for industry leading growth

- . Excluding a small merchant solar capacity of 50 MW
- 2. Average tariff for locked-in growth of 20.4 GW
- EBITDA margin from power supply in FY22

# Adani & TotalEnergies Renewable Partnership



Adani and TotalEnergies have a long-term partnership and commitment to expanding the renewable footprint through AGEL



- Amongst Largest infrastructure and real asset platform with deep expertise and experience in developing large scale infrastructure projects in India
- Fully integrated energy player in India
- Disciplined yet transformational capital management approach, applied across infrastructure sub sectors
- Strong supply chain integration
- Commenced renewable journey in India through AGEL in 2015 setting up the then largest solar power project in the world
- AGEL has signed UN Energy Compact committing to develop and operate Renewable Energy Generation Capacity of 45 GW by 2030 and to keep average tariff below Average Power Purchase Cost at national level



- One of the largest energy players in the world with presence across
   130 countries & a leading liquefied natural gas player globally
- Net Zero ambition by 2050 and ambition to achieve 100 GW of gross installed renewable power generation capacity by 2030.
- Deep focus on new renewable energy technology R&D to reduce cost of energy and assist in grid adoption
- Adani and TotalEnergies have formed a "strategic alliance" across renewables, city gas distribution, LNG terminals.
- TotalEnergies owns 19.7% stake <sup>1</sup> in AGEL and 50% Stake <sup>2</sup> in Adani Green Energy Twenty-Three Limited (housing 2.3 GW of operating solar projects)
- TotalEnergies has board representation in AGEL and is present on Audit Committee of AGEL

Embedded Teams in plant O&M and development for exchanging ideas and best practices

Adani and TotalEnergies jointly working to achieve global best practices of governance

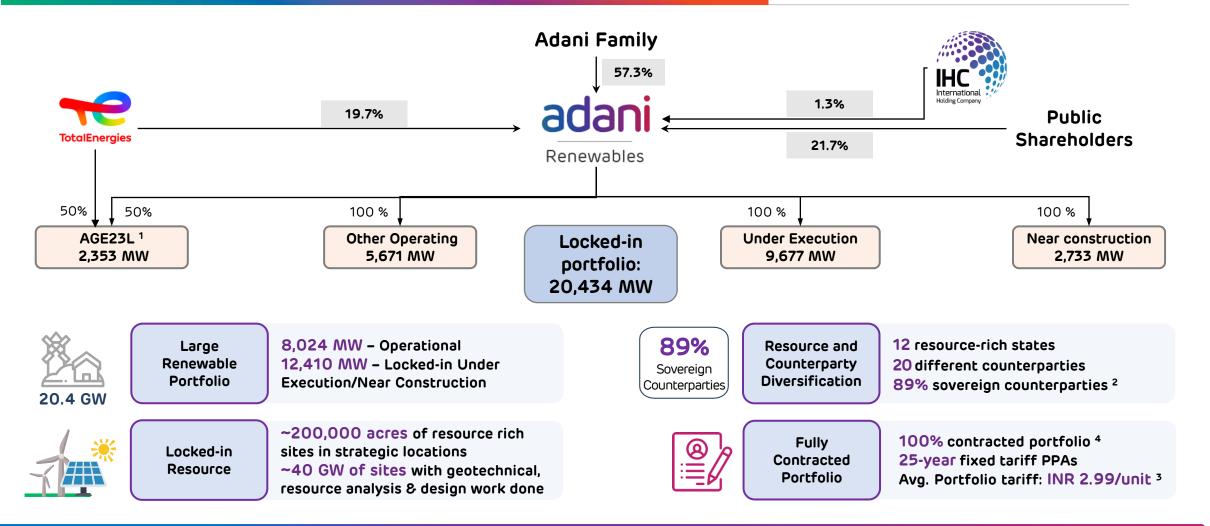


# 

Adani Green Energy Limited (AGEL): Company Profile

# AGEL at a glance





### Locked-in growth up to 20.4 GW

<sup>&</sup>lt;sup>1</sup>Includes RG 1 (Restricted Group 1) and RG 2 (Restricted Group 2) SPVs

<sup>&</sup>lt;sup>2</sup> Includes 5% sovereign equivalent rated counterparties - Gujarat Urja Vikas Nigam Limited (GUVNL) and Adani Electricity Mumbai Limited (AEML)

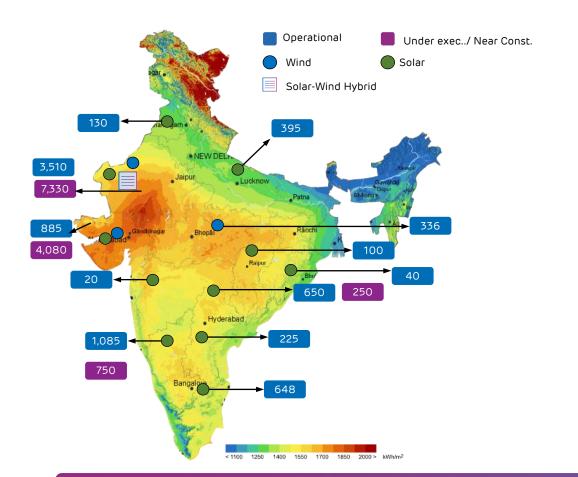
<sup>&</sup>lt;sup>3</sup> Average tariff for locked-in growth of 20.4 GW

<sup>&</sup>lt;sup>4</sup>.Excluding a small merchant solar capacity of 50 MW

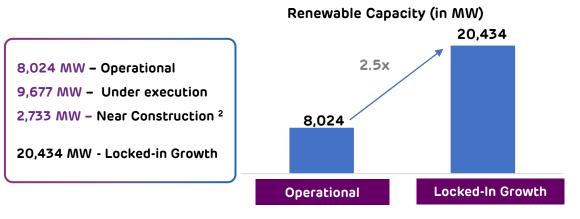
# AGEL: Leading Renewable Energy player in India



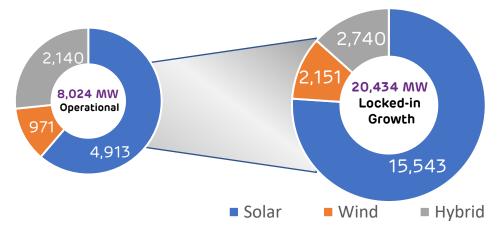




### 2.5x Locked-in Growth



### Source-wise Capacity Breakup (in MW)



# Leading the way towards large-scale adoption of affordable clean energy in India

<sup>1.</sup> The indicated location for projects under execution/ near construction is based on current planning and is subject to change.

<sup>2.</sup> Includes projects for which Letter of Award has been received and PPA is to be signed.



04

Adani Green Energy Limited (AGEL): Business Philosophy

# Business Philosophy focusing on De-risking at every stage of project lifecycle



### **DE-RISKING AT EVERY STAGE**

### Site and Evacuation

- ~40GW of strategic sites with geotechnical, resource analysis & design work done
- ~200,000 acres of land available
- Clear visibility on evacuation infrastructure
- "Resource as Value Approach"

### Strong in-house Capabilities

- Execution experience over 320 sites across India
- 20,000 vendor network
- Inhouse R&D on new renewable technologies

### Capital Management

- HoldCo. Sr. facility limits of USD 1.7 bn available to fully fund growth
- Takeout of construction debt post commissioning
- Maintain IG rating framework for future issuances



### **Project Execution**

- PMAG Central team with deep experience
- Example: Execution of 648 MW Kamuthi Solar Project
- GW+ scale sites

### **Construction Finance**

- Construction framework consistent with stage of project execution
- LC facility to finance equipment purchase
- Example: Framework Agreement of US\$ 1.64 bn with international banks fully funds pipeline

### Tech Enabled Operations - ENOC

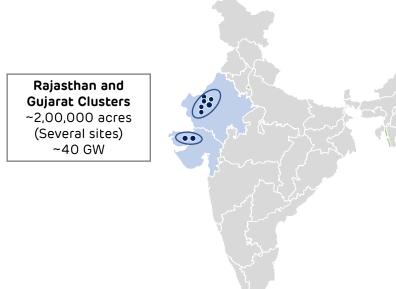
- Life cycle O&M planning
- Strong integration of technology with Energy Network Operations Center

### **DE-RISKING AT EVERY STAGE**

# Construction ready Strategic Sites with high resource potential (40GW)



### Identified high resource potential sites of ~2,00,000 acres in Rajasthan and Gujarat





~2,00,000 Acres Of Land Predominantly Owned By Government



Connectivity granted for entire portfolio.

For planned growth projects connectivity to be applied on receipt of LOAs<sup>3</sup>



Average Solar DC CUF ~24%+ Wind CUF ~40%+



Team consisting of 100+ professionals<sup>1</sup>

Above Sites Available to Deploy:

Under Construction ~11.8 GW



Near Construction ~3.2 GW



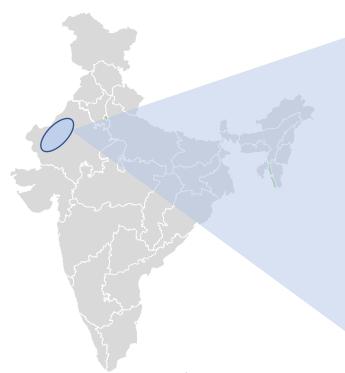
Future Project
Potential

Executing projects at above sites would take AGEL portfolio to >40 GW (~20.4 GW of operational, under & near construction projects and 20 GW of future project potential)

- . Team hiring in progress
- 2. DC Direct Current; CUF Capacity Utilization Factor
- 3. LOA: Letter of award received from power purchaser on winning the bid

# Case Study: Renewable cluster deployment of up to 15 GW in Rajasthan





### 2.7 GW Hybrid projects

PPA already secured, 2,140 MW already commissioned and 600 MW under execution

7 GW manufacturing linked generation project
PPAs secured

5 GW future projects



Solar irradiation of ~2,000 kWh/ sqm top 5 in India Ideal Wind speed of 6.7 mtrs/ second



Well planned Evacuation
Connected to Central Grid
through High-capacity transmission lines



~1.25.000 acres of land

Non-agricultural barren land

Cluster based approach - All Projects in a Single Cluster around Jaisalmer Enabling significant scale efficiencies

## Site Development mostly de-risked

Stakeholder Management Good relations established with local administration helping smooth execution

Statutory
Approvals for
Construction

All approvals in place

Approach Road & Route survey

Completed well in advance to enable transport of materials and manpower

Site infrastructure

Common site infrastructure in place enabling significant scale efficiencies

Site team deployment

Standardized site team organization & deployment in place

Site Topographic & Geo-technical survey

Completed to enable long lasting foundation

Transmission
Line route survey

De-risked evacuation

# Project Management & Assurance Group (PMAG) - End to end project integration











### Concept

# Integrated Project Management



Strength: Team of 90 professionals having hands-on experience of above 2,000 man-years of complete project management cycle of small, medium & large projects

### **Bidding Stage**

- Integrating & providing cross functional support for Bidding Process
- Site / Site Location Assessment, coordinating for field visits
- Bid stage scope finalization & technology adoption with engineering
- Ibid Stage Cost Estimates
- In case of M&A's, collaborating and assessment of M&A assets

### **Project Development**

- Collaborates for Technology finalization & Scope
- Preparing & release of Execution
   Strategy
- Finalize Contracting Strategy
- Detailed Project Report
- Coordinating for connectivity & evacuation
- Level 1 Project Schedule
- Capex Budgets and Estimates
- Risk Assessment & plan
- Procurement Planning
- Financial Closure Plans

### **Project Execution**

- Integrated L3 Project Schedule
- Baselining Cost and Resource plans
- Issue & Risk Management
- Supply Chain Management
- Contract Administration
- Contractor & Vendor Management
- Change Management
- Monitoring Approvals, Permits & Licenses
- Managing Lenders & LIE interface
- Cash Flow Management
- Project Monitoring & Control
- Mid Course Corrections (Catch up)

### **Project Close Out**

- Facilitating the Handover & punch list closure
- Contract Closures
- Close Out Report
- Material Reconciliation
- Spares Handover
- Closure of LIE and Lender Reports
- Stakeholder Recognition
- Finalizing the Final Costs
- Ensuring As built drawings



**Strong Project Controls** 



Collaborating & Convergence



**Effective Project Delivery** 

16

# Technology Enabled Operational Excellence



- AGEL operating assets currently spread across 12 states.
- Cluster based operating model enabling smooth governance and efficient utilization of manpower and spares: Personnel spread across Central office → Cluster teams (15 regional cluster teams) → Site personnel

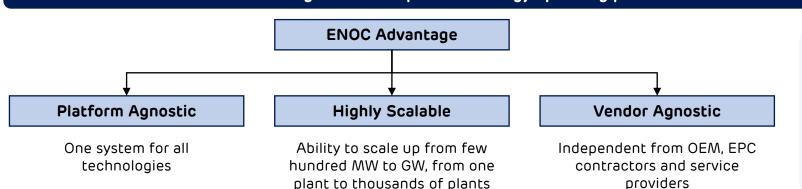
### ENOC driven Predictive Analytics leading to cost efficient O&M and high performance



- Remote management of all sites from single location to help rapid scale-up of capacity
- Cutting-edge advanced analytics cloud-based platform
  - ✓ Provides **predictive maintenance** inputs reducing frequency of scheduled maintenance and reduced mean time between failure
  - ✓ Automatically recommends smart corrective actions in real time reducing mean time to repair
  - ✓ Detailed insights into plant and portfolio performance with access across multiple devices /locations
  - ✓ Backend machine learning and artificial Intelligence for continuously improving insights

### Full Industrial Cloud under development

### Integration of acquired SB Energy operating portfolio of 1.7 GW into ENOC platform



- ENOC is a plug-in play and scalable platform which can seamlessly integrate any new platform housing a third-party portfolio
- AGEL acquired SB Energy portfolio on 30th Sep. 2021. The target portfolio was integrated with Adani ENOC facility within 1 week of acquisition date

# Replicating Adani Business Model: Capital Management Philosophy



### De-risking of underling SPVs to generate and release surplus cashflows for AGEL De-risking integrated in Capital Mgmt. throughout Project lifecycle Project Financing Stabilization HoldCo. Financing Post-Stabilization Phase SPV level Phase Ensure availability of LCs & short-term funds to Ensure senior debt availability Debt Capital market refinancing at lower finance equipment for Project Construction working capital interest rate, longer tenure and terms akin to stable assets **Fully-funded Growth** De-risking of Liquidity Risk Post-stabilization Phase Development Phase Stabilization Demonstrated PF facility HoldCo Sr. \$750 mn INR 172 bn (USD 2.1 bn) 1,2 TN: ~INR 3,100 crs (~\$443 mn)<sup>3</sup> Existing WC facility RG1: ~INR 4,572 crs (~\$658 mn)<sup>3</sup> INR 5.5 bn (\$67 mn) 1 Go to Market Facility RG2: ~ INR 2.585 crs (~\$362.5 mn)<sup>3</sup> NFB Lines USD 1.64 bn revolving INR 89 bn (~\$1.1 bn) 1 facility Regular Finance -Plans Existing HoldCo Sr. Construction finance for to continue Future USD bonds raise via, DCM other projects Future I Working Capital Broaden capital pools - 144A / RegS and Go to Market Facility to be facility to continue SEC Registered issuances Existing NFB lines to upsized to fund confirmed continue growth assets

### Maximising Stakeholder Value & De-risking projects with Disciplined Capital Management

- USD/ INR = 81.345
- Includes INR PF of 127 bn and other ECB of 45 bn
- Exchange rate as of transaction date



# 

Adani Green Energy Limited (AGEL): ESG

# AGEL: Robust ESG Assurance Framework





ESG Ratings significantly above global industry average incl. CSRHub, Sustainalytics & DJSI-S&P

- ✓ CSRHub ranking (Consensus ESG Rating): 97 percentile
- ✓ Sustainalytics ESG Risk Rating: 'Low Risk' with 14.9 score
- ✓ DJSI-S&P Global Corporate Sustainability Assessment: Scored 61/100
- ✓ MSCI ESG Rating: 'A'

United Nations
Global Compact

UN Sustainable
Development Goals

### Disclosure Standards

TCFD SASB GRI Standards CDP disclosure BRSR

### **Policy Structure**

- Environment & Energy as part of IMS policy
- Biodiversity Policy
  - Affirmative Action Policy (EV Support & Action)
  - Guidelines on Human Rights
- Corporate Social Responsibility Policy
  - Occupational Health & Safety as part of IMS Policy
  - Board Diversity
- Code of Conduct
  - Related Party Transaction Policy

### Focus Area - UNSDGs

- Affordable and Clean Energy
- Role in climate Action through decarbonization of Grid
- Decent Work & Economic Growth
- Industry, Innovation & Infrastructure

### **Our Commitment**

- To be in Top 10 companies of the world in ESG benchmarking of electric utility sector by FY25
- To develop and operate renewable energy capacity of 45 GW by 2030
- To be Single-use-Plastic-Free (SuPF) company (achieved for 100% operational capacity as of FY22)
- To become Zero-Waste-to-Landfill (ZWL) company by FY25
- To become Net Water Neutral for plants more than 200 MW by FY25
- To achieve No Net Loss of biodiversity by FY25

# AGEL: Update on ESG Program



### **Guiding Principles**

- ✓ **Signatory to United Nations Global Compact (UNGC):** Submitted Communication on Progress (COP) for FY22
- ✓ UN Sustainable Development Goals:
  - ✓ Signatory to UN Energy Compact in line with SDG 7 (Affordable and Clean Energy)
  - ✓ AGEL becomes 1<sup>st</sup> company from India to achieve GRI South Asia Sustainability Imperatives Charter Member status in 2021
- ✓ **Science Based Targets Initiative (SBTi):** Signed MOU with CDP for 'The Science Based Targets Initiative Incubator Project' (SBTiIP) to advance from commitment stage to target development stage

### **Disclosure Standards**

- ✓ TCFD: Supports TCFD and the annual ESG Report enumerates progress on Governance; Strategy; Metrics and Targets and Risk Management approach, including climate scenario analysis
- ✓ **GRI Standards:** Publishing externally assured annual ESG Report for FY22 based on the Comprehensive option
- ✓ CDP Disclosure: Information submitted as per CDP Climate Change Disclosure standards for FY22
- ✓ **SEBI prescribed BRSR:** Published as part of Integrated Report for FY22 ahead of mandatory adoption from FY23

### **Key Commitments**

Indicator	FY25 Target	FY23 Target	Status: 9M FY23
Water neutral operating capacity (MW) for plants > 200 MW	100%	60%	42%
Zero waste to landfill operating capacity (MW)	100%	50%	100%
Single use plastic free operating capacity (MW)	100%	100% (Already achieved in FY22)	100% 1

1. Certification in progress for plants commissioned in 9M FY23

Won 'Leaders Award' at the Sustainability 4.0 Awards, conferred jointly by Frost & Sullivan and TERI

# AGEL: Update on ESG Program



### Key Updates on Environment & Social initiatives – 9M FY23

- > Pollution control & GHG emission reduction
  - ✓ 11 Mn ton CO₂ emission avoided in 9M FY23
  - √ 99.8% less emission Intensity per unit of generation (0.0018GHG tCO₂ / MWh) in 9M FY23 v/s Indian grid average of 0.79 tCO₂ / MWh
- > Resource conservation
  - √ 99.6% less Fresh Water consumption per unit of generation (0.02 kl/MWh) in 9M FY23 as against 3.5 kl / MWh, statutory limit for thermal power
  - √ 100% of AGEL's operating capacity is single-use plastic free under CII
    Plastic Protocol as of March 2022
  - ✓ Zero waste to landfill certified for all Operational sites as of March 2022
- > Supply Chain
  - ✓ Completed CDP's Supply Chain Engagement program at AGEL with participation from 93% of our critical suppliers

### > Bio-diversity management

- ✓ Signed MoU with Rajasthan Government for a habitat development project for Great Indian Bustard, a critically endangered bird species
- ✓ Adopted a Technical Standard, developed in association with CII following IBBI Principles and IUCN Standard, to ensure 'No Net Loss' of biodiversity across all plants
- > Occupational Health & Safety
  - ✓ 0.51 LTIFR in 9M FY23
  - ✓ 0.47 mn continuous safe man hours in 9M FY23
  - √ 96,170 workman training hours on safety in 9M FY23
- > Sustainable Livelihood
  - √ 2,352 direct/ indirect job opportunities provided in 9M FY23
  - ✓ Employee retention rate of 85.4% in 9M FY23

### Governance - Revised Board of Charter implemented (since FY22)

### > Newly formed Board Committees

- ✓ Corporate Responsibility Committee with 100% Independent Directors to assure implementation of ESG commitments
- ✓ New Sub-Committees of Risk Management Committee with at least 50% Independent Directors
  - ✓ Mergers & Acquisitions Committee
  - ✓ Legal, Regulatory & Tax Committee
  - ✓ Reputation Risk Committee
- ✓ Information Technology & Data Security Committee with at least 50% Independent Directors

### Increased percentage of Independence Directors in Existing Board Committees

- ✓ Increased from 75% to 83% for Audit Committee
- √ 75% of Nomination and Remuneration Committee
- ✓ Increased from 33% to at least 75% for Corporate Social Responsibility Committee
- ✓ Increased from 33% to 83% for Risk Management Committee
- ✓ Increased from 67% for 75% for Stakeholders Relationship Committee

# AGEL- Adopted UN Sustainable Development Goals



### **United Nations Sustainable Development Goals 2030**



6 CLEAN WATER AND SANITATION

11 SUSTAINABLE CITIES AND COMMUNITIES



























# **Key Focus Areas**









### Our Key Social Initiatives mapped to UNSDG

### Health

3. Good Health & Well-being

### Rajasthan, Karnataka & other Locations

- o Provided Hospital beds at Bagalkot, Gulberga and Sindagi, Karnataka and health ATM in Sahaswan, Uttar Pradesh
- o Chairs and water coolers had been provided at Bhatinda Health care center & library

### Education

4. Quality Education

### Karnataka. Rajasthan and Punjab

- o Armchairs, round table, water purifier, LED television provided for school children at Kappekeri village, Karnataka
- o School bag distribution, conduction of electrical, safety training and water filter installation in school at Jaisalmer near sites
- Distribution of furniture and water coolers in different schools of Karnataka, Gujarat and near Kilai

### Livelihood

8. Decent Work & Economic Growth

### Multiple Locations

- 2,352 direct/ indirect job opportunities provided in 9MFY23
- Second progress report on UNGC's TenPrinciples incl. Human Rights submitted in November 2022

### Climate Chnage

- 7. Affordable and Clean Energy
- 13. Climate Action
- 15. Life on Land

### Multiple Locations

- Current average portfolio tariff of Rs. 2.99 per unit much lower than APPC of Rs. 3.85 per unit
- Renewable capacity target of 45 GW by 2030
- AGEL's Energy Compact is accepted by United Nations and showcased at COP26
- Plantation of 3,600 neem trees along the road-side with tree guards at Bikaner
- Animal welfare and camps for Lumpy virus organized in Jaisalmer

### Sustainable Innovation

- 9. Industry, Innovation & Infrastructure
- 11 Sustainable Cities & Communities

### Multiple Locations

- Cost efficient operation & higher electricity generation through ENOC
- Development of semi-automatic module cleaning system to reduce water usage by
- o Cloud based ESG IT platform ProcessMAP implemented across all sites
- o Installation of solar streetlights at Kamuthi plant

### Responsible Consumption & Production

- 12. Responsible Consumption & Production
- 14. Life below Water

### Multiple Locations

- o Use of Single-use-plastic reduced to 'zero' from both supply chain and internal operation at 100% AGEL's operational renewable capacity. Water resource development activities for five ponds have been initiated at Nedan,
- Dawara, Madhopura & Rasala in Rajasthan and Gadadih in Chhattisgarh to create extra water holding and ground water recharge capacity..

Alignment with UNSDGs with focus on renewable energy, inclusive growth & sustainable innovation

# AGEL: ESG - Ratings, Awards and Recognition



ESG Ratings	AC	BEL's Rating
CSRHub (Consensus ESG Rating)	✓	Ranking of 97 percentile, with consistent ranking above Alternative Energy industry average
Sustainalytics	✓	ESG Risk Rating of 'Low Risk' with a score of 14.9, significantly better than global Utilities sector average of 32.9
DJSI-S&P Global Corporate Sustainability Assessment	✓	Scored 66/ 100, one of the best in Indian Electric Utility sector and significantly better than average World Electric Utility score of 32/ 100
MSCI	✓	ESG Rating of 'A'
ISS ESG	✓	Prime Band (B+)
CDP	✓	2021 score of 'B'
FTSE	✓	ESG rating of 3.2 and constituent of 'FTSE4Good' index series
CRISIL	✓	ESG score of 66/ 100, the highest in Power sector

### Awards and Recognition in 9M FY23

Won 'Leaders Award' at the Sustainability 4.0 Awards, conferred jointly by Frost & Sullivan and The Energy & Research Institute (TERI)

Won CII's Climate Action Program (CAP) 2.0° 'Committed' Award that signifies identification of primary risk, GHG management, targets decided and participatory culture at AGEL



# 

Adani Green Energy Limited (AGEL): Investment Case

# AGEL: Key Investment Highlights



# Excellent execution track record

- World class project execution with equipment sourced from tier 1 suppliers through strategic alliances
- Central monitoring of all project execution by **Project Management & Assurance Group**
- Track record of **executing projects ahead of schedule** vis-a-vis execution timeline

# De-risked Project Development

- Locked in portfolio: 20.4 GW of which 8.0 GW is commissioned and 12.4 GW is under/ near construction
- Resource tie-up: Strategic sites with generation potential of ~40 GW with geotechnical, resource analysis & design work done
- 20,000+ vendor relationships ensuring effective and timely execution

# Predictable & Stable cash-flows of OpCo's

- 25-year long term PPA's; ~89% sovereign / sovereign equivalent rated counterparties significantly reducing counterparty risk
- Technology backed O&M: ENOC driven Predictive Analytics leading to cost efficient O&M and high performance
- Rapid transition from majority development risk to primary stable operating assets

# Capital Management Philosophy

- Fully funded growth ensured through Revolving Construction Framework Agreement of USD 1.64 bn
- Takeout of construction debt post commissioning templatizing the financing from debt capital markets

### Strong Sponsorship

- Pedigree of Adani Group: leadership in infrastructure energy & utility and transport & logistics sectors
- Robust, reliable supply chain backed by strategic investments
- Strategic partnership with French Energy major TotalEnergies SE

# Disclaimer



Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Green Energy Limited ("AGEL"), the future outlook and growth prospects, and future developments of the business and the competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in India. This presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell, any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of AGEL's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under or in relation to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of AGEL.

AGEL, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation. AGEL assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. AGEL may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes.

No person is authorized to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorized by or on behalf of AGEL.

This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of its should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration therefrom.

### **Investor Relations**

### **VIRAL RAVAL**

Lead - Investor Relations viral.raval@adani.com +91 79 2555 8581



Thank You

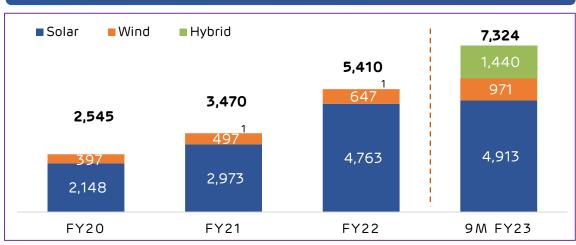
# Appendix

Operational & Financial Highlights

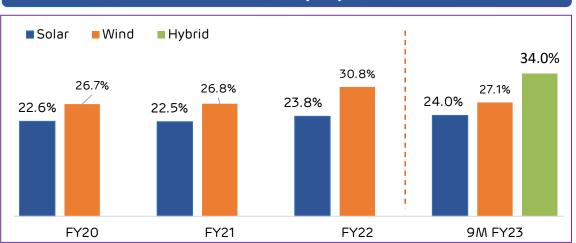
# AGEL- Operational Performance



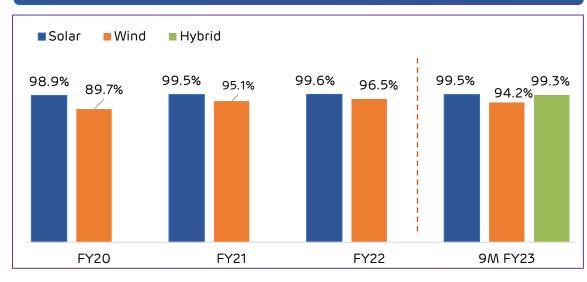
## Operational Capacity (MW AC)



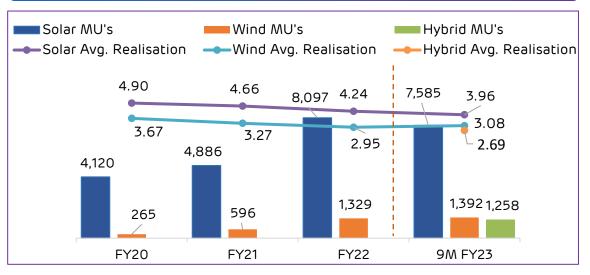
# CUF % (AC)



# Plant Availability



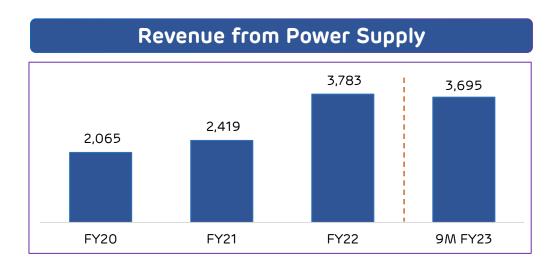
# Volume (MUs) & Average Realization (Rs/kwh)

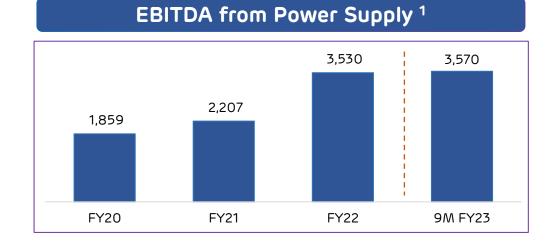


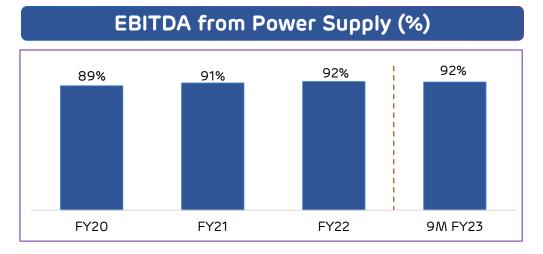
# AGEL- Financial Performance

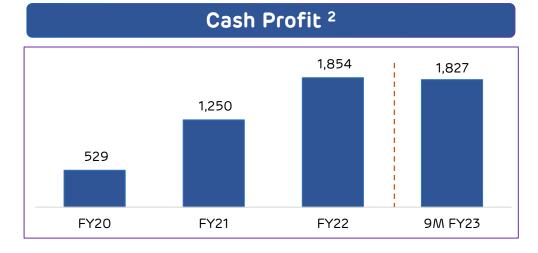


(All figures in INR Crore)









- 1. EBITDA from Power Supply = Revenue from Power Supply + Carbon credit income (part of Other Operating Income) + prompt payment discount Employee Benefit Expenses excluding overseas expenses Other Expenses excluding loss on sale of assets and such one-off expenses.
- 2. Cash Profit = PAT + Depreciation + Deferred Tax + Exceptional Items + Distribution to TOTAL (which is part of finance cost as per IndAS) other non-cash adjustments

# Appendix

Asset Level Details

# Asset Level Details - Operational



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
	Tamil Nadu (AGETNL)	Solar	216	260	7.01	Mar-16	TANGEDCO	25
	Tamil Nadu (RSPL)	Solar	72	86	7.01	Feb-16	TANGEDCO	25
AGETNL	Tamil Nadu (KREL)	Solar	72	86	5.76	Mar-16	TANGEDCO	25
	Tamil Nadu (KSPL)	Solar	216	260	7.01	Sep-16	TANGEDCO	25
	Tamil Nadu (RREL)	Solar	72	86	7.01	Sep-16	TANGEDCO	25
4051101	Karnataka	Solar	240	302	4.56	Mar-18	Karnataka ESCOMS	25
AGEUPL	Uttar Pradesh	Solar	50	60	5.07	May-19	UPPCL	25
KSPPL	Karnataka	Solar	20	23	4.36	Jan-18	BESCOM	25
	Punjab	Solar	100	105	5.88	Jan-17	PSPCL	25
2001	Uttar Pradesh	Solar	50	70	4.78	Jul-17	NTPC	25
PDPL	Andhra Pradesh	Solar	50	70	5.13	Oct-17	NTPC	25
	Rajasthan	Solar	20	26	4.36	Nov-17	NTPC	25
	Telangana	Solar	50	66	4.67	Dec-17	NTPC	25
	Telangana	Solar	50	66	5.19	Dec-17	NTPC	25
	Karnataka	Solar	100	140	4.79	Jan-18	NTPC	25
DOEDI	Chhattisgarh	Solar	100	147	4.43	Mar-18	SECI	25
PSEPL	Karnataka	Solar	50	66	4.86	Feb-18	NTPC	25
	Karnataka	Solar	40	56	4.43	May-18	SECI	25
	Karnataka	Solar	10	13	5.35	Oct-17	GESCOM	25
	Maharashtra	Solar	20	29	4.16	Mar-18	SECI	25
Wardha Solar	Karnataka	Solar	350	515	4.43	May-18	SECI	25
ARERJL	Rajasthan	Solar	200	281	2.71	Aug-19	MSEDCL	25
ASEFPL	Rajasthan	Solar	50	72	2.54	Jul-20	SECI	25
EUPL	Uttar Pradesh	Solar	50	55	9.27	Oct-21	UPPCL	25
TNUPL	Uttar Pradesh	Solar	50	55	7.02	Aug-21	UPPCL	25

Solar

Wind

Hybrid

# Asset Level Details - Operational (Contd.)



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
PNCEL	Punjab	Solar	20	21	8.7	Mar-21	PSPCL	25
PNREL	Punjab	Solar	10	10.5	8.65	Feb-21	PSPCL	25
KNSSEPL	Karnataka	Solar	5	6.3	4.36	Oct-21	GESCOM	25
KNIVSEPL	Karnataka	Solar	20	25	4.36	Mar-21	BESCOM	25
KNBSEPL	Karnataka	Solar	20	25	4.36	Feb-21	BESCOM	25
KNMSEPL	Karnataka	Solar	20	25	4.36	Mar-21	HESCOM	25
Gulbarga	Karnataka	Solar	5	5.5	8.37	Jul-21	HESCOM	25
Bagalkot	Karnataka	Solar	5	5.5	8.46	Oct-21	UPPCL	25
ASEJTL	Rajasthan	Solar	50	74	NA	Nov-20	Merchant	25
ASEKTPL	Gujarat	Solar	100	150	2.44	Dec-20	GUVNL	25
ASECOL	Uttar Pradesh	Solar	25	37	3.08	Jan-21	NPCL	25
ASEKOL	Gujarat	Solar	150	225	2.67	Jan-21	GUVNL	25
SEIL	Uttar Pradesh	Solar	20	23	7.54	Jan-21	UPPCL	25
ASEFPL	Uttar Pradesh	Solar	100	145	3.21	Feb-21	UPPCL	25
SRRPL	Telangana	Solar	50	57.5	5.37	Oct-17	TSSPDCL	25
DTTPL	Telangana	Solar	25	25.94	5.17	Sep-17	TSSPDCL	25
SSTPL	Telangana	Solar	50	57.5	5.26	Oct-17	TSSPDCL	25
ASECOL	Uttar Pradesh	Solar	50	73	3.07	Apr-21	UPPCL	25
ASEJFPL	Rajasthan	Solar	100	145	2.63	Nov-18	SECI	25
ASEJFPL	Rajasthan	Solar	200	290	2.48	Jul-19	SECI	25
ASEJTPL	Rajasthan	Solar	300	435	2.45	Oct-18	SECI	25
ASEAPSPL	Andhra Pradesh	Solar	250	375	2.73	Mar-20	NTPC	25
ASEKANPL	Karnataka	Solar	200	300	2.82	Dec-19	SECI	25
ASEAPSPL	Andhra Pradesh	Solar	350	455	4.63	Jul-17	NTPC	25
ASERJOPL	Rajasthan	Solar	300	453	2.48	Jun-21	NTPC	25
VEIPL	Odisha	Solar	40	40	4.24	Dec-19	SECI	25
SPCEPL	Rajasthan	Solar	150	215	2.61	Nov-22	SECI	25

Solar Wind Hybrid

# Asset Level Details - Operational (Contd.)



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	COD	Counterparty Name	PPA Term
AGEL – Lahori	Madhya Pradesh	Wind	12	12	5.92	Mar-16	MPPMCL	25
AWEGPL	Gujarat	Wind	30	30	4.19	Mar-17	GUVNL	25
AWEGPL	Gujarat	Wind	18	18	3.46	Mar-17	GUVNL	25
AREKAL	Gujarat	Wind	12	12	3.46	Feb-19	MUPL	25
AWEKOL - SECI 1	Gujarat	Wind	50	50	3.46	Nov-19	SECI	25
AWEKSL	Gujarat	Wind	75	75	2.85	Jan-20	MSEDCL	25
AWEKOL - SECI 2	Gujarat	Wind	50	50	2.65	Mar-20	SECI	25
WORL - INOX 1 <sup>7</sup>	Gujarat	Wind	50	50	3.46	Apr-19	PTC India Ltd	25
WTRL - INOX 2 <sup>7</sup>	Gujarat	Wind	50	50	3.46	May-19	PTC India Ltd	25
WFRL - INOX <sup>7</sup>	Gujarat	Wind	50	50	3.46	Jul-19	PTC India Ltd	25
AWEKTL	Gujarat	Wind	250	250	2.82	Mar-21	SECI	25
SSPTPL	Madhya Pradesh	Wind	324	324	2.83	Sep-22	SECI	25

Total Solar + Wind	5,884	7,667	3.91	
--------------------	-------	-------	------	--

SPV	Project Location	Туре	Contracted Capacity (AC)	Planned Capacity (AC)	Planned Capacity (DC)	Tariff	Counterparty Name	PPA Term
AHEJOL	Rajasthan	Hybrid	390	Solar: 360	Solar: 540	2.69	SECI	25
71112302	rajoseriori	1195110		Wind: 100	Wind: 100	2.00	3201	23
AHEJTL &	Rajasthan	Hybrid	600	Solar: 600	Solar: 840	2.69	SECI	25
AHEJET	Rajastiiaii	нуопо		Wind: 150	Wind: 150	2.09	SECI	25
ACETODI	Daiaethae	Llybeid	450	Solar: 420	Solar: 630	2 61	CECI	25
ASEJOPL	Rajasthan	Hybrid		Wind: 105	Wind: 105	2.61	SECI	25
A115 151	Defeather	11.1.2.1	700	Solar: 600	Solar: 870	7.04	٥٥٨١	25
AHEJFL	Rajasthan	Hybrid	700	Wind: 510	Wind: 510	3.24	AEML	25

Total Hybrid	2,140	2,845	3,745	2.85	
·	•		•	•	

Total Operational	8,024 (Contracted AC)	11,412 (DC)	3.62	

Solar

Wind

Hybrid

# Asset Level Details - Under execution



SPV	Project Location	Туре	Contracted Capacity (AC)	Capacity (DC)	Tariff	Counterparty Name	PPA Term
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	4,667	6,767	2.42	SECI	25
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	1,300	1,885	2.54	SECI	25
AREEL	Gujarat	Solar	150	225	2.22	Torrent	25
ASERJOPL	Rajasthan	Solar	300	453	2.48	NTPC	25
SPCEPL	Rajasthan	Solar	150	211	2.61	SECI	25
ASEAPEHL	Andhra Pradesh	Solar	250	375	2.7	SECI	25
ASERJTPL	Rajasthan	Solar	330	495	2.65	SECI	25
ASEBOPL	Rajasthan	Solar	600	900	2.55	NHPC	25
ASEAPTL	Rajasthan	Solar	150	218	2.34	PSPCL	25
AWEKFL - SECI 5	Gujarat	Wind	300	NA	2.76	SECI	25
AWEKFL	Gujarat	Wind	130	130	2.83	SECI	25
ARESL – SECI X	Karnataka	Wind	300	300	2.77	SECI	25
AREFL	Karnataka	Wind	450	450	2.70	SECI	25

	•			
Total Solar + Wind	9,077	12,709	2.50	

Solar Wind Hybrid

# Asset Level Details - Under execution (Contd.)



SPV	Project Location	Туре	Contracted Capacity (AC)	Planned Capacity (AC)	Planned Capacity (DC)	Tariff	Counterparty Name	PPA Term
ALIE IEI	D :	Rajasthan Hybrid	600	Solar: 570	Solar: 855	0.44	SECI	٥٦
AHEJFL	Kajastnan			Wind: 200	Wind: 200	2.41		25
т	otal Hybrid		600	770	1,055	2.41		
т	otal Hybrid		600	770	1,055	2.41		

Solar Wind Hybrid

# Asset Level Details - Near Construction



SDV	Project Location	Туре	Contracted Capacity	Capacity	Tariff	Counterparty	PPA
SPV			(AC)	(DC)	Idilit	Name	Term
Various SPVs	Rajasthan/ Gujarat	Solar+ Mfg	2,033	2,948	2.92	SECI	25
Various SPVs	Rajasthan	Solar	100	142	NA	TBD	25
ASEJSPL	Rajasthan	Solar	600	900	2.5	SECI	25

Total Near Construction 2,733 3,990 2.82		
lotal Near Construction   2.733   3.990   2.82	 T-1-1 Nove On a state of the control	
7,550	10tal Near Construction   2,733   3,990   2.82	

Overall Capacity (Operational + Under Construction + Near Construction)	20,434 (Contracted AC)	29,166 (DC)	2.99		
---	---------------------------	----------------	------	--	--

Solar Wind Hybrid